

City of Philadelphia
Office of Economic Opportunity

**A Review of Philadelphia's
Economic Opportunity Plans
2009-2013:
Assessing Goal Achievement
and Compliance**



September 2013

Table of Contents

	Page(s)
I. Executive Summary	1-3
II. Background	
A. Economic Opportunity Plans – Definition	4-5
B. Economic Opportunity Oversight Committee	5-6
C. Economic Opportunity Review Committee	6-7
III. Scope and Methodology	
A. Sourcing of Data	7
B. Exclusions	7
IV. Measuring Contract Goal Achievement and Contract Compliance	7-9
V. Results	
A. City Departments	
i. City of Philadelphia Department of Aviation	12
ii. Department of Public Property	12
iii. Streets Department	13
iv. City of Philadelphia Water Department	13-14
v. Major Non-Public Works Contracts	14-15
B. Quasi-Public Agencies	
i. Office of Housing and Community Development	15
ii. Philadelphia Redevelopment Authority	15
iii. Philadelphia Industrial Development Corporation	16
C. Private and Non-Profit Sectors	16
VI. Conclusion	17-18
VII. Acknowledgements	19
VIII. Ranking of EOPs by Major Market Segment	
A. City Departments	
i. City of Philadelphia Department of Aviation	20-21
ii. Department of Public Property	22-29
iii. Streets Department	30-32
iv. City of Philadelphia Water Department	33-41

v. Major Non-Public Works Contracts	42-43
B. Quasi-Public Agencies	
i. Office of Housing and Community Development/Philadelphia Redevelopment Authority	44-49
ii. Philadelphia Industrial Development Corporation	50
C. Private and Non-Profit Sector	51-52
IX. Appendix	
A. Economic Opportunity Plan Legislation – Bill No. 120616	53-54
B. Prototype of Economic Opportunity Plan Language	55-63
C. List of Oversight Committees	64

I. Executive Summary

In 2007, City Council passed a law requiring all entities with City contracts valued at \$1 million or more to have a plan in place for ensuring the participation of minorities, women and disabled-owned businesses, both as subcontractors and as employees. This plan, formally known as an Economic Opportunity Plan or EOP, is a commitment by the project owner or contractor to use best and good faith efforts to provide opportunities for Minority-Owned Business Enterprises (“MBEs”), Women-Owned Business Enterprises (“WBEs”) and Disabled-Owned Business Enterprises (“DSBEs”) (collectively, “M/W/DSBEs”). In 2010, the law was amended to include all City contracts starting at \$250,000¹. This report reviews goal achievement related to 473 economic opportunity plans (EOPs) initiated on projects between July 1, 2009 and June 30, 2013².

This report illustrates the significant impact that has been achieved through the diligent practice of enforcing EOPs. While in Fiscal Year 2010, there were 15 EOPs in place, this number jumped to 473 by 2013. In total, these public, private and nonprofit sector projects are valued at \$2.6 billion. The value of individual projects included in this report range from \$250,000 to \$381 million. According to the data collected, over the last three years M/W/DSBE businesses have received \$59.6 million on projects representing 25.1% of the \$237 million in payments made on City projects.

When developing an EOP, OEO dissects the project to determine those components that can be provided by M/W/DSBEs. Contractors are, subsequently, required to set numeric goals for subcontractor participation broken out by MBE, WBE, and DSBE. The goals that contractors include in their EOPs are based on the Mayor Michael Nutter’s goal of providing a minimum of 25% of City contract dollars to M/W/DSBEs. The City of Philadelphia’s Office of Economic Opportunity (OEO), a division of the Philadelphia Department of Commerce, works with contractors and subcontractors to eliminate barriers to goal achievement and assess whether the contractor is making adequate best and good faith efforts to meet the established goals.

By establishing and enforcing EOPs, OEO has been driving City Departments, Quasi-Public entities and Private/Non-Profit organizations to be more inclusive. Contractors now understand that minority participation is a standard operating procedure and they take compliance very seriously; most contractors are either meeting or exceeding their EOP goals or are making best and good faith efforts to meet these goals. The fact that most of the contractors are making such a deliberate and substantial effort to keep commitments made to M/W/DSBEs is a significant accomplishment.

Almost 70% of the City contractors had exceeded or were within 5% of the EOP goal achievement on active projects. The current rate of goal achievement is commendable considering the EOP goals are set as stretch goals relative to the supply of ready, willing and able M/W/DSBEs in the

¹ This legislation can be found in Chapter 17-1600 of the Philadelphia Code.

² This annual review is based on the manual compilation of reports and documents obtained from businesses and operating departments as well as third party project monitors. Data for 86% of the EOPs was available for analysis. The Economic Opportunity Plan Annual Review excludes federally funded projects which are governed by the Disadvantaged Business Program under federal regulations 49 CFR Parts 26.

existing marketplace. EOPs on completed projects that have actually met or exceeded goal are 57% for City projects, 49% for Quasi-Public projects and 58% for the Private/Non-Profit sectors. A major factor contributing to the shortfall in participation includes the scarcity of M/W/DSBE contractors who have the capacity and interest in doing business with the City. OEO is making concerted efforts to recruit and increase capacity among certified Minority, Women and Disabled-owned businesses, in tandem with pushing contractors to increase the demand for these contractors through EOP commitments.

As evidence of the progress that OEO has made in raising the standard for M/W/DSBE participation, it should be noted that goal achievement for open projects is more aggressive than those experienced in the closed project portfolio. For example, goal achievement on current projects is up 2.7% for the Aviation Department, 4.6% for the Streets Department and 10.9% for the Water Department.

The legislation calling for EOPs, coupled with the diligent efforts of the Office of Economic Opportunity, can be credited for Philadelphia’s consistent increase in participation rates over the last few years, reaching 28% in fiscal year 2012 (The Mayor’s goal is to maintain a minimum of 25% participation on all City contracts). Most contractors are considered to be compliant in making best and good faith efforts to meet their goals when most of their projects achieve goal. Moving forward, OEO anticipates contracted entities will increase goal achievement, particularly due to a recently instituted electronic reporting system that tracks contract compliance. In this first year, the OEO has developed a stand-alone report; going forward, the annual report on EOPs will be incorporated into the City of Philadelphia Annual Disparity Study, also produced by OEO. A summary of EOPs by major market segment are shown in Table I. The EOPs by project status are presented in Table II. The percentage of EOPs that meet M/W/DSBE goals by market and project status are highlighted in Chart I.

Table I

EOPs by Major Market Segment	Total
City Departments:	237
Aviation	19
Public Property	85
Streets	27
Water	99
Non-Public Works Contracts	7
PIDC	12
OHCD/PRA	167
Private/Non-Profits	57
Grand Total	473

Table II

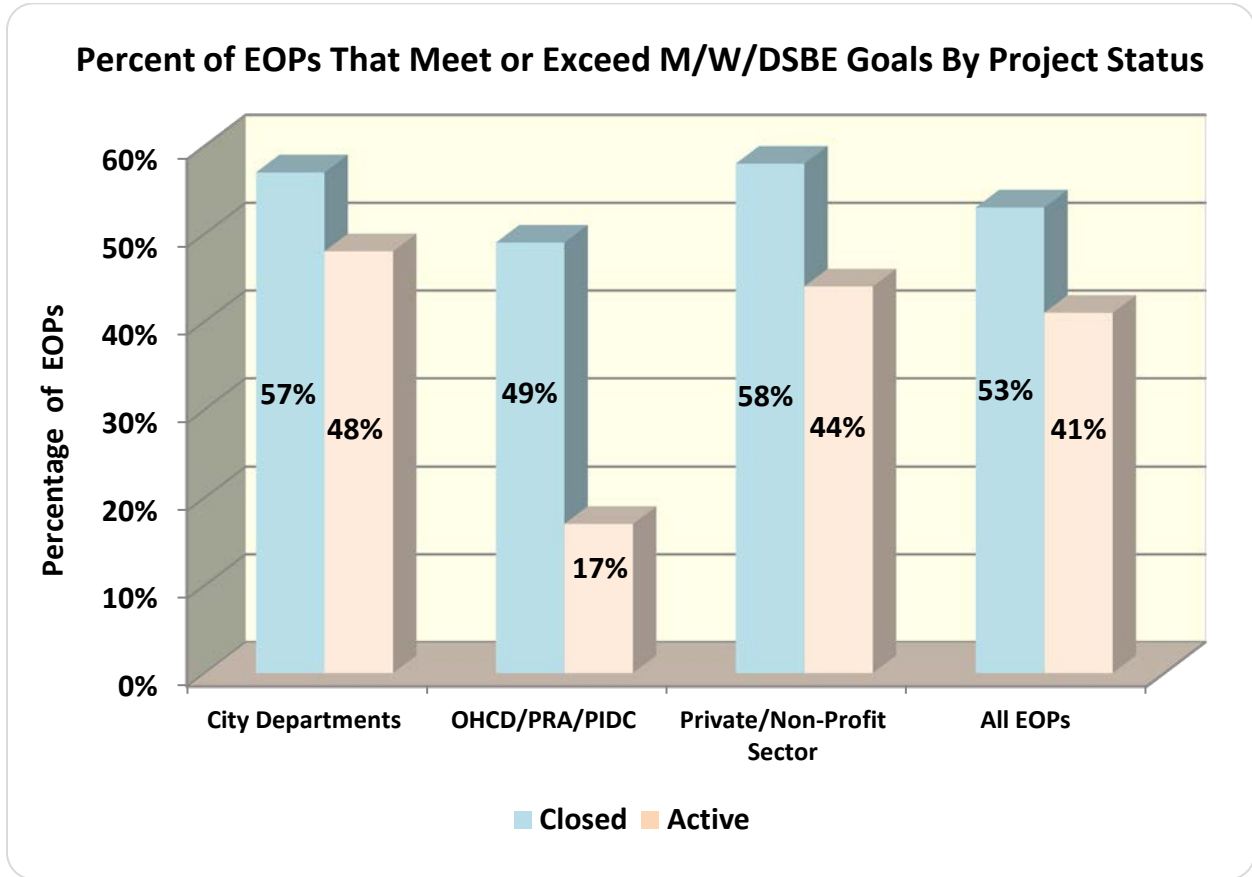
Project Owners	Status of EOP Projects			
	Closed	Active	Not Started	Total Projects
Public Sector – City Departments³	42	183	12	237
Aviation	4	15	0	19
Public Property	20	65	0	85
Streets	5	20	2	27
Water Department	13	76	10	99
Non-Public Works	0	7	0	7
Quasi-Public Agencies⁴	76	43	60	179
Office of Housing and Community Development/ Philadelphia Redevelopment Authority	75	42	50	167
Philadelphia Industrial Development Corporation	1	1	10	12
Private/Non-Profit Sectors⁵	24	19	14	57
Total	142	245	86	473
% of all EOPs	30.0%	51.8%	18.2%	100.0%

³ 33 Public-Sector compliance reports were missing for this report

⁴ 1 Quasi-Public compliance report missing for this report

⁵ 8 Private/Non-Profit Sector compliance reports missing for this report

Chart I



II. Background

Economic Opportunity Plans

An Economic Opportunity Plan is a written commitment by the project owner or contractor to use best and good faith efforts to provide opportunities for Minority-Owned Business Enterprises (“MBEs”), Women-Owned Business Enterprises (“WBEs”) and Disabled-Owned Business Enterprises (“DSBEs”) (collectively, “M/W/DSBEs”). The City’s Office of Economic Opportunity (OEO) is responsible for assisting contractors in developing EOPs and meeting the goals herein. OEO receives regular reports on EOPs, thereby monitoring compliance. Since City Council passed the original legislation requiring EOPs in 2007, OEO has monitored 473 individual EOPs.

In 2012, City Council passed Bill No. 120616, amending the Philadelphia Code, Chapter 17-1500, to require the annual ranking of all Economic Opportunity Plans based on the difference between the participation goals and the actual participation rates achieved on City, quasi-public, private and non-profit sector contracts. This ranking would allow the Administration, members of City Council and the public to measure the results of Economic Opportunity Plans and determine their compliance with Chapter 17-1600 of the Philadelphia Code⁶. The City of Philadelphia’s Office of Economic Opportunity (OEO) was tasked to create this annual review.

⁶ The Philadelphia Code chapter mandating the ranking of EOPs is included as an attachment to this report.

This report provides a summary of achievement on all 473 EOPs, broken down by sector (Public, Quasi-Public, Private/Non-Profit) as well as by project status (complete, active and not-yet-started). After four years of implementing EOPs, this report gives us a solid understanding of the impact of EOPs as well as informs us about the work needed to improve upon these results moving forward.

A History of Economic Opportunity Plan Legislation

Period	Legislation
May 2007	Bill No. 060226-AA: EOPs were established to cover City contracts and projects in excess of \$250,000 and to serve as the primary form for submission and compliance.
December 2007	Bill No. 070911: Increased the threshold for contracts with EOPs to \$1 million.
September 2009	Bill No. 090095: Created new requirements relating to the submission of Economic Opportunity Plans.
September 2010	Bill No. 100134-A: Project threshold reduced from \$1 million back to \$250,000; Bill No. 100135: Minimum standards set for best and good faith efforts; Bill No. 100201: Established standards of approval for certain transactions involving the Philadelphia Authority for Industrial Development.
October 2011	Bill No. 110559: EOPs required to be posted on OEO’s website.
March 2012	Bill No. 120013: Required the establishment of an Economic Opportunity Review Committee to evaluate the effectiveness of the EOP legislation and make recommendations.
September 2012	Bill No. 120616: Required EOP portfolio ranking within the Annual Disparity Study

Economic Opportunity Oversight Committees (EOOC)

Many of the largest projects, over \$20,000,000, benefit from the presence of an Economic Opportunity Oversight Committees which is convened by OEO and the project owners. Members typically include the following representatives:

- Building Trades
- City Council
- Controller’s Office
- Local Community Members
- Office of Economic Opportunity staff
- Office of Labor Standards staff
- Philadelphia Area Labor Management Committee⁷

⁷ The Philadelphia Area Labor-Management Committee (PALM) is a private non-profit organization founded by the Philadelphia Council of the AFL-CIO and the Greater

- Philadelphia Municipal Authority⁸
- Project Owner

These Committees meet on a regular basis to review: 1) the status of the project, 2) results of payment to M/W/DSBEs; and 3) hours worked by minorities and women on the construction site based on certified payroll data. They provide transparency and help to resolve issues related to the participation of M/W/DSBEs and the inclusion of a diverse workforce on projects.

Economic Opportunity Oversight Committees have a significant role in ensuring minority participation on major projects. For example, the Public Property Youth Study Center Project engaged five prime contractors and 40 M/W/DSBEs over a three year period. M/W/DSBEs represented \$15.1 million in sub-contracts or 26.4% of the project compared to a commitment of (25.2%). The Economic Opportunity Oversight Committee along with OEO tracked subcontractor work flow, monitored invoices against deliverables, followed payments from contractors to subcontractors and generally worked to ensure compliance with the EOP.

See Appendix C for a list of recent capital projects with Economic Opportunity Oversight Committees. Smaller and less complex City projects are monitored by departments and the OEO staff.

Economic Opportunity Review Committee (EORC)

City Council established the Economic Opportunity Review Committee in April 2012. The mission of this Committee is to evaluate the effectiveness of the Economic Opportunity Plan legislation and recommend improvements in policy and implementation. The Committee is also responsible for recommending contractors for debarment based on consistent and persistent violation of EOP commitments. The EORC conducts public hearings on a quarterly basis in City Council Chambers. This Committee includes representatives from:

- the Office of Economic Opportunity, Committee Chair;
- the African American Chamber of Commerce of PA, NJ and DE;
- the Greater Philadelphia Hispanic Chamber of Commerce;
- AFSCME District Council 33; and
- AFSCME District Council 47

III. Scope and Methodology

This report examines EOPs for completed and active projects for fiscal years 2010, 2011, 2012, and the first nine months of 2013. The EOPs are segmented by:

- Major market (City Departments, quasi-public agencies, private and public sectors);
- Type (public works projects, large service, supply and equipment projects and professional services contracts requiring City Council approval); and

Philadelphia Chamber of Commerce.

⁸ Philadelphia Municipal Authority has the authority to acquire, hold, construct, improve, maintain, operate, own, and lease projects provided that all contracts for a period exceeding one year and all bond issues have been approved by City Council ordinance.

- Project status (completed, active or under construction, planning stage, cancelled).

EOPs for projects that are in the planning stage or cancelled are listed separately in this report in order to account for “all” EOPs as required by Chapter 17-1500 of the Philadelphia Code, “a ranking of all” *Economic Opportunity Plans*.

Sourcing of Data

Information for this report was provided by the City departments, contractors⁹, private and non-profit project owners and their project monitors. In some instances, particularly with regard to older projects, data could not be located in-house. Results for 14% of the EOP portfolio have yet to be collected and are therefore not included in this report. Additional efforts will be made to locate missing compliance documents.

EOPs are ranked within each market segment to ensure a relatively fair comparison between projects and contractors with similar expectations for M/W/DSBE participation. For example, a street paving project has a different level of opportunity for participation versus a building construction project. Similarly, EOPs are created to assist contractors in establishing realistic goals based on the existing supply of certified, ready, willing, and able Minority, Women and Disabled-owned businesses in a particular trade.

Exclusions

This report excludes federal projects governed by the Disadvantaged Business Program under federal Regulations 49 CFR 26; public works contracts valued at less than \$250,000; and specialty public works projects with limited opportunity for participation. For these specialty projects anti-discrimination language is used within the bids and contracts (i.e. Delaware River port maintenance projects).

IV. Measuring Contract Goal Achievement and Contract Compliance

This report measures contract goal achievement based on the variance between the participation goal and the participation rate. The participation goal is the percentage of the contract committed to M/W/DSBEs. The participation rate is the percentage of payments made to M/W/DSBEs out of total payments received by the contractor. The EOPs are ranked based on the variance.

⁹ Typical EOP contract language stipulates: “The Successful Bidder agrees to cooperate with OEO in its compliance monitoring efforts, and to submit, within the time limits prescribed by OEO, all documentation which may be requested by OEO relative to the awarded contract, including the items described below. The Successful Bidder must provide as required and maintain the following contract documentation for a period of three (3) years following acceptance of final payment under the contract:

- Copies of signed contracts and purchase orders with M/W/DSBE sub-contractors;
- Evidence of payments (cancelled checks, invoices, etc.) to sub-contractors and suppliers to verify participation;
- Telephone logs and correspondence relating to M/W/DSBE commitments.”

Goal achievement is a different measurement than contract compliance. A contractor does not have to meet all agreed upon goals to be considered compliant. A contractor is considered compliant if s/he demonstrates best and good faith efforts in meeting established goals. The following are measures that demonstrate best and good faith efforts once a project is underway:

- Timely reporting on EOP goal achievement to OEO
- Discussing obstacles and efforts made with an OEO representative
- Evidence of attempts to meet goals (emails, copies of cancelled checks, etc.)
- Formal requests for M/W/DSBE substitutions
- Payment of M/W/DSBEs in a timely fashion

See Appendix B Prototype of Economic Opportunity Plan Language for a more thorough definition of “Best and Good Faith Efforts”.

Completed Projects

For completed projects, OEO calculated the total amount of payments that flowed from the prime contractor to M/W/DSBE subcontractors as a percentage of the total dollars received by the prime contractor. That percentage was compared to the percentage participation agreed to in the project’s original EOP. The difference between these percentages was used to determine how close the actual project came to meeting its EOP goal.

Active Projects

For EOPs on active projects, OEO calculated the total payments made thus far by the prime contractor to M/W/DSBE subcontractors as a percentage of the total payments received by the prime contractor. That percentage was compared to the percentage participation agreed to in the project’s original EOP. The difference between these percentages was used to determine how close the project is to meeting its EOP goal. Because these projects are still in-progress, the results reflect only the percentage of the project completed at the time of this report and may therefore show a result that is lower than what is called for in the EOP for the entire project. M/W/DSBE participation on a project can vary from the beginning of a project (i.e. surveying, excavation, trucking, etc.) through the end of the project (i.e. electric installation, painting, landscaping, etc.).

Determining Non-Compliance

In recent years, OEO has managed the compliance process on an exception basis – requiring copies of contracts between the prime and the M/W/DSBE, cancelled checks, and other supporting documentation when issues of reported non-compliance arose. OEO has enlisted compliance officers within City departments and 3rd party project monitors on private and non-profit sector projects to aid in monitoring and identifying non-compliance issues.

Enforcing Compliance

On City projects, payments made to prime contractors are governed by the contractor’s level of compliance, among other considerations. Payments may be held, contracts terminated, penalties imposed, or a recommendation for debarment may be issued, depending on the level of non-compliance found on a project. A company is not ruled non-compliant if there are legitimate,

non-discriminatory reasons for a reduction in participation. OEO determines if a prime has justifiable cause for this reduction. For example, contract amendments based on additional funding or the discovery of unfavorable construction site conditions may alter the scope of work on a project. Contract amendments may positively or negatively impact participation goals.

Although some non-compliance cases are based on M/W/DSBEs reporting exclusion by the prime contractor, there are also instances when the prime contractor reports difficulty in achieving their committed goals. In these cases, meetings with the department, prime contractor and sub-contractor are held in an attempt to understand the issues and facilitate inclusion during the remainder of the contract. Primes may lose payments equivalent to the percentage of their shortfall in participation. In some instances, contributing factors such as a change in scope of work or the incapacity of the sub-contractor will impact the goal achievement.

There are times when the only way a contractor can sustain compliance on a contract is through the substitution of a sub-contractor. OEO is required to approve the substitution of M/W/DSBEs on City contracts. We continue to look for more contractors with the technical and financial capacity to do business with the City. This effort has not been without challenges; at least four substantial MBE contractors have filed for bankruptcy within the past two years.

New Compliance Tool – OEO Compliance Reporting System (OEO-CRS)

In February 2013, OEO, in collaboration with the City’s Office of Innovation and Technology (OIT), initiated the roll-out of the OEO Compliance Reporting System. This web-based software system replaces cumbersome paper processes with streamlined online efficiency to help facilitate vendor registration and contract compliance reporting for companies doing business with the City of Philadelphia.

V. Results

The Results section of the report summarizes the distribution of EOPs by major market segment. The 473 EOPs are broken down by the number of projects completed or closed, projects that are active or under construction as well as projects not-yet-started. The legislation governing this report requires all EOPs to be reported thus projects “not-yet-started” at the time of this report are included¹⁰. All EOPs irrespective of value are included in this ranking. Individual project values range from \$250,000 to \$381 million.

The detailed ranking of contracts with contractors and M/W/DSBEs within each market can be found in Section VIII - Ranking of EOPs by Major Market Segment.

¹⁰ Data for 86.8% of the EOPs was available for analysis.

The following charts show the distribution of EOPs by market segment, project status and by City department. The City is responsible for 50% of the EOP portfolio, quasi-public agencies comprise 38%, and the private and non-profit sectors represent 12%. Closed projects for which the level of compliance can be most accurately assessed represents 30% of the EOPs evaluated. The Departments of Public Property and the Water Department generated 77% of the EOPs within the City's portfolio, 35% and 42% respectively.

Chart II

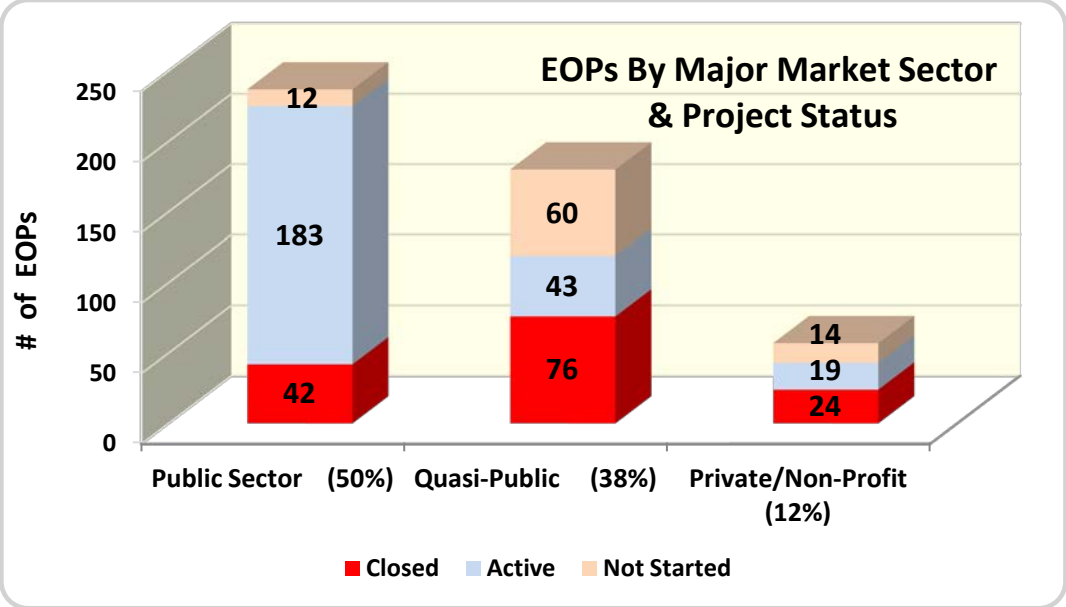
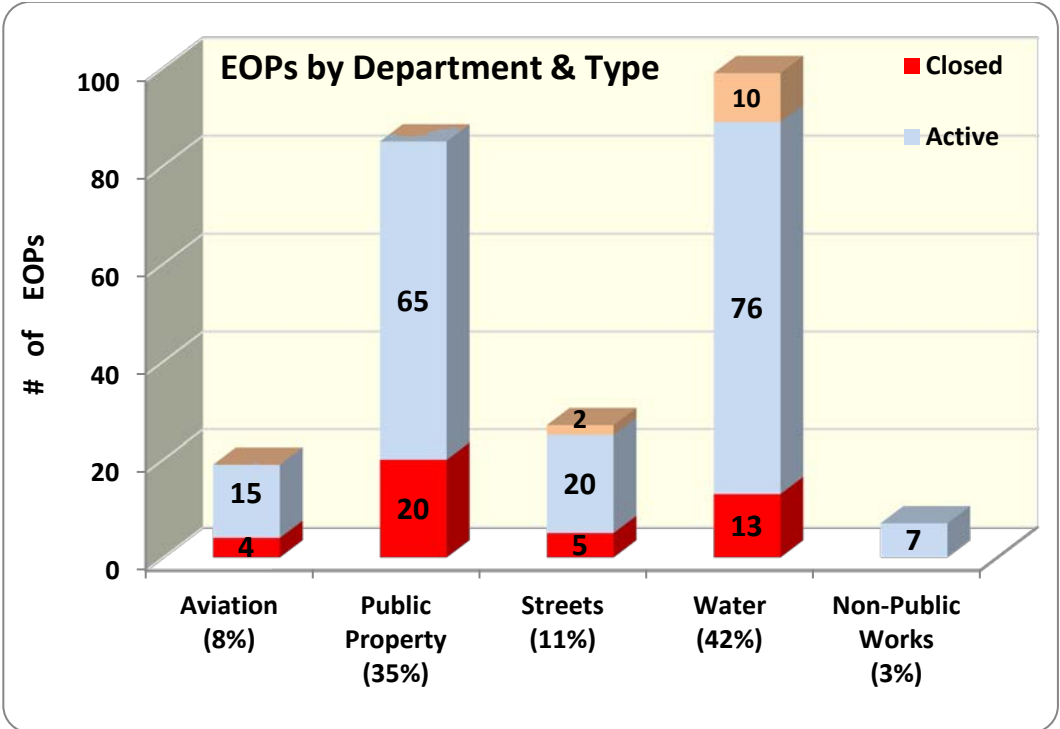


Chart III



City Departments

City departments managed 42 EOPs for projects that closed during the reporting period. The City paid \$106 million to complete these projects of which \$25.5 million or 24% was paid to M/W/DSBEs. 57% of these projects met or exceeded their EOP goals.

Chart IV

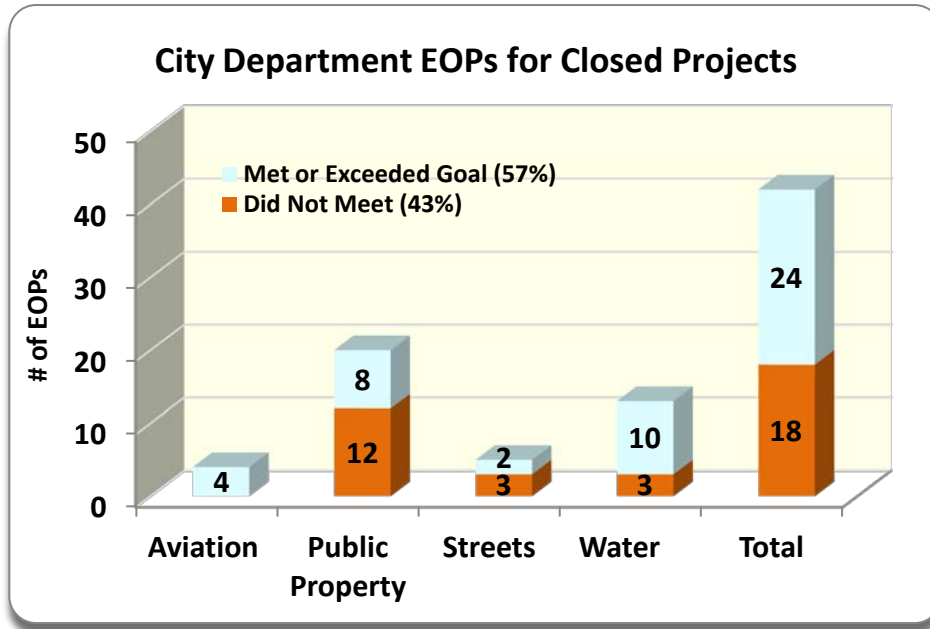
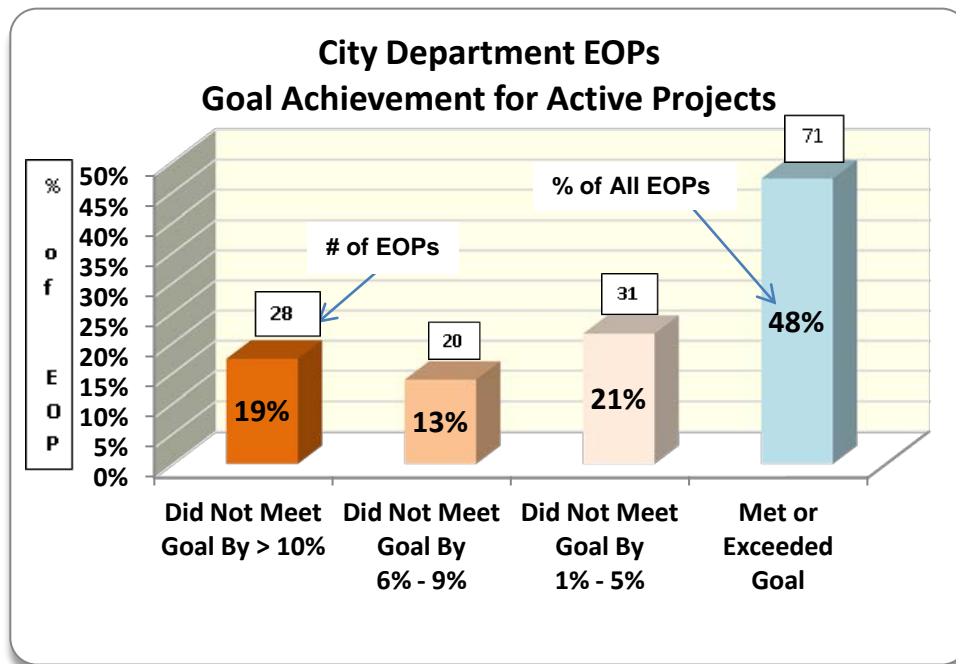


Chart V



City departments have administered 183 EOPs for active projects of which we have compliance data for 150 (82%). 48% of these active projects have met or exceeded their EOP goal thus far. 21% of the EOPs are falling short of goal by 1% to 5%. Public Works Projects have historically had goals of 25% M/W/DSBE participation. These projects are within 80% of their goal at the time of this report. Each EOP is evaluated based on the status of the project and the opportunity to capture participation committed to in the EOP.

City of Philadelphia Department of Aviation

CLOSED PROJECTS: 100% Goal Achievement. Aviation has 4 closed projects totaling \$10.6 million in contracts, all of which met their EOP goals. M/W/DSBE Participation averages 20.8%.

ACTIVE PROJECTS: 80% Goal Achievement to Date. 12 of 15 active projects totaling \$16.3 million currently meet or exceed goal. All compliance reports are filed. Active projects have generated 23.5% in M/W/DSBE participation.

CHALLENGES ENCOUNTERED: Identification of primes, M/W/DSBEs, and Disadvantaged businesses (DBE) with sufficient technical experience; working capital; bonding capability; labor relations; business relationships; Federal Transportation Administration security clearance; and interest in doing business with the City. The Department of Aviation has contracts funded by the City of Philadelphia which encourages M/W/DSBE participation and contracts funded by the federal government which encourage the participation of Disadvantaged businesses. The federal government contracts only gives credit to DBE certified businesses. The City gives credit for both M/W/DSBE and DBE certified businesses.

Detailed ranking of the Aviation EOP portfolio may be found in Section IX of this report on pp. 20-21.

Department of Public Property

CLOSED PROJECTS: 40% Goal Achievement. Public Property has 20 closed projects totaling \$77.4 million, of which 8 meet or exceed goals. The average participation achieved for these contracts is 26.3%.

ACTIVE PROJECTS: 23% Goal Achievement to Date. Of 65 active projects totaling \$47.7 million, 15 currently meet or exceed goal. Current projects have averaged 21.5% in M/W/DSBE participation.

CHALLENGES ENCOUNTERED: Identification of primes, M/W/DSBEs with sufficient technical experience; working capital; bonding capability; labor relations; business relationships; and interest in doing business with the City. Follow up with primes and M/W/DSBEs to ensure compliance reports are submitted in a timely fashion. New OEO Compliance Reporting System will improve the process. 16 compliance reports could not be located for evaluation at the time of this report. The department is assisting in this investigation.

Detailed ranking of the Public Property EOP portfolio may be found in Section IX of this report on pp. 22-29.

Streets Department

CLOSED PROJECTS: 40% Goal Achievement. Of 5 closed projects totaling \$4.2 million, 2 are achieving or exceeding goal. On average, closed projects achieved 12.9% M/W/DSBE participation.

ACTIVE PROJECTS: 58% Goal Achievement to Date. Of the 19 projects currently underway, 11 are at or above goal. 6 of the 8 active projects that are not yet meeting goal are within 3% of meeting goal. Active contracts totaling \$31.3 million, have achieved 17.5% M/W/DSBE participation.

CHALLENGES: A sub-contractor on one of the closed projects contributed to the shortfall in meeting goals because he could not secure adequate financing to perform the job he was anticipated to complete. Barriers to expanding goals include: Identification of primes, M/W/DSBEs, and Disadvantaged businesses (DBE) with sufficient technical experience; working capital; equipment; bonding capability; labor relations; business relationships; and interest in doing business with the City. Certain projects include federal and state highway funding with pre-qualification requirements. While federal projects are not included in this report pre-qualification inhibits an M/W/DSBE's entry to market. One compliance report is missing. The contractor has not been cooperative in providing this information. Appropriate steps are being taken by the Department and OEO.

Detailed ranking of the Streets Department EOP portfolio may be found in Section IX of this report on pp. 30-32.

City of Philadelphia Water Department

CLOSED PROJECTS: 77% Goal Achievement. Of 13 total closed projects, 10 achieved or exceeded goals. On average, the Water Department achieved 17.4% M/W/DSBE participation on closed projects valued at \$13.8 million.

ACTIVE PROJECTS: 49% Goal Achievement to Date. M/W/DSBE participation on active Water Department projects, totaling \$141.7 million, is averaging 28.3%.

CHALLENGES ENCOUNTERED: The Water Department has a high number of EOPs (99), totaling \$141.7 million. While of the contractors fell short of their participation commitment in the Water Department's closed projects, the EOPs managed to remain in compliance with their contract goals. Some of the shortfall occurred in the areas of materials and/or hauling which are conditional upon the ultimate needs of the project, i.e. materials needed for the completion of the project may vary from the initial projection of the bid. As a result, the hauling sub-contractor may have more or less work.

Other challenges include: Identification of primes, M/W/DSBEs, and Disadvantaged businesses (DBE) with sufficient technical experience; working capital; bonding capability; labor relations; business relationships; and identifying businesses with an interest in doing business with the City.

The Water Department has recently hired a Director of Participation to support the capital projects team's effort to assure contract compliance. The Director of Participation will have a key role in developing ambitious, attainable EOP goals. In addition, the Water Department has been working with a project monitor consultant for the past two years to capture compliance data for its Economic Opportunity Oversight Committees.

Detailed ranking of the Water Department EOP portfolio may be found in Section IX of this report on pp. 33-41.

EOPs for Major Non-Public Works Contracts

The Following seven EOPs for major non-public works contracts are included in this report. These multi-year contracts totaling \$86.1 million require City Council approval and therefore are required to have EOPs in place. Average M/W/DSBE participation on these active contracts is currently 23.1%.

1) Department of Aviation contract with Global Program Partners: The Division of Aviation contracts with Global Program Partners for the airport capital expansion program. Global Program Partners has minority partners representing 50% of the business and a commitment of 50% participation. To date, 38.8% participation has been achieved.

2) Department of Public Property contract for security guards: The Department of Public Property has a security guard contract with a goal of 100%, and is currently achieving 100% participation.

3) Department of Parks and Recreation contract with Maramont for the summer lunch program: The Department of Parks and Recreation Department administers the Maramont EOP. This EOP is part of a contract for the provision of the summer lunch program. This program provides meals to low income citizens at multiple locations throughout the city during the summer. The MBE commitment of 5% has been exceeded with 9.6% participation reported thus far.

4) Mayor's Office of Sustainability contract with NORESKO: The Mayor's Office of Sustainability contracts with NORESKO to provide a quadplex-guaranteed energy saving project at City Hall, the Municipal Services Building, Criminal Justice Center, and 1515 Arch Street. NORESKO's EOP makes a commitment of 23%. To date, NORDESCO is achieving 32.5%, thereby well exceeding its goal.

5) Streets Department contract with Waste Management, Covanta Recovery and

Republic/BFI: The Streets Department has three waste management services contracts held by Waste Management, Covanta Recovery and Republic/BFI. Each contract contains an EOP. Covanta and Republic have not filed a compliance report. Waste Management reports a commitment of 64% with 25.6% participation achieved at this time.

CHALLENGES ENCOUNTERED: Multi-year business relationships require a long term commitment between businesses. One MBE with a \$6 million multi-year contract filed for bankruptcy and one MBE entered a business relationship without properly vetting prime and sub-contractor relationship. Replacing M/W/DSBEs within a contract period with previously established cost structure is challenging on the prime and future M/W/DSBEs.

Detailed ranking of the Non-Public Works EOP portfolio may be found in Section IX of this report on pp. 42-43.

Office of Housing and Community Development (OHCD) / Philadelphia Redevelopment Authority (PRA)

OHCD/PRA has 167 EOP projects within its portfolio.

CLOSED PROJECTS: 75 projects (43%) are complete with 50% of the projects achieving their EOP goals.

OPEN PROJECTS: 42 projects (26%) are underway with 7 meeting or exceeding their goals at the time of this report. 36 projects (22%) are in the planning phase.

CANCELLED: 14 projects (9%) with EOPs have been cancelled.

OHCD Requests for Proposals for construction projects (RFPs) include a 25% Minority Owned Business Enterprise and Woman Owned Business Enterprise (M/WBE) participation goals. The commitment to participation is made by the developer when they submit their response to the RFP. Most developers will respond to the 25% participation goal with a breakdown of 18% MBE and 7% WBE goals based on the historic track record of success with this ratio.

CHALLENGES ENCOUNTERED: Although OHCD monitors compliance through a contractor's monthly report, the timeline for processing projects can often be delayed, depending on the complexity of the project and line-up of funding sources. Many of these projects are typically small with less opportunity for participation. The ultimate goal is to have more MBEs and WBEs respond as prime contractors for these projects. From RFP release to selection of developer/contractor and the subsequent groundbreaking could take months up to more than a year.

Detailed ranking of the OHCD/PRA EOP portfolio may be found in Section IX of this report on pp. 44-49.

Philadelphia Industrial Development Corporation (PIDC)

The Philadelphia Industrial Development Corporation has 12 projects with EOPs.

CLOSED PROJECTS: 100% Goal Achievement. One project valued at \$3.6 was completed by an MBE during the reporting period.

ACTIVE PROJECTS: One project is currently under construction and 10 projects remain in the planning stages, therefore it is too early to assess goal achievement to date.

EOP language is included in Requests for Proposal documents when bids are expected to exceed the \$250,000 threshold. In some instances where winning bids are less than \$250,000 the contractor willingly maintains the EOP as a part of their contract terms and conditions.

CHALLENGES ENCOUNTERED: Continue to work with PIDC on opportunities for participation. A bonding program currently under development at PIDC should improve market conditions for M/W/DSBEs. PIDC's Emerging Loan Program which provides working capital and technical support will continue to be marketed to the M/W/DSBE community.

Detailed ranking of the PIDC EOP portfolio may be found in Section IX of this report on pp. 50.____

Private and Non-Profit EOP Portfolio

The Private and Non-Profit EOP Portfolio is comprised of 57 projects worth over \$2.4 billion.

CLOSED PROJECTS: 24 projects valued at \$739.2 million have been completed. 11 of the completed projects met or exceeded goal, 8 projects fell below goal and 5 projects are missing their compliance reports.

ACTIVE PROJECTS: Of 33 active projects, 5 are at or above goal at the time of this report and the remainder are in the planning phase, on hold or cancelled.

Educational and medical institutions represent 21% and 16% of the EOPs in these sectors, respectively. EOP Oversight Committees are a standard for Drexel University, Temple University, St. Joseph's University and the University of Pennsylvania.

CHALLENGES ENCOUNTERED: A primary challenge with private and non-profit projects is the fact that some are not required to have an EOP. Projects may have federal, state, or private funding which exclude the EOP provisions. M/W/DSBEs cannot determine which projects offer opportunities for inclusion unless they build business relationships with prime contractors, developers and project owners. OEO will continue to expand strategic relations in these sectors and emphasize the importance of inclusion.

Detailed ranking of the Private/Non-Profit Sector EOP portfolio may be found in Section IX of this report on pp. 51-52.

VI. Conclusion

This Report highlights the significant accomplishments that the City has achieved in enforcing EOPs as well as existing challenges that must be overcome. With nearly 500 EOPs in place since the original legislation passed in 2007, it is clear that establishing and meeting M/W/DSBE participation goals has become standard operating procedure for contracts over \$250,000. This is especially made evident by the significant jump in EOPs over the years: from 15 in fiscal year 2010 to 473 in fiscal year 2013.

According to the data collected, over the last three years M/W/DSBE businesses have received \$59.6 million on projects representing 25.1% of the \$237 million in payments made on City projects. This is due in large part to the establishment of EOPs.

While the City would love to boast 100% goal achievement, goal achievement rates of 57% on closed projects and 48% on active projects provide us with a realistic benchmark from which to improve. Furthermore, the 48% goal achievement rate for active projects is for projects that are within 1% of goal; including construction projects within 5% of goal would raise goal achievement to 70%.

Another indicator that EOPs are successfully increasing M/W/DSBE participation is the fact that participation goals have increased in recent open projects relative to prior closed projects. This increase indicates that contractors are gaining confidence in using M/W/DSBE sub-contractors and have improved their ability to meet set goals. In recent years, more participation is generated by minority contractors with the elimination of non-stocking suppliers.

Likewise, OEO considers it a success that the majority of contractors with EOPs are within compliance. Compliance is determined by each prime contractor demonstrating their best and good faith efforts to provide opportunities to M/W/DSBEs. Although the number of contractors meeting or exceeding goals on completed projects is less than 100%, a majority have demonstrated best and good faith efforts, meaning that they are considered compliant. These best and good faith efforts are the first step to becoming adept at meeting EOP goals and therefore this level of compliance is a major accomplishment.

A notable dimension to this report is the evaluation of EOPs on the Quasi-Public, Non-Profit and Private sector projects. While the City has direct responsibility for 50% of the projects, 237 of the 473 EOPs, major non-profit institutions like Drexel University, St. Joseph's University, Temple University and the University of Pennsylvania have engaged EOP Oversight Committees to assist in driving economic inclusion across the region. The private sector has also played an active role in pursuing EOP goals. The Non-Profit and Private Sector showed 58% compliance on closed projects. The Quasi-Public Agencies received a 49% compliance rating on closed projects. Given the large amount of dollars invested by the Private and Non-Profit Sectors, it is significant that these entities are also using EOP goals.

As we look forward, there are several challenges that we must continue to address in order to increase goal achievement on EOPs and continue to increase participation rates. The most notable challenges are:

- 1) Identification of prime contractors, M/W/DSBEs, and Disadvantaged businesses with sufficient technical experience and strong business relationships. Certain contracts have pre-qualification criteria that must be met in order to participate in the bidding process. Bonding coverage is a key component for businesses interested in bidding as a prime on City contracts.
- 2) Companies must have adequate working capital to support payroll and operating expenses. The City requires the prime contractor to pay the M/W/DSBE within 5 business days of receiving payment from the City. The City, however, cannot guarantee prompt payments (payments within 30 days) to prime contractors given the extension payment review process. M/W/DSBEs must bill promptly and accurately and provide for a delay in payments.
- 3) Labor Relations is a key component on large City contracts with Project Labor Agreements. M/W/DSBEs, while not required to be a signatory to the Union, must agree to use union labor during these projects.

The new OEO Compliance Reporting System will have a major impact on goal achievement and compliance, as information historically provided by contractors in hardcopy form will now be accessible on-line. Prime and subcontractors will have a more proactive role in confirming receipt of their payments within the system. A contractor's past compliance patterns will be viewed with Procurement, City Departments, and the Law Department in determining a contractor's designation as a "responsible" bidder. The Inspector General's Office may also be engaged where instances of fraud are suspected.

OEO will continue to work with operating departments, contractors, quasi-public agencies, and project owners to ensure contract commitments made to Minority-, Women- and Disabled-Owned Businesses are honored. The City has the ability to more efficiently hold both contractors and M/W/DSBEs accountable for meeting its inclusion strategy. Future EOP reports will be incorporated into the Annual Disparity Study as directed by City Council Bill No. 120616.

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Economic Opportunity Plans

City of Philadelphia

City Departments

Economic Opportunity Plans

City of Philadelphia

Aviation

DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: ACTIVE

Work No.	Bid No.	FY	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
1	6950ELB	2012	BITTENBENDER CONSTRUCT.	2,000,000	431,460	22%	ELOHIM CLEANING CONTRACTOR	MBE	0.2%	\$ 3,709	0.9%	0.7%	75.5%
							SMITH FLOORING INC.	MBE	2.6%	11,673	2.7%	0.1%	
							HISPANIC VENTURES INC.	MBE	0.6%	11,813	2.7%	2.1%	
							BITTENBENDER CONSTRUCTION CO	WBE	11.0%	201,603	46.7%	35.7%	
							US PLATE & MIRRORS INC DBA US GLASS	WBE	1.0%	20,283	4.7%	3.7%	
							THE GENESIO COMPANY	WBE	2.4%	47,759	11.1%	8.7%	
							MAJEK FIRE PROTECTION INC	WBE	0.3%	6,814	1.6%	1.2%	
							JANUS ASSOC INC DBA COBRA ELECTRIC	WBE	6.3%	126,078	29.2%	22.9%	
							TRACORP	WBE	0.1%	1,728	0.4%	0.3%	
								24.5%	431,460	100.0%	75.5%		
2	6905	2011	PHILLIPS BROTHERS ELEC CONTR	2,324,391	2,550,000	110%	DECISION DISTRIBUTION LLC	MBE	10.0%	247,003	38.6%	28.6%	27.2%
							MANNA BUILDING SUPPLY INC	MBE	11.0%	245,000	9.6%	-1.4%	
				-					21.0%	492,003	48.2%	27.2%	
3	6930	2012	E J ELECTRIC INC	\$ 354,000	\$ 282,449	80%	MANNA BUILDING SUPPLY INC	MBE	0.6%	\$ 53,437	18.9%	18.3%	15.5%
							NORTH STAR ELECTRICAL SUPPLY CO INC		5.2%	6,775	2.4%	-2.8%	
									5.8%	60,212	21.3%	15.5%	
4	6942R	2013	SCHNEIDER ELECTRIC BUILDINGS AMERICAS INC	1,734,074	1,311,890	76%	RAM TECH SYSTEMS INC	MBE	21.0%	323,790	24.7%	3.7%	7.7%
							CAHILL CONTROLS, INC.	WBE	18.0%	289,181	22.0%	4.0%	
									39.0%	612,971	46.7%	7.7%	
5	6951	2013	A P CONSTRUCTION	2,550,000	1,797,001	70%	THE VANN ORGANIZATION	MBE	4.0%	10,940	0.6%	-3.4%	6.3%
							DECISION DISTRIBUTION LLC	MBE	1.0%	95,018	5.3%	4.3%	
							AVIMAN MANAGEMENT LLC	MBE	4.0%	138,813	7.7%	3.7%	
							BILLY BOY CONTRACTING INC	MBE	0.1%	39,338	2.2%	2.1%	
							A K M CONSTRUCTION SERVICES INC	WBE	1.0%	36,075	2.0%	1.0%	
							TRAFFIC & SAFETY SIGNS, INC	WBE	1.4%	N/A	0.0%	-1.4%	
								11.5%	320,184	17.82%	6.3%		
6	6939	2012	MULHERN ELECTRIC CO INC	413,213	409,080	99%	MANNA BUILDING SUPPLY INC	MBE	4.0%	33,057	8.1%	4.1%	4.1%
							NORTH STAR ELECTRICAL SUPPLY CO INC		2.0%	8,264	2.0%	0.0%	
									6.0%	41,321	10.1%	4.1%	
7	6919	2012	USA GENERAL CONTRACTORS	1,178,000	1,090,622	93%	MINORITY CONTRACTORS INC	MBE	10.0%	124,519	11.4%	1.4%	1.4%
8	6940	2012	EDWARD J MELONEY INC	640,200	659,560	103%	ACCORD MECHANICAL & MGMT SERVICES	MBE	14.0%	88,000	13.3%	-0.7%	1.3%
							LABE SALES	WBE	2.0%	26,349	4.0%	2.0%	
									16.0%	114,349	17.3%	1.3%	
9	6931	2012	FIVE STAR INC	2,845,000	2,280,335	80%	DECISION DISTRIBUTION LLC	MBE	15.0%	424,622	18.6%	3.6%	1.0%
							MIDATLANTIC CONSTR. & DESIGN	MBE	4.0%	81,988	3.6%	-0.4%	
							JOHN F SCANLAN INC	WBE		11,380	0.5%	0.5%	
							LABE SALES INC	WBE	8.0%	124,565	5.5%	-2.5%	
							JOHN F SCANLAN INC	WBE	0.4%	4,445	0.2%	-0.2%	
								27.4%	647,000	28.4%	1.0%		
10	6955ELB		EDWARD J MELONEY INC	333,000	304,950	92%	LABE SALES, INC.	WBE	2.0%	6,344	2.1%	0.1%	0.1%
11	6941	2012	HART ENTERPRISES (Rebid)	625,000	227,115	36%	PADGETT PLUMBING & HEATING	MBE	48.0%	22,212	9.8%	-38.2%	0.0%
							HART ENTERPRISES & ASSOCIATES INC	MBE	52.0%	204,903	90.2%	38.2%	
									100.0%	227,115	100.0%	0.0%	

DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: ACTIVE

Work No.	Bid No.	FY	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
12	6938	2012	DANIEL J KEATING CO	2,426,000	2,453,325	101%	HAMADA INC	MBE	1.2%	20,250	0.8%	-0.4%	
							MERCHANT CONSTRUCTION INC	MBE	11.3%	392,265	16.0%	4.7%	
							TRACORP	WBE	9.1%	106,831	4.4%	-4.7%	
									21.6%	519,346	21.2%	-0.4%	
13	6952ELB	2013	GROUND PENETRATION & RESTORATION INC	1,600,134	1,324,493	83%	MANNA BUILDING SUPPLY INC	MBE	0.1%	N/A		-0.1%	
							A K M CONSTRUCTION SERVICES INC	WBE	1.0%	4,529	0.3%	-0.7%	
							SJA CONSTRUCTION CO	WBE	4.0%	51,235	3.2%	-0.8%	
							L & R CONSTRUCTION CO INC	WBE	5.5%	52,156	3.3%	-2.2%	
									10.6%	107,920	6.8%	-3.8%	
14	6947	2013	A P CONSTRUCTION	1,055,000	913,340	87%	AVIMAN MANAGEMENT LLC	MBE	5.0%	59,205	6.5%	1.5%	
							SABLE CONSTRUCTION INC	MBE	6.0%	69,430	7.6%	1.6%	
							DECISION DISTRIBUTION LLC	MBE	8.0%			-8.0%	
									19.0%	128,635	14.1%	-4.9%	
15	6945	2013	ANTHONY BIDDLE CONTRACTORS	\$ 1,558,000	\$ 265,950	17%	GRACIE PAINTING LLC	MBE	13.0%	\$ -	-	-13.0%	
							MINORITY CONTRACTORS, INC	MBE	1.3%	-	-	-1.3%	
							TRAFFIC & SAFETY SIGNS, INC	WBE	6.4%	-	-	-6.4%	
									20.7%			-20.7%	
				\$ 21,636,012	\$ 16,301,570				\$ 3,833,379	23.5%			

PROJECT STATUS: CLOSED

Work No.	Bid No.	FY	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
16	6906	2011	SURETY MECHANICAL SERVICES	624,767	640,117	102%	J MANN R FINLEY INC	WBE	21.0%	132,276	20.7%	-0.3%	-0.3%
17	6898	2010	EAGLE INDUSTRIAL ELECTRIC	3,765,400	3,917,119	104%	DECISION DISTRIBUTION LLC	MBE	10.0%	375,898	9.6%	-0.4%	
							ALOHA COMMUNICATIONS CONTRACTORS	MBE	0.1%	2,324	0.1%	0.0%	
							PARAMOUNT ELECTRIC	DSBE	5.0%	195,644	5.2%	0.2%	
							MANNA SUPPLY INC	WBE	5.0%	187,950	4.8%	-0.2%	
							AUBREY GREEN ELECTRICAL INC	WBE	3.6%	135,590	3.5%	-0.1%	
		23.7%	897,406	23.1%	-0.6%								
18	6893R	2010	MCMULLEN ROOFING INC	553,186	555,281	100%	STELWAGON ROOF SUPPLY INC	WBE	23.0%	124,400	22.4%	-0.6%	-0.6%
19	6897	2010	EAGLE INDUSTRIAL ELECTRIC	\$ 5,184,321	\$ 5,573,629	108%	ALOHA COMMUNICATIONS CONTRACTORS	MBE	10.0%	\$ 553,756	9.9%	-0.1%	
							MANNA SUPPLY INC	WBE	10.0%	518,432	9.3%	-0.7%	
									20.0%	1,072,188	19.2%	-0.8%	
TOTAL CLOSED					10,686,146				\$ 2,226,270	20.8%			

Economic Opportunity Plans

City of Philadelphia

Public Property

PHILADELPHIA DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
PROJECT RANKINGS FOR FISCAL YEARS 2010 AND 2011

Project Status: Active

Work No.	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	Type	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING
1	4157ELEC	2011	CARR & DUFF INC	\$ 287,850	\$ 287,850	100%	MANNA BUILDING SUPPLY INC	MBE	\$ 2,879	1.0%	\$ 72,000	25.0%	24.0%	24.0%
2	4411ELEC	2012	JACK COHEN & CO INC	448,800	458,969	102%	MANNA BUILDING SUPPLY INC	MBE	4,488	1.0%	81,728	17.8%	16.8%	16.7%
							J MANN R FINLEY INC	WBE	22,440	5.0%	22,440	4.9%	-0.1%	
									26,928	6.0%	104,168	22.7%	16.7%	
3	4082ELEC	2011	MULHERN ELECTRIC CO	374,340	\$ 380,873	102%	MANNA BUILDING SUPPLY INC	MBE	3,743	1.0%	47,894	12.6%	11.6%	10.7%
							NORTH STAR ELECTRICAL SUPPLY	WBE	26,204	7.0%	27,248	7.2%	0.2%	
							NEW AGE DISTRIBUTORS	DS	3,743	1.0%	-	0.0%	-1.0%	
									33,690	9.0%	75,142	19.7%	10.7%	
4	4057ELBE	2012	SCHLEIG ELECTRIC INC	532,499	562,973	106%	MANNA BUILDING SUPPLY INC	MBE	5,325	1.0%	53,893	9.6%	8.6%	8.6%
5	4623ELEC	2012	MULHERN ELECTRIC CO	1,676,880	1,929,664	115%	MANNA BUILDING SUPPLY INC	MBE	16,769	1.0%	216,382	11.2%	10.2%	7.5%
							NORTH STAR ELECTRICAL SUPPLY	WBE	83,844	5.0%	43,845	2.3%	-2.7%	
									100,613	6.0%	260,227	13.5%	7.5%	
6	4644ELEC	2010	HYDE ELECTRIC CORP	288,150	293,890	102%	MANNA BUILDING SUPPLY INC	MBE	57,630	20.0%	62,791	21.4%	1.4%	1.1%
							SDM ASSOCIATES	WBE	28,815	10.0%	28,564	9.7%	-0.3%	
									86,445	30.0%	91,356	31.1%	1.1%	
7	4084ELBG	2012	ROCKPORT CONSTRUCTION CO INC	291,360	296,282	102%	MINORITY CONTRACTORS	MBE	38,500	13.2%	41,703	14.1%	0.9%	0.9%
8	4083ELEC	2012	PALMAN ELECTRIC INC	517,982	517,982	100%	DECISION DISTRIBUTIONS	MBE	93,237	18.0%	94,000	18.1%	0.1%	0.2%
							APEX ELECTRICAL SERVICES LLC	WBE	25,899	5.0%	26,000	5.0%	0.0%	
									119,136	23.0%	120,000	23.2%	0.2%	
9	4089ROOF	2011	MUNN ROOFING CORP	699,720	696,337	100%	DECISION DISTRIBUTIONS	MBE	6,997	1.0%	-	0.0%	-1.0%	0.2%
							MUNN ROOFING CORP	WBE	559,776	98.8%	696,337	100.0%	1.2%	
									566,773	81.0%	696,337	100.0%	0.2%	
10	4178ELEC	2012	HYDE ELECTRIC CORP	315,690	315,690	100%	MJK ELECTRICAL CORPORATION	MBE	63,138	20.0%	63,419	20.1%	0.1%	0.1%
11	4364MECH	2011	ALLSTATES MECHANICAL LTD	763,980	763,980	100%	EVANS SUPPLIERS & COMMUNICATIO	MBE	190,995	25.0%	190,995	25.0%	0.0%	0.0%
							LABE SALES INC.	WBE	38,199	5.0%	38,199	5.0%	0.0%	
									229,194	30.0%	229,194	30.0%	0.0%	
12	4268GCON	2012	BUILDING RESTORATION	1,500,000	1,500,000	100%	BUILDING RESTORATIONS	WBE	1,500,000	100.0%	1,500,000	100.0%	0.0%	0.0%
13	4190GCON	2012	GESSLER CONSTRUCTION CO INC	616,800	613,160	99%	M G CEMENT CONTRACTORS INC	MBE	104,856	17.0%	79,100	12.9%	-4.1%	0.0%
							GESSLER CONSTRUCTION COMPANY	WBE	511,944	83.0%	534,060	87.1%	4.1%	
									616,800	100.0%	613,160	100.0%	0.0%	
14	4071GCON	2011	GESSLER CONSTRUCTION CO INC	363,960	363,960	100%	ALEXSON SUPPLY INCORPORATED	WBE	3,640	1.0%	-	0.00%	-1.0%	0.0%
							GESSLER CONSTRUCTION COMPANY	WBE	342,122	94.0%	363,960	100.0%	6.0%	
							KING SURETY GROUP	WBE	7,279	2.0%	-	0.0%	-2.0%	
							SJA CONSTRUCTION CO	WBE	10,919	3.0%	-	0.0%	-3.0%	
									363,960	100.0%	363,960	100.0%	0.0%	
15	4537GCON	2011	J S CORNELL & SON INC	1,547,704	1,589,077	103%	NESMITH & CO INC	MBE	28,815	1.9%	56,650	3.6%	1.7%	-0.1%
							L MANN R FINLEY INC	WBE	92,865	6.0%	66,296	4.2%	-1.8%	
									121,680	7.9%	122,946	7.7%	-0.1%	
16	4633GCON	2012	ROCKPORT CONSTRUCTION CO INC	347,376	347,376	100%	BASELINE SUPPLY LLC	WBE	52,106	15.0%	48,901	14.1%	-0.9%	-0.9%
17	4084ELBE	2012	HYDE ELECTRIC CORP	466,140	483,882	104%	MJK ELECTRICAL CORPORATION	MBE	55,937	12.0%	55,431	11.5%	-0.5%	-1.0%
							AUBREY GREEN ELECTRIC	WBE	37,291	8.0%	36,547	7.6%	-0.4%	
									93,228	20.0%	91,978	19.0%	-1.0%	
18	4170GCONR	2011	PANNULLA CONSTRUCTION CO	395,760	446,216	113%	SABLE CONSTRUCTION INC	MBE	27,703	7.0%	28,000	6.3%	-0.7%	-1.7%
							GRACIE PAINTINGS LLC	MBE	31,661	8.0%	32,465	7.3%	-0.7%	
							U S GLASS & METAL INC	WBE	11,873	3.0%	12,475	2.8%	-0.2%	
									71,237	18.0%	72,940	16.3%	-1.7%	

PHILADELPHIA DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
PROJECT RANKINGS FOR FISCAL YEARS 2010 AND 2011

Work No.	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	Type	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING
19	4529MECH	2010	EDWARD J MELONEY	1,075,880	1,087,434	101%	ACCORD MECHANICAL & MGMT SERVI	MBE	151,484	14.1%	139,913	12.9%	-1.2%	
							LABE SALES, INC.	WBE	54,117	5.0%	47,757	4.4%	-0.6%	
							AUBREY GREEN ELECTRIC	WBE	83,381	7.8%	84,533	7.8%	0.0%	
									288,982	26.9%	272,203	25.0%	-1.8%	
20	4081ELEC	2011	JACK COHEN & CO INC	499,800	516,392	103%	MANNA BUILDING SUPPLY INC	MBE	99,960	20.0%	94,799	18.4%	-1.6%	
							SDM ASSOCIATES	WBE	24,990	5.0%	24,990	4.8%	-0.2%	
									124,950	25.0%	119,789	23.2%	-1.8%	
21	4537ELEC	2011	JACK COHEN & CO INC	576,300	576,300	100%	SDM ASSOCIATES	MBE	28,815	5.0%	30,765	5.3%	0.3%	
							MANNA BUILDING SUPPLY INC	MBE	92,208	16.0%	77,291	13.4%	-2.6%	
									121,023	21.0%	108,055	18.7%	-2.3%	
22	4364ELEC	2011	HYDE ELECTRIC CORP	560,490	574,239	102%	MANNA BUILDING SUPPLY INC	MBE	84,074	15.0%	67,210	11.7%	-3.3%	
							SDM ASSOCIATES	WBE	28,025	5.0%	32,410	5.6%	0.6%	
									112,099	20.0%	99,619	17.3%	-2.7%	
23	4437GCON	2010	A P CONSTRUCTION	805,560	867,069	108%	TIERRA CONSTRUCTION	MBE	56,389	7.0%	51,514	5.9%	-1.1%	
							CORNWELLS CONSTRUCTION CO	WBE	104,723	13.0%	94,000	10.8%	-2.2%	
							AKM CONSTRUCTION SERVICES	WBE	8,056	1.0%	6,716	0.8%	-0.2%	
									169,168	21.0%	152,230	17.6%	-3.4%	
24	4037GCON	2011	DONATO SPAVENTA & SONS INC	388,902	414,597	107%	ROBERSON CONSTRUCTION CO	MBE	58,335	15.0%	56,702	13.7%	-1.3%	
							POVERTY RIDGE INC	WBE	23,334	6.0%	13,469	3.2%	-2.8%	
									81,669	21.0%	70,171	16.9%	-4.1%	
25	4501MECH	2011	GENERAL ASPHALT PAVING CO	686,940	686,940	100%	503 CORP	MBE	144,257	21.0%	138,074	20.1%	-0.9%	
							LABE SALES INC.	WBE	61,825	9.0%	34,272	5.0%	-4.0%	
									206,082	30.0%	172,346	25.1%	-4.9%	
26	4178 MECH	2012	EDWARD J MELONEY INC	871,182	899,233	103%	ACCORD MECHANICAL & MGMT SERVI	MBE	130,677	15.0%	115,043	12.8%	-2.2%	
							Labe Sales Inc	WBE	87,118	10.0%	66,140	7.4%	-2.6%	
									217,795	25.0%	181,183	20.1%	-4.9%	
27	4063MECH	2012	DEVINE BROTHERS INC	291,720	291,720	100%	DECISION DISTRIBUTIONS	MBE	64,178	22.0%	48,134	16.5%	-5.5%	-5.5%
28	4623GCON	2012	HUNTER ROBERTS CONSTRUCTION	7,316,460	7,641,164	104%	HAMADA INC	MBE	1,463,292	20.0%	1,077,000	14.1%	-5.9%	-5.9%
29	4728ELECR	2012	C A D ELECTRIC INC	740,000	817,000	110%	ELECTRICAL SVS & CONSTRUCTION	MBE	310,800	42.0%	334,269	40.9%	-1.1%	
							NORTH STAR ELECTRICAL SUPPLY	WBE	37,000	5.0%	-	0.0%	-5.0%	
									347,800	47.0%	334,269	40.9%	-6.1%	
30	4312GCON	2011	GESSLER CONSTRUCTION CO INC	530,400	571,595	108%	BLASCO CONTRACTORS INC	MBE	42,432	8.0%	-	0.0%	-8.0%	
							M G CEMENT CONTRACTORS INC	MBE	63,648	12.0%	65,000	11.4%	-0.6%	
							FRANIA INC	WBE	95,472	18.0%	105,000	18.4%	0.4%	
							GESSLER CONSTRUCTION COMPANY	WBE	328,848	62.0%	360,000	63.0%	1.0%	
									530,400	100.0%	530,000	92.7%	-7.3%	
31	4539GCON	2012	J S CORNELL & SON INC	623,790	722,503	116%	MERCHANT CONSTRUCTION CO INC	MBE	168,423	27.0%	141,910	19.6%	-7.4%	-7.4%
32	4447ELBR	2012	MCMULLEN ROOFING INC	315,112	315,112	100%	MINORITY CONTRACTORS	MBE	47,300	15.0%	25,156	8.0%	-7.0%	
							J MANN R FINLEY INC	WBE	23,700	7.5%	-	0.0%	-7.5%	
							MARA RESTORATION	WBE	23,700	7.5%	40,676	12.9%	5.4%	
									94,700	30.1%	65,832	20.9%	-9.2%	
33	4568PLUM	2011	A P CONSTRUCTION	267,014	267,014	100%	AMERICAN INDIAN BUILDERS & SUPPL	MBE	26,701	10.0%	-	0.0%	-10.0%	
							CORNWELLS CONSTRUCTION CO INC	WBE	13,351	5.0%	13,780	5.2%	0.2%	
									40,052	15.0%	13,780	5.2%	-9.8%	

PHILADELPHIA DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
PROJECT RANKINGS FOR FISCAL YEARS 2010 AND 2011

Project Status: Active

Work No.	BID #	FY	COMPANY NAME	BID AMOUNT	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VAR %	RANKING
34	4568GCON	2011	A P CONSTRUCTION	3,900,107	4,685,665	120%	TIERRA CONSTRUCTION	MBE	234,006	6.0%	264,890	5.7%	-0.3%	
							AMERICAN INDIAN BUILDERS& SUPPLY	MBE	351,010	9.0%	-	0.0%	-9.0%	
							AKM CONSTRUCTION SERVICES	WBE	39,001	1.0%	7,600	0.2%	-0.8%	
							CORNWELLS CONSTRUCTION	WBE	156,004	4.0%	150,790	3.2%	-0.8%	
									780,021	20.0%	423,280	9.0%	-11.0%	
35	4033MECH	2011	FIVE STAR INC	349,660	349,660	100%	DECISION DISTRIBUTIONS	MBE	69,932	20.0%	31,436	9.0%	-11.0%	
							LABE SALES INC.	WBE	24,476	7.0%	23,113	6.6%	-0.4%	
									94,408	27.0%	54,549	15.6%	-11.4%	
36	4501ELEC	2011	PALMAN ELECTRIC INC	562,780	586,003	104%	MANNA BUILDING SUPPLY INC	MBE	39,395	7.0%	14,250	2.4%	-4.6%	
							DECISION DISTRIBUTIONS	MBE	140,695	25.0%	119,699	20.4%	-4.6%	
							NEW AGE DISTRIBUTORS	DS	16,883	3.0%	-	0.0%	-3.0%	
									196,973	35.0%	133,949	22.9%	-12.1%	
37	4972GCON	2012	DONATO SPAVENTA & SONS INC	2,170,254	2,347,410	108%	ROBERSON CONSTRUCTION CO	MBE	325,538	15.0%	29,936	1.3%	-13.7%	-13.7%
38	4501GCONR	2011	LITTLE BUILDERS INC	3,394,000	3,892,275	115%	GRACIE PAINTINGS LLC	MBE	33,940	1.0%	15,960	0.4%	-0.6%	
							MARKIAS INC	MBE	67,880	2.0%	23,073	0.6%	-1.4%	
							TORRADO CONSTRUCTION CO INC	MBE	305,460	9.0%	212,097	5.4%	-3.6%	
							LEAKS CONSTRUCTION LLC	MBE	339,400	10.0%	282,300	7.3%	-2.7%	
							S & H INTERIORSCAPES INC	WBE	203,640	6.0%	16,043	0.4%	-5.6%	
									950,320	28.0%	549,473	14.1%	-13.9%	
39	4636GCON	2011	BRIGHTLINE CONSTRUCTION INC	411,140	493,483	120%	DISPOSAL CORP OF AMERICA	MBE	4,111	1.0%	2,527	0.5%	-0.5%	
							US LUMBER INC	MBE	4,111	1.0%	1,823	0.4%	-0.6%	
							MIDORI PROFESSIONAL SERVICES	MBE	20,557	5.0%	-	0.0%	-5.0%	
							HOON HO OH BIDERS & CONTRACTOR	MBE	49,337	12.0%	42,000	8.5%	-3.5%	
							LEAKS CONSTRUCTION	MBE			5,194	1.1%	1.1%	
							KING SURETY GROUP	WBE	8,223	2.0%	-	0.0%	-2.0%	
							SJA CONSTRUCTION CO	WBE	12,334	3.0%	14,597	3.0%	0.0%	
							ABC CONSTRUCTION	WBE	8,223	2.0%	8,338	1.7%	-0.3%	
							RAM-T	WBE			25,096	5.1%	5.1%	
							ALEXSON SUPPLY INCORPORATED	WBE	4,111	1.0%	4,002	0.8%	-0.2%	
							BUILDING RESTORATIONS	WBE	32,891	8.0%	-	0.0%	-8.0%	
		143,898	35.0%	103,577	21.0%	-14.0%								
40	4623MECH	2012	DOLAN MECHANICAL	1,607,520	1,695,605	105%	DECISION DISTRIBUTIONS	MBE	241,128	15.0%	52,340	3.1%	-11.9%	
							BRASS ROOTS INSULATION INC	WBE	48,226	3.0%	5,910	0.3%	-2.7%	
									289,354	18.0%	58,250	3.4%	-14.6%	
41	4179GCON	2012	GESSLER CONSTRUCTION CO INC	456,960	456,960	100%	M G CEMENT CONTRACTORS INC	MBE	91,392	20.0%	90,000	19.7%	-0.3%	
							GESSLER CONSTRUCTION COMPANY	WBE	365,568	80.0%	300,000	65.7%	-14.3%	
									456,960	100.0%	390,000	85.3%	-14.7%	
42	4296ELEC	2012	CARR & DUFF INC	830,110	915,068	110%	503 CORP	MBE	99,613	12.0%	-	0.0%	-12.0%	
							NORTH STAR ELECTRICAL SUPPLY	WBE	66,409	8.0%	45,548	5.0%	-3.0%	
									166,022	20.0%	45,548	5.0%	-15.0%	
43	4082 MECH	2012	SANTAPPAUL CORP T/A LIMA OC	660,450	660,450	100%	JOWERS INC	MBE	99,068	15.0%	-	0.0%	-15.0%	
							LABOV PLUMING & HEATING SUPPLY	WBE	46,232	7.0%	44,618	6.8%	-0.2%	
									145,300	22.0%	44,618	6.8%	-15.2%	

PHILADELPHIA DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
PROJECT RANKINGS FOR FISCAL YEARS 2010 AND 2011

Project Status: Active

Work No.	BID #	FY	COMPANY NAME	BID AMOUNT	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VAR %	RANKING	
44	4508GCON	2012	BRIGHTLINE CONSTRUCTION INC	\$ 410,040	\$ 453,568	111%	DISPOSAL CORP OF AMERICA	MBE	\$ 4,100	1.0%	\$ 828	0.1%	-0.9%		
							US LUMBER INC	MBE	4,100	1.0%	4,087	0.7%	-0.3%		
							HOON HO OH BIDERS & CONTRACTOR:	MBE	65,606	16.0%	40,829	7.1%	-8.9%		
							LEAKS CONSTRUCTION LLC	MBE	-	0.0%	10,069	1.7%	1.7%		
							ALEXSON SUPPLY INCORPORATED	WBE	4,100	1.0%	4,067	0.7%	-0.3%		
							SJA CONSTRUCTION CO	WBE	8,201	2.0%	9,609	1.7%	-0.3%		
							BUILDING RESTORATIONS	WBE	41,004	10.0%	-	0.0%	-10.0%		
							RAM T CORPORATION	WBE	-	0.0%	20,441	3.5%	3.5%		
							ABC CONSTRUCTION	WBE	8,201	2.0%	7,706	1.3%	-0.7%		
									135,312	33.0%	97,636	16.9%	-16.1%	-16.1%	
45	4501PLUM	2011	SANTAPPAUL CORP T/A LIMA OC	448,655	488,904	109%	V J SUPPLY INC	MBE	89,731	20.0%	-	0.0%	-20.0%		
							LABOV PLUMING & HEATING SUPPLY	WBE	44,866	10.0%	67,042	13.7%	3.7%		
									134,597	30.0%	67,042	13.7%	-16.3%		-16.3%
46	4623PLUM	2012	DOLAN MECHANICAL	719,100	768,051	107%	DECISION DISTRIBUTIONS	MBE	129,438	18.0%	2,809	0.4%	-17.6%		
							BRASS ROOTS INSULATION INC	WBE	14,382	2.0%	5,530	0.7%	-1.3%		
									143,820	20.0%	8,339	1.1%	-18.9%		-18.9%
47	4315GCON	2012	BRIGHTLINE CONSTRUCTION INC	578,641	517,031	89%	DISPOSAL CORP OF AMERICA	MBE	5,786	1.0%	-	0.0%	-1.0%		
							US LUMBER INC	MBE	5,786	1.0%	5,731	1.1%	0.1%		
							LEAKS CONSTRUCTION LLC	MBE	98,369	17.0%	20,056	3.9%	-13.1%		
							ALEXSON SUPPLY INCORPORATED	WBE	5,786	1.0%	519	0.1%	-0.9%		
							ABC CONSTRUCTION	WBE	11,573	2.0%	13,551	2.6%	0.6%		
							RAM T CORPORATION	WBE	17,359	3.0%	10,049	1.9%	-1.1%		
							BASELINE SUPPLY LLC	WBE	17,359	3.0%	-	0.0%	-3.0%		
							SJA CONSTRUCTION CO	WBE	17,359	3.0%	1,886	0.4%	-2.6%		
									179,377	31.0%	51,792	10.0%	-21.0%		-21.0%
48	4495GCON	2012	A P CONSTRUCTION	491,640	829,400	169%	AVIMAN MANAGEMENT LLC	MBE	39,331	8.0%	-	0.0%	-8.0%		
							CRUZ INC	MBE	39,331	8.0%	680	0.1%	-7.9%		
							DESILVO & CO INC	WBE	9,833	2.0%	-	0.0%	-2.0%		
							BASELINE SUPPLY LLC	WBE	29,498	6.0%	6,478	0.8%	-5.2%		
									117,993	24.0%	7,158	0.9%	-23.1%		-23.1%
49	4527GCON	2012	BRIGHTLINE CONSTRUCTION INC	508,980	445,483	88%	US LUMBER INC	MBE	10,180	2.0%	7,913	1.8%	-0.2%		
							DISPOSAL CORP OF AMERICA	MBE	20,359	4.0%	876	0.2%	-3.8%		
							LEAKS CONSTRUCTION	MBE	-	0.0%	13,056	2.9%	2.9%		
							HOON HO OH BIDERS & CONTRACTOR:	MBE	61,078	12.0%	-	0.0%	-12.0%		
							ALEXSON SUPPLY INCORPORATED	WBE	10,180	2.0%	9,072	2.0%	0.0%		
							SJA CONSTRUCTION CO	WBE	40,718	8.0%	20,555	4.6%	-3.4%		
							RAM T CONSTRUCTION	WBE	-	0.0%	3,260	0.7%	0.7%		
							ABC CONSTRUCTION	WBE	20,359	4.0%	-	0.0%	-4.0%		
							BASELINE SUPPLY LLC	WBE	162,874	32.0%	122,956	27.6%	-4.4%		
		325,748	64.0%	177,688	39.9%	-24.1%	-24.1%								
Total				\$ 44,484,578	\$ 47,681,488				\$ 12,707,886	28.6%	\$ 10,250,680	21.5%		-7.1%	

**PHILADELPHIA DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE PROJECTS FOR FISCAL YEAR 2012**

Project Status: Information Not Available (N/A) for Determination of Compliance

Work No.	BID #	FY	COMPANY NAME	BID AMOUNT	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VAR %	RANKING
50	4685GCON	2011	MINISCALCO CONSTRUCTION	\$ 1,064,891	\$ 1,119,124	105%	EVA GLASGOW CONTRACTORS INC	WBE	\$ 53,245	5.0%	N/A	N/A	N/A	N/A
51	4082MECH	2011	SANTAPPAUL CORP T/A LIMA OC	660,450	660,450	100%	DISPOSAL CORP OF AMERICA	MBE	13,994	2.1%	N/A	N/A	N/A	N/A
52	4158GCON	2011	A CAROTENUTO & SONS	305,975	367,829	120%	HAMADA INC	MBE	48,956	16.0%	N/A	N/A	N/A	N/A
							STELWAGON ROOFING SUPPLY INC	WBE	61,195	20.0%	N/A	N/A	N/A	
									110,151	36.0%	N/A	N/A	N/A	
53	4081MECH	2011	DOLAN MECHANICAL	434,520	434,520	100%	DECISION DISTRIBUTIONS	MBE	108,630	25.0%	N/A	N/A	N/A	N/A
							LABE SALES INC.	WBE	34,762	8.0%	N/A	N/A	N/A	
									143,392	33.0%	N/A	N/A	N/A	
54	4085ELBG	2011	PANNULLA CONSTRUCTION CO	464,900	560,269	121%	JOWERS INC	MBE	99,068	21.3%	N/A	N/A	N/A	N/A
							LABOV PLUMING & HEATING SUPPLY	WBE	46,232	9.9%	N/A	N/A	N/A	
									145,300	31.3%	N/A	N/A	N/A	
55	4539GCON	2011	J S CORNELL & SON INC	509,490	679,675	133%	MERCHANT CONSTRUCTION CO INC	MBE	137,562	27.0%	N/A	N/A	N/A	N/A
56	4178MECH	2011	EDWARD J MELONEY INC	871,182	835,781	96%	ACCORD MECHANICAL & MGMT SERVIC	MBE	130,677	15.0%	N/A	N/A	N/A	N/A
							LABE SALES INC.	WBE	87,118	10.0%	N/A	N/A	N/A	
									217,795	25.0%	N/A	N/A	N/A	
57	4085ELBE	2011	JACK COHEN & CO INC	448,800	471,168	105%	GRACIE PAINTINGS LLC	MBE	89,760	20.0%	N/A	N/A	N/A	N/A
58	4178ELEC	2011	HYDE ELECTRIC CORP	315,690	286,812	91%	MJK ELECTRICAL CORPORATION	MBE	63,138	20.0%	N/A	N/A	N/A	N/A
59	4504ROOF	2011	PLATO CONSTRUCTION	707,064	698,428	99%	MINORITY CONTRACTORS	MBE	120,201	17.0%	N/A	N/A	N/A	N/A
							ABBONIZIO TRANSFER INC	WBE	35,353	5.0%	N/A	N/A	N/A	
									155,554	22.0%	N/A	N/A	N/A	
60	4898ROOF	2011	MCMULLEN ROOFING INC	810,730	852,217	105%	EVANS SUPPLIERS & COMMUNICATION	MBE	97,288	12.0%	N/A	N/A	N/A	N/A
							STELWAGON ROOFING SUPPLY INC	WBE	64,858	8.0%	N/A	N/A	N/A	
									162,146	20.0%	N/A	N/A	N/A	
61	4750ELB	2011	UNITED STATES ROOFING CORP	447,800	559,750	125%	DECISION DISTRIBUTIONS	MBE	44,780	10.0%	N/A	N/A	N/A	N/A
							ZAVORSKI MASONRY RESTORATION	WBE	31,346	7.0%	N/A	N/A	N/A	
									76,126	17.0%	N/A	N/A	N/A	
62	4022MECH	2012	HERMAN GOLDNER CO INC	1,383,880	1,471,404	106%	MIDATLANTIC CONSTRUCT. & DESIGN I	MBE	145,187	10.5%	N/A	N/A	N/A	N/A
63	4338SPKR	2012	FIRE PROTECTION INDUSTRIES	788,630	133,313	17%	LABOV PLUMING & HEATING SUPPLY	WBE	78,863	10.0%	N/A	N/A	N/A	N/A
64	4083MECH	2012	JOHN BEE INC	507,295	507,295	100%	TORRADO CONSTRUCTION CO INC	MBE	5,073	1.0%	N/A	N/A	N/A	N/A
							DECISION DISTRIBUTIONS	MBE	81,167	16.0%	N/A	N/A	N/A	
									50,729	10.0%	N/A	N/A	N/A	
									136,969	27.0%	N/A	N/A	N/A	
65	4080 ELEC	2012	MULHERN ELECTRIC CO	800,000	800,000	100%	MANNA BUILDING SUPPLY INC	WBE	200,000	25.0%	N/A	N/A	N/A	N/A
									\$ 1,929,182	18.3%				
				\$ 10,521,297	\$ 10,438,034									

DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF CLOSED PROJECTS FOR FISCAL YEARS 2010, 2011 AND 2012

Project Status: CLOSED

WORK NO.	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING
66	4089 ROOF	2012	MUNN ROOFING CORP	699,720	703,498	101%	DECISION DISTRIBUTIONS	MBE	6,997	1.0%	41,355	5.9%	4.9%	17.0%
							DISPOSAL CORP OF AMERICA	MBE	13,994	2.0%	1,706	0.2%	-1.8%	
							MUNN ROOFING CORP	WBE	559,776	80.0%	660,437	93.9%	13.9%	
									580,767	83.0%	703,498	100.0%	17%	
67	4073GCON	2010	GESSLER CONSTRUCTION CO INC	455,430	520,000	114%	FRANIA INC	WBE	141,183	31.0%	140,000	26.9%	-4.1%	0.0%
							GESSLER CONSTRUCTION CO. INC.	WBE	314,247	69.0%	380,000	73.1%	4.1%	
									455,430	100.0%	520,000	100.0%	0.0%	
68	4662GCON	2012	GESSLER CONSTRUCTION CO INC	495,500	644,288	130%	M G CEMENT CONTRACTORS INC	MBE	99,100	20.0%	53,000	8.2%	-11.8%	0.0%
							GESSLER CONSTRUCTION COMPANY	WBE	396,400	80.0%	591,288	91.8%	11.8%	
									495,500	100.0%	644,288	100.0%	0.0%	
69	4303 GCON	2010	BUILDING RESTORATION	\$ 282,040	\$ 350,102	124%	EVANS SUPPLIERS & COMMUNICATION CO	MBE	239,734	85.0%	41,000	11.7%	-73.3%	0.0%
							BUILDING RESTORATIONS	WBE	42,306	15.0%	309,102	88.3%	73.3%	
									282,040	100.0%	350,102	100.0%	0.0%	
70	4088ROOF	2011	MCMULLEN ROOFING INC	577,049	611,442	106%	MINORITY CONTRACTORS	MBE	87,000	15.1%	89,104	14.6%	-0.5%	-0.4%
							C A WEISS SALES COMPANY	WBE	57,705	10.0%	61,492	10.1%	0.1%	
									144,705	25.1%	150,595	24.6%	-0.4%	
71	4532GCON	2011	PANNULLA CONSTRUCTION CO INC	273,360	318,296	116%	GRACIE PAINTINGS LLC	MBE	49,205	18.0%	49,000	15.4%	-2.6%	-1.2%
							WEST CONSTRUCTION SERVICES	WBE	35,537	13.0%	45,850	14.4%	1.4%	
									84,742	31.0%	94,850	29.8%	-1.2%	
72	4525GCON	2011	DONATO SPAVENTA & SONS INC	277,032	306,595	111%	ROBERSON CONSTRUCTION CO	MBE	55,406	20.0%	55,407	18.1%	-1.9%	-1.9%
73	4417GCON	2010	A P CONSTRUCTION	770,730	830,674	108%	AMERICAN INDIAN BUILDERS & SUPPLIER	MBE	84,780	11.0%	84,780	10.2%	-0.8%	-2.5%
							CRUZ CONSTRUCTION CORP	MBE	69,366	9.0%	69,366	8.4%	-0.6%	
							CORNWELLS CONSTRUCTION CO INC	WBE	107,902	14.0%	107,902	13.0%	-1.0%	
							AKM CONSTRUCTION SERVICES	WBE	7,707	1.0%	7,707	0.9%	-0.1%	
		269,755	35.0%	269,755	32.5%	-2.5%								
74	4066GCON	2010	ROCKPORT CONSTRUCTION CO INC	660,370	703,510	107%	AMERICAN INDIAN BUILDERS AND SUPPLIER	MBE	14,137	2.1%	-	0.0%	-2.1%	-2.6%
							NEW AGE DISTRIBUTORS	WBE	103,673	15.7%	104,998	14.9%	-0.8%	
							POSITIVE EFFECTS	WBE	4,712	0.7%	7,182	1.0%	0.3%	
									122,522	18.6%	112,179	15.9%	-2.6%	
75	4669GCON	2012	MURPHY QUIGLEY CO INC	344,199	353,859	103%	SMITH FLOORING INC	MBE	3,442	1.0%	1,743	0.5%	-0.5%	-3.0%
							DISPOSAL CORP OF AMERICA	MBE	3,442	1.0%	-	0.0%	-1.0%	
							SABLE CONSTRUCTION INC	MBE	3,442	1.0%	-	0.0%	-1.0%	
							MERCHANT CONSTRUCTION CO INC	MBE	68,840	20.0%	68,000	19.2%	-0.8%	
							BUTTONWOOD PAINTING CONTRACTORS INC	WBE	10,326	3.0%	11,650	3.3%	0.3%	
		89,492	26.0%	81,393	23.0%	-3.0%								
76	4159GCON	2010	PANNULLA CONSTRUCTION CO INC	388,620	503,789	130%	SABLE CONSTRUCTION INC	MBE	42,748	11.0%	42,000	8.3%	-2.7%	-5.3%
							WEST CONSTRUCTION SERVICES	WBE	42,748	11.0%	42,227	8.4%	-2.6%	
									85,496	22.0%	84,227	16.7%	-5.3%	
77	4474GCON	2011	SERAVALLI INC	294,800	329,760	112%	DECISION DISTRIBUTIONS	MBE	11,792	4.0%	12,467	3.8%	-0.2%	-5.6%
							NICO LANDSCAPING INC	WBE	58,960	20.0%	48,259	14.6%	-5.4%	
									70,752	24.0%	60,726	18.4%	-5.6%	
78	4059GCON	2011	DONATO SPAVENTA & SONS INC	753,117	941,388	125%	ROBERSON CONSTRUCTION CO	MBE	150,623	20.0%	150,624	16.0%	-4.0%	-6.0%
							SJA CONSTRUCTION CO	WBE	75,312	10.0%	75,312	8.0%	-2.0%	
									225,935	30.0%	225,936	24.0%	-6.0%	
79	4191GCON	2010	DANIEL J KEATING CO	\$ 12,366,900	\$ 13,085,440	106%	M T MARTIN INC	MBE	\$ 989,352	8.0%	\$ 473,921	3.6%	-4.4%	-12.2%
							HAMADA INC	MBE	1,484,028	12.0%	1,364,452	10.4%	-1.6%	
							DISPOSAL CORP OF AMERICA	WBE	123,669	1.0%	7,775	0.1%	-0.9%	
							KEYSTONE CONTRACTORS	WBE	123,669	1.0%	2,732	0.0%	-1.0%	
							MERCHANT CONSTRUCTION CO INC	WBE	618,345	5.0%	92,331	0.7%	-4.3%	
		3,339,063	27.0%	1,941,211	14.8%	-12.2%								
Sub-Total				\$ 18,638,867	\$ 20,202,640				\$ 6,246,199	33.5%	\$ 5,238,760	25.9%	-7.6%	-7.6%

DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
 RANKING OF CLOSED PROJECTS FOR FISCAL YEARS 2010, 2011 AND 2012

Youth Study Center Projects: CLOSED

WORK NO.	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING
80	4519SITE		A P CONSTRUCTION	5,707,451	5,707,451	100%	CRUZ INC	MBE	291,101	5.1%	723,204	12.7%	7.6%	5.7%
							HELCRIST IRON WORKS	MBE	11,000	0.2%	26,964	0.5%	0.3%	
							MCN ELECTRICAL	MBE	17,851	0.3%	17,851	0.3%	0.0%	
							CONNELLY CONSTRUCTION	WBE	24,840	0.4%	24,840	0.4%	0.0%	
							JMS VISUAL COMMUNICATION	WBE	3,135	0.1%	3,135	0.1%	0.0%	
							SWIPES HEAVY HAULING LLC	WBE	17,427	0.3%	17,427	0.3%	0.0%	
							DESILVIO & COMPANY	WBE	45,862	0.8%	45,862	0.8%	0.0%	
							MOLLY CONSTRUCTION COMPANY	WBE	573,000	10.0%	449,415	7.9%	-2.2%	
								984,216	17.2%	1,308,697	22.9%	5.7%		
81	4519 MECH	2010	HERMAN GOLDNER CO INC	\$ 9,645,000	\$ 9,645,000	100%	ACCORD MECHANICAL & MGMT SERVICES	MBE	1,404,597	14.6%	1,407,861	14.6%	0.0%	0.2%
							MIDATLANTIC CONSTRUCTION & DESIGN INC	MBE	350,000	3.6%	365,951	3.8%	0.2%	
							YPC INC	WBE	123,164	1.3%	123,164	1.3%	0.0%	
								1,877,761	19.5%	1,896,976	19.7%	0.2%		
82	4519 ELEC	2010	MULHERN ELECTRIC CO	10,196,016	10,196,016	100%	MANNA BUILDING SUPPLY INC	MBE	1,223,522	12.0%	1,204,655	11.8%	-0.2%	-0.2%
							AARON THORPE ENT.	MBE	10,320	0.1%	10,320	0.1%	0.0%	
							NORTH STAR ELECTRICAL SUPPLY	WBE	325,944	3.2%	325,853	3.2%	0.0%	
							TRI-STATE TELECOMMUNICATIONS	WBE	102,138	1.0%	102,138	1.0%	0.0%	
							A. N. STEEL	WBE	1,914	0.0%	1,914	0.0%	0.0%	
							AKM CONSTRUCTION	WBE	3,438	0.0%	3,438	0.0%	0.0%	
							FOX CHASE ELEC	WBE	331,139	3.2%	331,139	3.2%	0.0%	
							NEW AGE DISTRIBUTOR	DSBE	203,921	2.0%	203,944	2.0%	0.0%	
								2,202,336	21.6%	2,183,401	21.4%	-0.2%		
83	4519PLUM	2010	A T CHADWICK CO INC	4,248,000	4,248,000	100%	LEN PARKER ASSOCIATES	MBE	547,471	12.9%	516,443	12.2%	-0.7%	-1.1%
							DECISION DISTRIBUTIONS	MBE	444	0.0%	445	0.0%	0.0%	
							LABOV PLUMING & HEATING SUPPLY	WBE	77,430	1.8%	68,764	1.6%	-0.2%	
							BRASS ROOTS INSULATION	WBE	123,713	2.9%	123,713	2.9%	0.0%	
							LEM PRODUCTS	WBE	640	0.0%	-	0.0%	0.0%	
							LABE SALES, INC.	DSBE	170,286	4.0%	165,689	3.9%	-0.1%	
								919,985	21.7%	875,055	20.6%	-1.1%		
84	4519ELGB	2011	DANIEL J KEATING CO	\$ 24,495,000	\$ 24,495,000	100%	LIBERTY FLOORING LLC	MBE	\$ 391,872	1.6%	\$ 282,500	1.2%	-0.4%	-1.4%
							DECISION DISTRIBUTIONS	MBE	1,745,964	7.1%	1,671,843	6.8%	-0.3%	
							PATTERSON & Company	MBE	2,000,000	8.2%	2,002,686	8.2%	0.0%	
							CURTIS EQUIPMENT COMPANY	MBE	30,000	0.1%	30,000	0.1%	0.0%	
							DISPOSAL CORP OF AMERICA	MBE	61,000	0.2%	61,100	0.2%	0.0%	
							ENVISION CONSULTANTS	MBE	17,150	0.1%	15,700	0.1%	0.0%	
							SCOTLAND YARD SECURITY	MBE	175,000	0.7%	113,886	0.5%	-0.2%	
							FOUR LEAF INC	WBE	152,800	0.6%	150,000	0.6%	0.0%	
							ADVANCED HYDROLIC SYSTEMS	WBE	27,890	0.1%	-	0.0%	-0.1%	
							CAROTENTUNTO-BROWN	WBE	2,252,836	9.2%	2,227,627	9.1%	-0.1%	
							NEFF SPECIALTIES	WBE	42,000	0.2%	42,000	0.2%	0.0%	
							THOMAS BUILDING GROUP	WBE	224,881	0.9%	224,880	0.9%	0.0%	
							BOYERTOWN PLANNING MILL	WBE	363,928	1.5%	342,631	1.4%	-0.1%	
							FLYNN PHOTOGRAPHY	WBE	6,600	0.0%	8,242	0.0%	0.0%	
							MES SERVICES INC	WBE	173,500	0.7%	156,750	0.6%	-0.1%	
							R&R CEILINGS INC	WBE	408,235	1.7%	408,235	1.7%	0.0%	
								8,073,656	33.0%	7,738,079	31.6%	-1.4%		

DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF CLOSED PROJECTS FOR FISCAL YEARS 2010, 2011 AND 2012

Youth Study Center Projects: CLOSED

WORK NO.	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING
85	4519ELBSITE (Youth Study Center)	2012	A P CONSTRUCTION	\$ 2,862,000	\$ 2,862,000	100%	L. CRUZ DEVELOPMENT	MBE	\$ 240,408	8.4%	293,688	10.3%	1.9%	
							DECISION DISTRIBUTORS LLC	MBE	194,616	6.8%	150,057	5.2%	-1.6%	
							RONALD MCCOY CONSTRUCTION	MBE	13,600	0.5%	13,600	0.5%	0.0%	
							TORRADO CONSTRUCTION	MBE	445,000	15.5%	540,991	18.9%	3.4%	
							Billy Boy contracting, LLC	MBE	-	0.0%	13,040	0.5%	0.5%	
							AKM CONSTRUCTION	WBE	91,584	3.2%	57,915	2.0%	-1.2%	
							HAMADA INC	WBE	4,920	0.2%	4,920	0.2%	0.0%	
							RAHBARI GEOTECH LLC	WBE	194,616	6.8%	-	0.0%	-6.8%	
							VERRAZANO BUILDERS	WBE	57,240	2.0%	8,500	0.3%	-1.7%	
							SJA CONSTRUCTION	WBE	242	0.0%	242	0.0%	0.0%	
Youth Study Center Project				\$ 57,153,467	\$ 57,153,467				\$ 15,300,179	26.8%	\$ 15,085,161	26.4%		
Total Closed Projects				\$ 75,792,334	\$ 77,356,107				\$ 21,601,784	28.5%	\$ 20,379,329	26.3%		-2.2%

Economic Opportunity Plans

City of Philadelphia

Streets Department

PHILADELPHIA STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

Project Status: Active

Work No.	Bid #	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
1	3563	FIVE STAR INC	\$ 366,000	\$ 383,864	104.9%	J MANN R FINLEY INC	WBE	27.0%	\$ 210,320	54.8%	27.8%	27.8%
2	3672	JAMES J ANDERSON CONSTR CO	732,428	707,109	96.5%	NORTONS TOW SQUAD INC	MBE	5.1%	41,080	5.8%	0.7%	10.7%
						SJA CONSTRUCTION CO	WBE	3.0%	91,952	13.0%	10.0%	
								8.1%	133,032	18.8%	10.7%	
3	3666	GESSLER CONSTRUCTION CO INC	253,200	278,520	110.0%	BLASCO CONTRACTORS INC	MBE	10.0%	10,900	3.9%	-6.1%	6.9%
						FRANIA INC	WBE	5.0%	50,000	18.0%	13.0%	
								15.0%	60,900	21.9%	6.9%	
4	3702	SERAVALLI INC	15,836,650	16,263,650	102.7%	PRESTON CONSTRUCTION LLC	MBE	1.3%	-	0.0%	-1.3%	4.6%
						DECISION DISTRIBUTION LLC	MBE	1.6%	253,901	1.6%	0.0%	
						HAKS ENGINEERS PC	MBE	1.6%	379,746	2.3%	0.8%	
						FILLY OIL INC	WBE	1.3%	209,749	1.3%	0.0%	
						FRANIA INC	WBE	4.6%	1,495,261	9.2%	4.6%	
						COCCO CONTRACTING CORP	WBE	10.1%	1,710,328	10.5%	0.4%	
								20.3%	4,048,984	24.9%	4.6%	
5	3727	JAMES J ANDERSON CONSTR CO	1,495,145	1,417,563	94.8%	NORTONS TOW SQUAD INC	MBE	4.1%	54,975	3.9%	-0.3%	4.4%
						FLYNN PHOTOGRAPHY	MBE	0.0%	11,400	0.8%	0.8%	
						SJA CONSTRUCTION CO	WBE	3.4%	102,615	7.2%	3.8%	
								7.5%	168,990	11.9%	4.4%	
6	3738	TONY DEPAUL & SON	\$ 2,076,531	\$ 1,774,439	85.5%	A BOBS AUTO & TOWING INC	MBE	2.2%	\$ 28,785	1.6%	-0.5%	2.6%
						CALLAHAN PAVING PRODUCTS INC	WBE	3.3%	113,401	6.4%	3.1%	
						AMANDA STEVENSON PHOTOGRAP	WBE	0.4%	8,220	0.5%	0.1%	
								5.9%	150,406	8.5%	2.6%	
7	3741	JAMES J ANDERSON CONSTRUCT	299,493	329,483	110.0%	SJA CONSTRUCTION CO	WBE	2.0%	12,765	3.9%	1.9%	1.9%
8	3729	JAMES J ANDERSON CONSTR CO	250,852	266,202	106.1%	SJA CONSTRUCTION, INC.	WBE	2.0%	7,880	3.0%	1.0%	1.0%
9	3670	TONY DEPAUL & SON	712,113	775,902	109.0%	DECISION DISTRIBUTION LLC	MBE	3.6%	32,800	4.2%	0.6%	0.5%
						J M STOKES INC	WBE	1.5%	10,605	1.4%	-0.1%	
10	3711	DONATO SPAVENTA & SONS INC	377,183	439,722	116.6%	ROBERSON CONSTRUCTION	MBE	5.0%	22,501	5.1%	0.1%	0.4%
						SJA CONSTRUCTION CO	WBE	5.0%	23,269	5.3%	0.3%	
								10.0%	45,770	10.4%	0.4%	
11	3674	JAMES J ANDERSON CONSTR CO	454,081	388,417	85.5%	NORTONS TOW SQUAD INC	MBE	3.3%	13,350	3.4%	0.1%	-0.2%
						SJA CONSTRUCTION CO	WBE	2.3%	7,713	2.0%	-0.3%	
								5.6%	21,063	5.4%	-0.2%	
12	3728	JAMES J ANDERSON CONSTR CO	1,629,248	1,623,989	99.7%	NORTONS TOW SQUAD INC	MBE	3.6%	46,388	2.9%	-0.7%	-1.2%
						OLIVIERI & ASSOC INC	WBE	1.1%	31,683	2.0%	0.9%	
						SJA CONSTRUCTION CO	WBE	1.8%	7,880	0.5%	-1.3%	
								6.5%	85,951	5.3%	-1.2%	
13	3673	JAMES J ANDERSON CONSTR CO	685,568	887,359	129.4%	NORTONS TOW SQUAD INC	MBE	4.2%	41,990	4.7%	0.6%	-1.4%
						SIJ HAULING LLC	WBE	5.9%	10,121	1.1%	-4.8%	
						SJA CONSTRUCTION CO	WBE	5.2%	70,932	8.0%	2.8%	
								15.3%	123,042	13.9%	-1.4%	

PHILADELPHIA STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

Project Status: Active

Work No.	Bid #	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
14	3701	JAMES J ANDERSON CONSTR CO	713,996	650,717	91.1%	NORTONS TOW SQUAD INC	MBE	4.5%	37,350	5.7%	1.2%	
						SJA CONSTRUCTION CO	WBE	2.9%	-	0.0%	-2.9%	
								7.4%	37,350	5.7%	-1.7%	
15	3726	TONY DEPAUL & SON	976,552	965,993	98.9%	A BOB'S TOWING INC	MBE	2.0%	15,098	1.6%	-0.4%	
						CALLAHAN PAVING PRODUCTS	WBE	2.9%	63,754	6.6%	3.7%	
						AMANDA STEVENSON PHOTOGRAF	WBE	6.0%	6,160	0.6%	-5.4%	
							10.9%	85,012	8.8%	-2.1%	-2.1%	
16	3737	ASPHALT PAVING SYSTEMS INC	1,319,991	1,151,864	87.3%	NORTONS TOW SQUAD INC	MBE	1.3%	23,850	2.1%	0.8%	
						ATLAS FLASHER & SUPPLY CO INC	WBE	0.5%	4,540	0.4%	-0.1%	
						SJA CONSTRUCTION CO	WBE	1.1%	-	0.0%	-1.1%	
						THESING POWER SWEEPING INC	WBE	2.5%	-	0.0%	-2.5%	
							5.4%	28,390	2.5%	-2.9%	-2.9%	
17	3675	TONY DEPAUL & SON	832,768	780,789	93.8%	DECISION DISTRIBUTION LLC	MBE	3.0%	6,166	0.8%	-2.2%	
						NORTONS TOW SQUAD INC	MBE	3.0%	17,553	2.2%	-0.8%	
						AMANDA STEVENSON PHOTOGRAF	WBE	1.0%	6,166	0.8%	-0.2%	
							7.0%	29,885	3.8%	-3.2%	-3.2%	
18	3700	JAMES J ANDERSON CONSTR CO	754,853	716,236	94.9%	NORTONS TOW SQUAD INC	MBE	4.8%	29,400	4.1%	-0.7%	
						SJA CONSTRUCTION CO	WBE	6.9%	20,312	2.8%	-4.1%	
								11.7%	49,712	6.9%	-4.8%	
19	3717	MILESTONE CONSTR MGMNT INC	\$ 1,400,000	\$ 1,526,752	109.1%	PIONEER CONTRACTING INC	WBE	2.0%	-	0.0%	-2.0%	
						BUTTONWOOD PAINTING CONTRAC	WBE	55.0%	5,206	0.3%	-54.7%	
						INTEGRITY ROOFING INC	WBE	17.0%	144,000	9.4%	-7.6%	
								74.0%	149,206	9.8%	-64.2%	
TOTAL ACTIVE			\$ 31,328,569					\$ 5,492,064	17.5%			

Project Status: Information Not Available (N/A) to Determine Compliance

Work No.	Bid #	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
20	3691	MILESTONE CONSTR MGMNT INC	568,000	\$ 552,520	97.3%	U S LUMBER INC	MBE	3.9%	N/A	N/A	N/A	
						PIONEER CONTRACTING INC	WBE	0.1%	N/A	N/A	N/A	
						NICO LANDSCAPING INC	WBE	1.3%	N/A	N/A	N/A	
						INTEGRITY ROOFING INC	WBE	17.6%	N/A	N/A	N/A	
								22.9%	N/A	N/A	N/A	

Project Status: Projects Have Not Started

21	3745	ZONE STRIPING INC	\$ 729,333	-	0.0%	GARDEN STATE HIGHWAY PROD.	WBE	18.8%	N/A	N/A	N/A	N/A
22	3744	ZONE STRIPING INC	765,333	-	0.0%	GARDEN STATE HIGHWAY PROD.	WBE	28.8%	N/A	N/A	N/A	N/A

PHILADELPHIA STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

Project Status: Closed

Work No.	Bid #	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
23	3736	CARR & DUFF INC	418,960	\$ 850,751	203.1%	AMERICAN INDIANS BUILDERS	MBE	0.0%	\$ 85,460	10.0%	10.0%	
						MANNA SUPPLY INC.	MBE	0.0%	108,931	12.8%	12.8%	
						FRANIA INC	WBE	5.1%	28,020	3.3%	-1.8%	
						FLAGGER FORCE	WBE	0.0%	6,683	0.8%	0.8%	
						GESSLER CONSTRUCTION CO.	WBE	0.0%	15,200	1.8%	1.8%	
						SJA CONSTRUCTION	WBE	0.0%	15,058	1.8%	1.8%	
								5.1%	259,352	30.5%	25.4%	
24	3739ELB	J P C GROUP INC	1,155,000	1,191,138	103.1%	SJA CONSTRUCTION	WBE	0.0%	18,682	1.6%	1.6%	
						FOUR SEASONS LANDSCAPING	MBE	0.0%	21,815	1.8%	1.8%	
						PRESTON CONSTRUCTION	MBE	0.0%	5,240	0.4%	0.4%	
						ATHENA CONSTRUCTION	MBE	0.0%	1,171	0.1%	0.1%	
25	3678	MARCOR REMEDIATION INC	483,305	531,635	110.0%	CHOATE GENERAL CONTRACT	MBE	15.9%	2,283	0.4%	-15.5%	
						C N S CONSTRUCTION CORP	MBE	0.0%	51,000	9.6%	9.6%	
								15.9%	53,283	10.0%	-5.9%	-5.9%
26	3733	BRIGHTLINE CONSTRUCTION, INC	1,340,432	1,447,563	108.0%	SJA CONSTRUCTION	WBE	0.9%	22,000	1.5%	0.6%	
						ALEXSON SUPPLY, INC.	WBE	3.2%	-	0.0%	-3.2%	
						ABC CONSTRUCTION CO., INC.	WBE	15.5%	142,063	9.8%	-5.7%	
								19.6%	164,063	11.3%	-8.3%	-8.3%
27	3683	TALLEY BROTHERS INC	\$ 229,220	208,926.00	91.1%	C N S CONSTRUCTION CORP	MBE	19.5%	11,365.00	5.4%	-14.1%	
						L & R CONSTRUCTION CO INC	WBE	5.0%	10,500	5.0%	0.0%	
								24.5%	21,865	10.5%	-14.1%	-14.1%
TOTAL CLOSED			\$ 4,230,013					\$ 545,472	12.9%			

Economic Opportunity Plans

City of Philadelphia

Water Department

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE PROJECTS

PROJECT STATUS: ACTIVE

Work No.	Bid #	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm \$	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
1	2851	Demolition of 6 old Digesters -	2010	AP CONSTRUCTION	5,865,000.00	4,465,000	76%	Decision Distribution	MBE	170,085	2.9%	281,237.23	6.3%	3.4%	41.8%
								BillyBoy Contracting	MBE	8,360	0.1%	8,360.00	0.2%	0.0%	
								Swipes Heaving Hauling	WBE	16,207	0.3%	16,207.00	0.4%	0.1%	
								Flynn Photography	WBE	1,129	0.0%	1,129.05	0.0%	0.0%	
								Athena	WBE	293,250	5.0%	281,237.23	6.3%	1.3%	
								Sable Construction	MBE	709,665	12.1%	2,192,656.00	49.1%	37.0%	
												1,198,696	20.4%	2,780,826.51	
2	2865	Electrical System Replacement and New Generator - Belmont WTP	2012	PHILIPS BROS. ELEC. CONTRS.,INC.	5,280,500.00	\$ 1,763,805	33%	Holder Inc	MBE	336,155	6.4%	338,337.81	19.2%	12.8%	12.8%
3	2549	Columbia	2013	RAMOS & ASSOCIATES INC.	580,825.00	108,209	16%	ABC Construction	WBE	58,083	10.0%	-	0.0%	-10.0%	10.8%
								Ramos & Associates	MBE	460,000	79.2%	108,209.36	100.0%	20.8%	
										518,083	89.2%	108,209.36	100.0%	10.8%	
4	2388	Asbury Terrace	2012	Miniscalco Construction LLC	334,937.50	262,654	99%	Preston Construction	MBE	33,494	10.0%	-	0.0%	-10.0%	9.9%
								Gessler Construction	WBE	16,747	5.0%	46,958.00	17.9%	12.9%	
								Rumble Trucking/City	MBE	-	0.0%	18,355.00	7.0%	7.0%	
										50,241	15.0%	65,313.00	24.9%	9.9%	
5	2370	Ruffner / Yelland / Schuyler / 22nd	2013	PETRONGOLO	1,174,075.00	1,033,950	87%	Aviman Mgt. LLC	MBE	5,000	0.4%	13,310.70	1.3%	0.9%	7.5%
								G.E. Frisco Co. Inc.	MBE	130,000	11.1%	230,465.32	22.3%	11.2%	
								Gessler Construction	WBE	63,000	5.4%	8,370.00	0.8%	-4.6%	
										198,000	16.9%	252,146.02	24.4%	7.5%	
6	2505	Conrad Street from Bowman Street	2012	PETRONGOLO	460,000.00	505,895	99%	Billy Boy Trucking/	MBE	6,000	1.3%	600.00	0.1%	-1.2%	7.3%
								G.E. Frisco Co., Inc.	MBE	45,000	9.8%	90,109.16	17.8%	8.0%	
								Gessler Constructuon	WBE	25,000	5.4%	23,749.00	4.7%	-0.7%	
								Aviman Management	MBE	8,000	1.7%	15,000.00	3.0%	1.2%	
										84,000	18.3%	129,458.16	25.6%	7.3%	
7	2366	Ellicott Rd Knights Rd to Orchard Ln	2011	PETRONGOLO	715,509.00	813,601	99%	G.E. Frisco	MBE	82,000	11.5%	138,307.53	17.0%	5.5%	6.3%
								Frانيا, Inc.	WBE	45,000	6.3%	57,028.00	7.0%	0.7%	
										127,000	17.7%	195,335.53	24.0%	6.3%	
8	2565	Barry Playground - Tree Trenches	2013	CARUSONE	944,957.77	675,369	75%	Nico Landscaping	WBE	15,660	1.7%	15,660.00	2.3%	0.7%	5.4%
								Decision Distribution	MBE	109,383	11.6%	103,881.00	15.4%	3.8%	
								Gessler Construction	WBE	35,000	3.7%	20,526.00	3.0%	-0.7%	
								Single-Ton Contracting	MBE	55,000	5.8%	50,295.00	7.4%	1.6%	
										215,043	22.8%	190,362.00	28.2%	5.4%	
9	2353	Ditman, Longshore - Cottman	2013	PIO CONSTRUCTION CO	2,323,114.00	1,870,380	81%	Gessler Construction	WBE	116,500	5.0%	116,500.00	6.2%	1.2%	3.6%
								G.E. Frisco Co. Inc.	MBE	163,000	7.0%	163,000.00	8.7%	1.7%	
								Aviman Management LLC	MBE	70,000	3.0%	70,000.00	3.7%	0.7%	
										349,500	15.0%	349,500.00	18.7%	3.6%	
10	2867	Modification to SET2 at Final	2010	INSITUFORM	987,800.00	866,004	80%	Decision Distribution	MBE	148,170	15.0%	150,083.89	17.3%	2.3%	3.2%
							Labe Sales Inc.	WBE	49,390	5.0%	50,663.79	5.9%	0.9%		
										197,560	20.0%	200,747.68	23.2%	3.2%	
11	2874	Manayunk Sewer Basin Project -	2010	DANIEL J KEATING	38,067,000.00	28,500,538	79%	Lake Glennn Enterprises	MBE	279,500	0.7%	-	0.0%	-0.7%	2.8%
								DCA	MBE	100,000	0.3%	40,260.00	0.1%	-0.1%	
								Decision Distribution	MBE	518,517	1.4%	538,267.83	1.9%	0.5%	
								CNS Construction	MBE	2,780,000	7.3%	2,691,855.87	9.4%	2.1%	
								Thomas Building	WBE	7,564,644	19.9%	6,015,701.90	21.1%	1.2%	
								Minority Contractors	MBE	118,673	0.3%	5,880.60	0.0%	-0.3%	
								Tierra Construction	MBE	443,050	1.2%	352,229.06	1.2%	0.1%	
										11,804,384	31.0%	9,644,195.26	33.8%	2.8%	
12	2525	Phila. Military Academy/MLK Rec	2012	PIO CONSTRUCTION CO	611,200.00	605,624	99%	Gessler Constructuon	WBE	23,400	3.8%	15,000.00	2.5%	-1.4%	2.8%
								Nico Landscaping Inc	WBE	27,050	4.4%	-	0.0%	-4.4%	
								Aviman Management LLC	MBE	74,000	12.1%	125,178.75	20.7%	8.6%	
										124,450	20.4%	140,178.75	23.1%	2.8%	

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE PROJECTS

PROJECT STATUS: ACTIVE

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13	2538	Morton Street	2012	CARUSONE CONSTRUCTION	438,280.00	433,648	99%	Decision Distribution	MBE	22,000	5.0%	25,472.00	5.9%	0.9%	
								Singleton Const. Inc.	MBE	12,400	2.8%	12,800.00	3.0%	0.1%	
								Gessler Const. Inc.	WBE	22,000	5.0%	29,580.00	6.8%	1.8%	
										56,400	12.9%	67,852.00	15.6%	2.8%	
14	2820	R/R-Replace Existing FST Set 1	2010	QUAD CONSTRUCTION	5,070,000.00	4,668,442	92%	Labe Sales, Inc.	WBE	305,000	6.0%	307,402.63	6.6%	0.6%	2.1%
								Decision Distribution LLC.	MBE	786,000	15.5%	795,470.10	17.0%	1.5%	
										1,091,000	21.5%	1,102,872.73	23.6%	2.1%	
15	2817	R/R Hydrogritters - Mech	2009	STONE HILL CONTRACTING	3,573,975.00	2,435,519	66%	L&R Construction Inc.	WBE	13,500	0.4%	3,350.00	0.1%	-0.2%	2.0%
								Baseline Supply	WBE	1,707	0.0%	1,707.00	0.1%	0.0%	
								American Indian Builder	WBE	152,859	4.3%	-	0.0%	-4.3%	
								G.E. Frisco	MBE	536,630	15.0%	515,000.00	21.1%	6.1%	
								Applewood Enterprises	WBE	24,000	0.7%	24,000.00	1.0%	0.3%	
										726,989	20.3%	544,057.00	22.3%	2.0%	
16	2377	Edgemont St from Ontario St to	2011	PIO CONSTRUCTION CO	383,551.00	388,838	92%	Aviman Management, LLC	MBE	27,000	7.0%	28,977.18	7.5%	0.4%	1.8%
								Gessler Construction Inc.	WBE	19,500	5.1%	24,253.50	6.2%	1.2%	
								G.E. Frisco Co.	MBE	11,600	3.0%	12,582.54	3.2%	0.2%	
										58,100	15.1%	65,813.22	16.9%	1.8%	
17	2873	Replacement of Backwash Valves	2012	C&T ASSOCIATES, INC.	2,986,750.00	870,427	29%	Disposal Corp. Of America	MBE	3,075	0.1%	-	0.0%	-0.1%	1.0%
								Baseling Supply LLC.	WBE	39,660	1.3%	39,659.50	4.6%	3.2%	
								Aubrey Green Electric	WBE	79,000	2.6%	-	0.0%	-2.6%	
								City Cleaning	WBE	8,500	0.3%	3,750.00	0.4%	0.1%	
								Minority Contractors, Inc.	MBE	394,600	13.2%	95,598.00	11.0%	-2.2%	
										445,834	14.9%	139,007.50	16.0%	1.0%	
18	2532	Eva, Shawmont - Summit	2013	SERAVALLI CONST CO INC	3,312,000.00	3,473,237	98%	Labov Supply Co.	WBE	40,000	1.2%	95,239.16	2.7%	1.5%	0.8%
								Nico Landscaping	WBE	102,000	3.1%	98,774.00	2.8%	-0.2%	
								Gessler Construction	WBE	63,700	1.9%	78,393.00	2.3%	0.3%	
								Ramos & Associates	MBE	332,000	10.0%	317,522.45	9.1%	-0.9%	
										537,700	16.2%	589,928.61	17.0%	0.8%	
19	2181	Fleming / Krams / Dupont	2011	PETRONGOLO	1,730,746.00	1,646,829	90%	G.E. Frisco	MBE	230,000	13.3%	189,523.88	11.5%	-1.8%	0.7%
								Frania Inc.	WBE	90,000	5.2%	116,547.00	7.1%	1.9%	
								Aviman Management	MBE	32,000	1.8%	40,957.55	2.5%	0.6%	
										352,000	20.3%	347,028.43	21.1%	0.7%	
20	2328	Delaware Avenue and Laurel Street	2010	A P CONSTRUCTION INC	3,378,555.00	3,312,693	93%	American Indian Builders	WBE	338,000	10.0%	368,719.11	11%	1%	0.7%
								Atlantic Concrete	WBE	41,000	1.2%	41,000.00	1%	0%	
								Bayshore Rebar	WBE	5,748	0.2%	5,748.41	0%	0%	
								Cruz, Inc.	MBE	169,000	5.0%	125,372.41	4%	-1%	
								Federal Rent-A- Fence	WBE	578	0.0%	578.00	0%	0%	
								Gernal Pipe Cleaning	WBE	2,258	0.1%	2,257.50	0%	0%	
								Swipes Heavy Hauling	WBE	1,819	0.1%	1,818.86	0%	0%	
								Cornwells Construction	WBE	169,000	5.0%	190,577.09	6%	1%	
21	2567	N. Marshall Street from Luzerne to	2013	PIO CONSTRUCTION CO	412,800.00	428,005	94%	Gessler Construction	WBE	18,000	4.4%	21,560.00	5.0%	0.7%	0.4%
								Aviman Management LLC	MBE	30,000	7.3%	30,000.00	7.0%	-0.3%	
										48,000	11.6%	51,560.00	12.0%	0.4%	
22	2320	Cobbs Creek Interceptor Phase 1	2011	SPINIELLO COMPANIES	5,170,100.00	5,027,262	92%	Roro Leasing Co. LLC	WBE	500,000	9.7%	535,840.14	10.7%	1.0%	0.4%
								G.E. Frisco Company Inc.	MBE	569,791	11.0%	522,422.69	10.4%	-0.6%	
										1,069,791	20.7%	1,058,262.83	21.1%	0.4%	
23	2349	INDIANA / MERCER / MONMOUTH /	2012	CARUSONE	1,873,610.40	1,748,947	93%	Decision Distribution	MBE	220,324	11.8%	200,324.00	11.5%	-0.3%	0.3%
								Gessler Constructuon	WBE	172,000	9.2%	172,000.00	9.8%	0.7%	
										392,324	20.9%	372,324.00	21.3%	0.3%	

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE PROJECTS

PROJECT STATUS: ACTIVE

Work No.	Bid #	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm \$	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
24	2523	Womrath Park	2012	SERAVALLI CONST CO INC	522,000.00	540,071	99%	Decision Distrubution	MBE	45,499	8.7%	44,722.08	8.3%	-0.4%	0.3%
								Nico Landscaping Inc.	WBE	52,000	10.0%	52,000.00	9.6%	-0.3%	
								Aviman Management LLC	MBE	12,613	2.4%	17,707.50	3.3%	0.9%	
								Rumble Inc.	MBE	6,080	1.2%	7,528.75	1.4%	0.2%	
									116,192	22.3%	121,958.33	22.6%	0.3%		
25	2520	Harpers Hollow, Wakefield Park	2012	SERAVALLI CONST CO INC	474,000.00	471,510	99%	Nico Landscaping Inc.	WBE	20,608	4.3%	-	0.0%	-4.3%	0.3%
								The Labov Plumbing & Rumble Inc.	WBE	18,961	4.0%	25,082.09	5.3%	1.3%	
								Decision Distribution	MBE	15,200	3.2%	5,177.50	1.1%	-2.1%	
									MBE	4,230	0.9%	29,859.93	6.3%	5.4%	
									58,999	12.4%	60,119.52	12.8%	0.3%		
26	2834	Rehab Waste Gas Burner System -	2010	QUAD CONSTRUCTION	2,309,000.00	2,424,271	99%	Labe Sales Inc.	WBE	235,000	10.2%	245,977.98	10.1%	0.0%	0.1%
								Multifacet	MBE	360,000	15.6%	380,775.00	15.7%	0.1%	
									595,000	25.8%	626,752.98	25.9%	0.1%		
27	2352	Seymour / Zeralda / Hansberry /	2011	CARUSONE	2,789,454.00	2,334,739	84%	Decision Distribution	MBE	267,700	9.6%	214,191.76	9.2%	-0.4%	0.1%
								FRANIA INC.	WBE	157,808	5.7%	124,356.00	5.3%	-0.3%	
								SINGLETON	MBE	65,000	2.3%	63,409.50	2.7%	0.4%	
								US LUMBER INC.	MBE	87,911	3.2%	84,042.36	3.6%	0.4%	
									578,419	20.7%	485,999.62	20.8%	0.1%		
28	2307	Dauphin St/D St/Main Relief flap	2011	EN-TECH CORP.	4,071,590.00	\$ 4,124,724	96%	GE FRISCO CO INC	MBE	418,000	10.3%	423,609.16	10.3%	0.0%	0.0%
								EN-TECH CORP	WBE	3,653,590	89.7%	3,701,114.92	89.7%	0.0%	
29	2848	New Conduit from PTB to Set 1 Primary Tanks - Mech	2010	QUAD CONSTR. CO.	3,936,000.00	\$ 3,998,782	99%	Decision Distribution	MBE	984,000	25.0%	986,433.32	24.7%	-0.3%	-0.3%
30	2329	Marsden, Robbins - Longshore/	2011	SERAVALLI CONST CO INC	1,167,500.00	1,200,864	98%	Decision Distribution	MBE	117,000	10.0%	115,339.48	9.6%	-0.4%	-0.4%
								The Labov Plumbing and	WBE	58,500	5.0%	60,200.45	5.0%	0.0%	
									175,500	15.0%	175,539.93	14.6%	-0.4%		
31	2317	33rd Street, Montgomery - Diamond	2011	PIO CONSTRUCTION CO	1,328,235.00	1,414,383	99%	Ramos & Associates Inc.	MBE	132,850	10.0%	132,850.00	9.4%	-0.6%	-1.2%
								G.E. Frisco Co.	MBE	66,500	5.0%	66,500.00	4.7%	-0.3%	
								Gresslet Constr. Inc.	DBE	67,000	5.0%	67,000.00	4.7%	-0.3%	
32	2510	Sepviva Street	2012	CARUSONE	1,351,257.00	1,395,677	99%	Decision Distribution	MBE	154,000	11.4%	153,727.00	11.0%	-0.4%	-1.5%
								Gessler Constructuon	WBE	69,000	5.1%	55,509.00	4.0%	-1.1%	
33	2564	Willits Road	2013	J P C GROUP, INC	353,040.00	366,116	94%	BillyBoy Contracting	DBE	5,300	1.5%	13,175.00	3.6%	2.1%	-2.2%
								Gessler Construction	WBE	15,000	4.2%	-	0.0%	-4.2%	
34	2875	(Venice Island)Manayunk Sewer	2010	RIGGS DISTLER & CO.	4,299,200.00	2,379,211	55%	TRIJAY SYSTEMS INC	MBE	357,200	8.3%	286,577.00	12.0%	3.7%	-2.3%
								MANNA SUPPLY	WBE	13,981	0.3%	58,944.35	2.5%	2.2%	
								MJK ELECTRICAL CORP.	MBE	350,000	8.1%	-	0.0%	-8.1%	
									721,181	16.8%	345,521.35	14.5%	-2.3%		
35		Northeast Water Pollution Control Plant Biogas Project	2012	Ameresco/AP Construction	27,054,827.00	25,972,634	96%	Advantage Contracting	MBE	728,000	2.7%	733,749.87	2.8%	0.1%	-2.6%
								AKM Construction Svcs	WBE	50,000	0.2%	20,842.00	0.1%	-0.1%	
								Brass Roots Insulations	WBE	491,405	1.8%	126,540.00	0.5%	-1.3%	
								Clark Resources	MBE	130,000	0.5%	160,000.00	0.6%	0.1%	
								Decision Distribution	MBE	3,000,000	11.1%	3,211,486.44	12.4%	1.3%	
								Hamada Roofing	MBE	405,300	1.5%	295,539.00	1.1%	-0.4%	
								Hunt Engineering	WBE	80,680	0.3%	80,680.00	0.3%	0.0%	
								Komplete Welding	MBE	940,000	3.5%	894,277.00	3.4%	0.0%	
								L. Cruz Development LLC	MBE	2,984,149	11.0%	3,012,287.40	11.6%	0.6%	
								Molly Construction	WBE	935,464	3.5%	935,464.00	3.6%	0.1%	
								Torrado Construction	MBE	847,400	3.1%	837,146.00	3.2%	0.1%	
								Federal Rent-a-Fence	WBE	756	0.0%	756.00	0.0%	0.0%	
								Flynn Photography	WBE	2,384	0.0%	2,384.00	0.0%	0.0%	
								TRIJAY SYSTEMS INC	MBE	863,746	3%	18,905.00	0.1%	-3.1%	
								US LUMBER INC.	WBE	18,905	0.1%	18,268.00	0.1%	0.0%	

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36	2877	(Venice Island) Manayunk Sewer	2010	FIVE STAR INC	1,996,000.00	1,048,900	51%	DECISION DISTRIBUTION	MBE	200,000	10.0%	15,767.01	1.5%	-8.5%	
								LABE SALES	WBE	200,000	10.0%	168,480.00	16.1%	6.0%	
										400,000	20.0%	184,247.01	17.6%	-2.5%	
37	2812	REPLACE SLUDGE GRINDERS - Mech.	2012	C&T ASSOCIATES, INC.	795,200.00	741,560	93%	City Cleaning	WBE	3,000	0.4%	2,750.00	0.4%	0.0%	
								Jack Pears & Assocs.	MBE	42,375	5.3%	27,540.00	3.7%	-1.6%	
								Minority Contractors Inc,	MBE	10,412	1.3%	-	0.0%	-1.3%	
								Disposal Corp. of America	MBE	2,495	0.3%	-	0.0%	-0.3%	
										58,282	7.3%	30,290.00	4.1%	-3.2%	
38	2547	Hoffnagle, Algon to Frontenac	2013	SERAVALLI CONST CO INC	525,000.00	542,666	98%	Gessler Constructuon	WBE	34,460	6.6%	13,330.00	2.5%	-4.1%	
								Labov Supply Co.	WBE	16,500	3.1%	21,419.13	3.9%	0.8%	
										50,960	9.7%	34,749.13	6.4%	-3.3%	
39	2355	Race Street from 2nd Street to Front	2011	SERAVALLI CONST CO INC	482,230.00	523,451	99%	Labov Supply	WBE	-	0.0%	5,940.54	1.1%	1.1%	
								American Indian Builders	MBE	48,300	10.0%	46,900.28	9.0%	-1.1%	
								Frانيا Inc.	WBE	18,170	3.8%	-	0.0%	-3.8%	
		66,470	13.8%	52,840.82	10.1%	-3.7%									
40	2316	PERCY STREET / WEBSTER STREET	2011	SERAVALLI CONST CO INC	936,000.00	992,162	99%	FILLY OIL	WBE	28,000	3.0%	28,067.90	2.8%	-0.2%	
								THE LABOV PLUMBING	WBE	74,000	7.9%	42,087.97	4.2%	-3.7%	
								FRANIA INC.	WBE	40,800	4.4%	40,695.00	4.1%	-0.3%	
								G.E. FRISCO	MBE	29,000	3.1%	28,931.57	2.9%	-0.2%	
								DECISION DISTRIBUTION	MBE	111,500	11.9%	117,672.21	11.9%	-0.1%	
		283,300	30.3%	257,454.65	25.9%	-4.3%									
41	2350	SORENTO / LENAPE / PARMA	2011	SERAVALLI CONST CO INC	676,600.00	858,779	99%	G.E. Frisco	MBE	28,000	4.1%	21,908.58	2.6%	-1.6%	
								Labov Supply	WBE	34,000	5.0%	35,664.90	4.2%	-0.9%	
								Decision Distribution	MBE	74,000	10.9%	74,628.59	8.7%	-2.2%	
										136,000	20.1%	132,202.07	15.4%	-4.7%	
42	2389	Drury / 13th St / Juniper St.	2012	Miniscalco Construction	368,030.00	\$ 140,037	99%	Gessler Constructuon	WBE	11,041	3.0%	-	0.0%	-3.0%	
								Preston Construction	MBE	18,402	5.0%	-	0.0%	-5.0%	
								Rumble Inc.	MBE	-	0.0%	2,880.00	2.1%	2.1%	
		29,443	8.0%	2,880.00	2.1%	-5.9%									
43	2882	Replacement of 480V Switchgear	2010	PHILIPS BROS. ELEC.	1,049,800.00	945,403	90%	ELEC SYS & CONST	MBE	120,000	11.4%	125,949.60	13.3%	1.9%	
								MANNA SUPPLY INC.	WBE	63,000	6.0%	-	0.0%	-6.0%	
										183,000	19.4%	125,949.60	13.3%	-6.0%	
44	2313	Bartram, Essington - Penrose	2011	PIO CONSTRUCTION CO	575,095.00	951,800	99%	Ramos & Associatites Inc.	MBE	57,000	9.9%	59,514.64	6.3%	-3.7%	
								Labov Plumb & Heat	WBE	28,750	5.0%	24,379.69	2.6%	-2.4%	
										85,750	14.9%	83,894.33	8.8%	-6.1%	
45	2368	Elmwood, Lindbergh, Alden	2012	CONTRACTORS	989,000.00	929,911	99%	Gessler Constructuon	WBE	55,000	5.6%	40,056.00	4.3%	-1.3%	
								American Indian Builders	MBE	115,000	11.6%	-	0.0%	-11.6%	
								G.E. Frisco Co. Inc.	MBE	49,450	5.0%	104,222.54	11.2%	6.2%	
										219,450	22.2%	144,278.54	15.5%	-6.7%	
46	2322	Cresson / Jamestown / Pensdale /	2011	PETRONGOLO	3,647,060.00	3,772,457	98%	G.E. Frisco, Co. Inc.	MBE	185,000	5.1%	365,540.28	9.7%	4.6%	
								American Indian Builders/	MBE	382,000	10.5%	-	0.0%	-10.5%	
								Gessler Construction CO.	WBE	202,000	5.5%	157,170.40	4.2%	-1.4%	
										769,000	21.1%	522,710.68	13.9%	-7.2%	
47	2814	R/R Piers Structural Steel - BRC	2012	QUAD CONSTRUCTION	2,375,790.00	490,075	21%	Tristate Painting	WBE	135,000	5.7%	-	0.0%	-5.7%	
								Decision Distrubution	MBE	40,800	1.7%	-	0.0%	-1.7%	
										175,800	7.4%	-	0.0%	-7.4%	
48	2382	Dover / Pierce / Wharton	2012	CARUSONE	2,341,867.00	2,033,647	87%	Decision Distribution	MBE	220,636	9.4%	165,476.25	8.1%	-1.3%	
								Gessler Constructuon	WBE	141,545	6.0%	56,617.00	2.8%	-3.3%	
								Singleton Const., Inc.	MBE	50,000	2.1%	17,250.00	0.8%	-1.3%	
								Us Lumber Inc.	MBE	37,900	1.6%	-	0.0%	-1.6%	
										450,081	19.2%	239,343.25	11.8%	-7.4%	
49	2504	Buckius / Emery / Salmon /	2012	NELLO CONSTRUCTION CO	2,648,880.00	2,777,861	99%	G.E. Frisco Co., Inc.	MBE	53,000	2.0%	84,492.46	3.0%	1.0%	
								Gessler Constructuon	WBE	132,000	5.0%	-	0.0%	-5.0%	
								Aviman Manas. LLC	MBE	212,000	8.0%	123,837.37	4.5%	-3.5%	
										397,000	15.0%	208,329.83	7.5%	-7.5%	

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE PROJECTS

PROJECT STATUS: ACTIVE

Work No.	Bid #	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm \$	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
50	2854	Replacement of LV Switchgear & Panels in Maintenance Bldgs. - QL	2012	PHILIPS BROS. ELEC. CONTRS., INC.	774,000.00	651,852	84%	Holder Inc	MBE	92,945	12.0%	27,893.02	4.3%	-7.7%	-7.7%
51	2509	3rd Street from Market Street to	2012	A P CONSTRUCTION INC	1,126,485.00	1,139,707	99%	Federal Rent-A-Fence SJA Construction G.E. Frisco Company Traffic & Safety Signs, Inc U.S. Lumber U.S. Construction Group General Pipe Cleaning Decision Distrib. LLC	WBE WBE MBE WBE MBE MBE WBE MBE	1,415 59 11,895 816 198 62,320 1,204 114,000	0.1% 0.0% 1.1% 0.1% 0.0% 5.5% 0.1% 10.1%	1,415.29 58.86 11,895.11 816.48 197.54 62,320.00 1,204.00 26,034.79	0.1% 0.0% 1.0% 0.1% 0.0% 5.5% 0.1% 2.3%	-0.1% 0.0% 0.0% -0.1% 0.0% -0.1% -0.1% -7.8%	-7.9%
52	2376	Belgrade / Crease / Marlborough	2012	PETRONGOLO	2,114,000.00	1,938,834	99%	Gessler Constructuon American Indian Builders Aviman Mgt., LLC G.E. Frisco Co., Inc.	WBE MBE MBE MBE	225,000 200,000 60,000 80,000	10.6% 9.5% 2.8% 3.8%	61,448.40 - 81,519.45 200,971.52	3.2% 0.0% 4.2% 10.4%	-7.5% -9.5% 1.4% 6.6%	-9.0%
53	2813	Replace Sludge Pumps, Sludge Grinders and Sump Pumps -	2012	NUCERO ELECTRICAL CONSTRUCTION CO.	567,000.00 \$	296,552	48%	Manna Supply Inc.	WBE	51,030	9.0%	-	0.0%	-9.0%	-9.0%
54	2319	Sepviva / Tioga	2012	NELLO CONSTRUCTION CO	1,247,505.00	1,262,658	99%	Gessler Co., Inc. G.E. Frisco	WBE MBE	64,500 124,000	5.2% 9.9%	- 71,036.68	0.0% 5.6%	-5.2% -4.3%	-9.5%
55	2318	Sewer lining in Conarroe/New	2010	ALLSTATE POWER-VAC, INC	2,329,675.00	1,728,946	70%	Baseline Supply Decision Distribution	WBE MBE	189,090 232,970	8.1% 10.0%	141,304.79 -	8.2% 0.0%	0.1% -10.0%	-9.9%
56	2528	Baring / Chestnut	2013	MINISCALCO	1,664,304.00	904,356	54%	Aviman Management LLC Gessler Construction City Rust/ Rumble	MBE WBE MBE	15,350 103,275 151,451	0.9% 6.2% 9.1%	- 15,270.00 40,897.50	0.0% 1.7% 4.5%	-0.9% -4.5% -4.6%	-10.0%
57	2351	Greene, Walnut to Johnson St and	2012	Miniscalco Construction LLC	1,507,224.00	678,632	48%	Rumble Inc. Gessler Construction	MBE WBE	150,722 103,996	10.0% 6.9%	32,015.00 14,556.84	4.7% 2.1%	-5.3% -4.8%	-10.0%
58	2506	Vine / Lawrence / Hagert / Wood St	2013	PETRONGOLO	1,919,030.00	1,241,260	65%	G.E. Frisco Co. Inc. Aviman Management LLC Gessler Construction	MBE MBE WBE	145,000 65,000 100,000	7.6% 3.4% 5.2%	72,584.80 - -	5.8% 0.0% 0.0%	-1.7% -3.4% -5.2%	-10.3%
59	2372	Emily / Mercy / Sigel etal	2012	NELLO CONSTRUCTION CO	2,883,155.00	1,266,254	46%	G.E. Frisco Co. Gessler Constructuon The Labov Supply Co. Aviman Management	MBE WBE WBE MBE	114,000 87,000 58,000 145,000	4.0% 3.0% 2.0% 5.0%	12,406.34 - 31,782.00 -	1.0% 0.0% 2.5% 0.0%	-3.0% -3.0% 0.5% -5.0%	-10.5%
60	2876	(Venice Island) Manayunk Sewer	2010	FIVE STAR INC	277,000.00	39,744	14%	LABOV PLUMBING & BRASS ROOTS DECISION DISTRIBUTION	WBE WBE MBE	14,000 14,000 27,700	5.1% 5.1% 10.0%	3,793.97 - -	9.5% 0.0% 0.0%	4.5% -5.1% -10.0%	-10.6%
61	2321	Broad, Cumberland -	2012	NELLO CONSTRUCTION CO	1,310,495.00	1,286,415	99%	Labov Pumbing Supply G.E. Frisco Co. Inc. Aviman Manag. LLC Gessler Constructuon	WBE MBE MBE WBE	26,000 78,000 52,000 40,000	2.0% 6.0% 4.0% 3.1%	15,245.26 12,974.71 - 11,804.00	1.2% 1.0% 0.0% 0.9%	-0.8% -4.9% -4.0% -2.1%	-11.8%
TOTAL ACTIVE					\$ 172,457,814	\$ 141,711,775				46,144,430	26.8%	40,123,405	28.3%		1.6%

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE PROJECTS

PROJECT STATUS: ACTIVE WITH PAYMENT INFORMATION FOR SUB-CONTRACTORS NOT AVAILABLE AT TIME OF THIS REPORT

Work No.	Bid No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBEs	Type	Comm \$	Comm %	Paid to Date	Actual %	Variance %
62	2894	Replacement of Influent Bar Racks	2012	C & H INDUSTRIAL	1,996,000	191,616	10%	Victory Painting	MBE	47,000	2.4%	N/A	N/A	N/A
								Tower Surety	WBE	14,986	0.8%	N/A	N/A	
								Donovon Electric	MBE	40,518	2.0%	N/A	N/A	
								Disposal Corp of America	WBE	3,100	0.2%	N/A	N/A	
								Minority Contractors	MBE	160,000	8.0%	N/A	N/A	
					265,604	13.3%	N/A	N/A						
63	2375	Edgemoire/Malvern/Lebanon/68th	2013	NELLO CONSTRUCTION	1,482,020	428,629	29%	Aviman Management LLC	MBE	60,000	4.0%	N/A	N/A	N/A
								Labov Supply Co.	WBE	74,000	5.0%	N/A	N/A	
								Gessler Construction	WBE	74,000	5.0%	N/A	N/A	
					208,000	14.0%	N/A	N/A						
64	2394	Franklin, Berks - Norris / Norris -	2011	PETRONGOLO	1,911,080	450,967	24%	Aviman Mgmt, LLC	MBE	85,000	4.4%	N/A	N/A	N/A
								G.E. Frisco	MBE	70,000	3.7%	N/A	N/A	
								Gessler Construction	WBE	130,000	6.8%	N/A	N/A	
					285,000	14.9%	N/A	N/A						
65	2840	East/West RW Basin - Belmont WTP	2012	J P C GROUP, INC	18,548,250	\$ 1,141,956	7%	Billyboy Contracting, LLC	MBE	463,710	2.5%	N/A	N/A	N/A
								Debecca Contracting	MBE	1,391,120	7.5%	N/A	N/A	
								Olivieri & Associates	WBE	231,855	1.3%	N/A	N/A	
								Athena Contracting	WBE	695,560	3.8%	N/A	N/A	
													2,782,245	
66	2373	Roosevelt Blvd / Southampton Rd	2012	PETRONGOLO	1,220,000	1,097,347	89%	G.E. Frisco, Co., Inc.	MBE	45,000	3.7%	N/A	N/A	N/A
								American Indian Builders/	MBE	100,000	8.2%	N/A	N/A	
								Gessler Construction Co.,	WBE	70,000	5.7%	N/A	N/A	
					215,000	17.6%	N/A	N/A						
67	2334	Tustin Street Outfall	2012	A P CONSTRUCTION	426,000	389,726	99%	Aviman Management	MBE	43,000	10.1%	N/A	N/A	N/A
								Baseline Supply	WBE	9,000	2.1%	N/A	N/A	
								Frانيا, Inc	WBE	18,325	4.3%	N/A	N/A	
								Bayshore Rebar Inc.	WBE	13,000	3.1%	N/A	N/A	
													83,325	
68	2315	CIPP Lining Contract Northeast Area	2013	ALLSTATE POWER-VAC,	966,742	58,493	6%	Baseline Supply	WBE	96,675	10.0%	N/A	N/A	N/A
								Decision Distruction	MBE	96,675	10.0%	N/A	N/A	
										193,350	20.0%	N/A	N/A	
69	2371	Nedro / Godfrey / 20th / Limekiln	2012	PETRONGOLO	1,933,000	1,860,636	93%	G.E. Frisco Co. Inc.	MBE	300,000	15.5%	N/A	N/A	N/A
								Aviman Mgt. LLC	MBE	10,000	0.5%	N/A	N/A	
								Gessler Construction	WBE	112,500	5.8%	N/A	N/A	
										422,500	21.9%	N/A	N/A	
70	2311	Somerset St., Kensington Avenue -	2011	SERAVALLI CONST CO	552,000	598,978	99%	Callahan Paving Products	WBE	27,600	5.0%	N/A	N/A	N/A
								Decision Distribution	MBE	53,200	9.6%	N/A	N/A	
										80,800	14.6%	N/A	N/A	
71	2348	Island Avenue	2011	NELLO CONSTRUCTION	401,055	439,949	99%	Ramos Associates	MBE	40,000	10.0%	N/A	N/A	N/A
								Gessler	WBE	24,000	6.0%	N/A	N/A	
										64,000	16.0%	N/A	N/A	
72	2303	Lippincott / Ontario / Ruth / Tioga /	2011	CARUSONE	2,274,752	2,312,303	97%	American Indian Builders	MBE	213,824	9.4%	N/A	N/A	N/A
								U.S. Lumber, Inc.	MBE	62,794	2.8%	N/A	N/A	
								Singleton Const. Inc.	MBE	72,000	3.2%	N/A	N/A	
								Frانيا Inc.	MBE	235,640	10.4%	N/A	N/A	
73	2357	ALLENS LANE, GERMANTOWN	2011	NELLO CONSTRUCTION	1,948,080	1,937,283	94%	Ramos Associates	MBE	194,808	10.0%	N/A	N/A	N/A
								Gessler	WBE	55,000	2.8%	N/A	N/A	
								Labov	MBE	38,000	2.0%	N/A	N/A	
													287,808	
74	2842	Electric System Construction Supply	2010	E J ELECTRIC	2,174,000	863,546	42%	Electrical Sys &	MBE	300,012	13.8%	N/A	N/A	N/A
75	2835	Electric System Construction Supply	2010	E J ELECTRIC	2,106,000	892,186	44%	Electrical Sys &	MBE	324,324	15.4%	N/A	N/A	N/A
76	2883	Replacemnt of Air Handlers at BLS	2010	LOR-MAR	502,790	480,290	90%	Labe Sales Inc.	WBE	106,000	21.1%	N/A	N/A	N/A
Total					\$ 38,441,769	\$ 13,143,906				\$ 5,853,608	44.5%			

PHILADELPHIA WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE PROJECTS

PROJECT STATUS: NOT STARTED

Work No.	Bid No.	Project Title/ Location	Fiscal Year	% Complete	Company Name	Bid Amount	Paid to Date	% Complete	M/W/DSBEs	Type	Comm \$	Comm %	Paid to Date \$	Actual %	Variance %
77	2312	Frankford/Coulter/Titan/South/8th/ Water/Drury/Croskey/Arch/Fitzwate	2013	0%	ALLSTATE	1,190,871	\$0	0%	Baseline Supply LLC	WBE	119,087	10.0%	-	0.0%	N/A
									Decision	MBE	119,087	10.0%	-	0.0%	N/A
											238,174	20.0%	-	0.0%	N/A
78	2536	Anna B. Day School,	2013	0%	MINISCALCO	963,139	-	0%	Aviman	MBE	182,376	18.9%	-	0.0%	N/A
									Rumble	MBE	22,800	2.4%	-	0.0%	N/A
									Nico Landscaping	WBE	18,849	2.0%	-	0.0%	N/A
											224,025	23.3%	-	0.0%	N/A
79	2392	Darren/Fairhill/Leithgow/Reese (Brinjac)	2013	0%	CARUSONE	2,773,225	-	0%	Decision	MBE	25,609	0.9%	-	0.0%	N/A
									Gessler	WBE	125,642	4.5%	-	0.0%	N/A
											151,251	5.5%	-	0.0%	N/A
80	2537	Rittenhouse Street	2013	0%	PETRONGOLO	2,460,000	-	0%	Aviman	MBE	65,000	2.6%	-	0.0%	N/A
									G.E. Frisco Co. Inc.	MBE	86,100	3.5%	-	0.0%	N/A
									BillyBoy	MBE	35,000	1.4%	-	0.0%	N/A
									Gessler	WBE	145,140	5.9%	-	0.0%	N/A
											331,240	13.5%	-	0.0%	N/A
81	2310	Clementine, Lippincott, Rorer, Weymouth	2013	0%	CARUSONE	1,885,256	-	0%	Single-Ton	MBE	25,074	1.3%	-	0.0%	N/A
									Gessler	WBE	101,050	5.4%	-	0.0%	N/A
									Decision	MBE	171,935	9.1%	-	0.0%	N/A
											298,059	15.8%	-	0.0%	N/A
82	2533	Sussex / Chesterfield / Wessex / Glenn	2013	0%	MINISCALCO	965,230	-	0%	Rumble	MBE	106,400	11.0%	-	0.0%	N/A
									G.E. Frisco Co. Inc.	MBE	48,262	5.0%	-	0.0%	N/A
											154,662	16.0%	-	0.0%	N/A
83	2856	ROXBOROUGH TANKS REHAB	2012	0%	HORIZON	2,781,000	-	0%	Ditrich	WBE	138,913	5.0%	-	0.0%	N/A
											138,913	5.0%	-	0.0%	N/A
84	2887	Repair Raw Water Gunite Liner - Queen Lane WTP	2012	0%	ANTHONY	2,478,400	-	0%	Jack Pears &	MBE	260,000	10.5%	-	0.0%	N/A
									Gracie Painting	WBE	128,000	5.2%	-	0.0%	N/A
											388,000	15.7%	-	0.0%	N/A
85	2004	Intake Deck and Chemical Building Concrete Repairs	2012	0%	C&T	4,981,990	-	0%	Venture Two	MBE	1,466,000	29.4%	-	0.0%	N/A
									Disposal Corp of	WBE	12,500	0.3%	-	0.0%	N/A
									City Cleaning	WBE	9,500	0.2%	-	0.0%	N/A
									Alexson Supply	WBE	12,000	0.2%	-	0.0%	N/A
											1,500,000	30.1%	-	0.0%	N/A
86	2551	Annual Service Contract for Paving	2012	0%	CARUSONE	947,224	\$0	0%	Singleton Const.	MBE	105,000	11.1%	-	0.0%	N/A
									Gessler Constr.	WBE	160,400	16.9%	-	0.0%	N/A
Total						\$ 21,426,335					\$ 3,689,724	17.2%			

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE PROJECTS

PROJECT STATUS: CLOSED

Work No.	Bid #	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBE	Type	Comm \$	Comm %	Paid to Date \$	Actual %	Variance %	Ranking
87	2369	Mulberry, Kinsey-Orthodox (Schoor)	2012	PIO CONSTRUCTION CO	871,215	828,523	100%	Gessler Constructuon G.E. Frisco Co. Aviman Management LLC	WBE MBE MBE	44,000 35,000 53,000	5.1% 4.0% 6.1%	61,061 36,893 62,658	7.4% 4.5% 7.6%	2.3% 0.4% 1.5%	4.2%
88	2341	12th / Clarkson	2012	PIO CONSTRUCTION CO	458,330	446,183	100%	Ramos & Assoc., Inc. Gessler Constructuon	MBE WBE	32,500 16,500	7.1% 3.6%	32,500 33,420	7.3% 7.5%	0.2% 3.9%	3.8%
89	2343	Arendell, Linden	2012	PIO CONSTRUCTION CO	576,365	595,426	100%	Ramos & Assoc. Inc. Gessler Constructuon	MBE WBE	40,500 17,500	7.0% 3.0%	51,128 30,340	8.6% 5.1%	1.6% 2.1%	3.6%
90	2331	Green La.,Main - Manayunk	2011	PETRONGOLO CONTRACTORS	1,700,145	1,852,299	100%	G.E. FRISCO CO., INC. AVIMAN MGT., LLC FRANIA, INC.	MBE MBE WBE	220,000 10,000 140,000	12.9% 0.6% 8.2%	328,676 55,403 75,661	17.7% 3.0% 4.1%	4.8% 2.4% -4.1%	3.1%
91	2338	31ST / 32ND / Corlies	2012	J P C GROUP, INC	983,000	1,027,593	100%	Gessler Constructuon GE Frisco co. Billy Boy Trucking Aviman Management SJA Construction	WBE MBE MBE MBE WBE	59,000 40,000 59,000 - -	6.0% 4.1% 6.0% 0.0% 0.0%	79,694 25,782 45,639 22,656 11,735	7.8% 2.5% 4.4% 2.2% 1.1%	1.8% -1.6% -1.6% 2.2% 1.1%	2.0%
92	2527	Coulter Street from Stockley Ave to Henry Ave	2012	SERAVALLI CONST CO INC	414,000	417,644	100%	Decision Distribution Gessler Constructuon	MBE WBE	43,500 34,200	10.5% 8.3%	50,320 34,982	12.0% 8.4%	1.5% 0.1%	1.7%
93	2632	X Infrastructure Rehab - Queen Lane WTP	2010	C&T ASSOCIATES, INC.	1,898,800	1,636,401	100%	Innovative Const. Systems Disposal Corp of America	MBE MBE	277,250 1,110	14.6% 0.1%	250,755 2,340	15.3% 0.1%	0.7% 0.1%	0.8%
94	2335	Barry / Ditman / Eden / W. Crown / Whitehall	2012	SERAVALLI CONST CO INC	763,300	763,535	100%	Decision Distribution Rumble Inc. Labov Plumbing & Heating	MBE MBE WBE	68,800 7,600 38,200	9.0% 1.0% 5.0%	71,699 7,505 37,885	9.4% 1.0% 5.0%	0.4% 0.0% 0.0%	0.3%
95	2345	Cleveland / Moyamensing / Porter / Shunk	2012	SERAVALLI CONST CO INC	793,600	846,120	100%	Decision Distribution Labov Plumbing & Heating	MBE WBE	80,000 40,000	10.1% 5.0%	88,286 40,476	10.4% 4.8%	0.0% 0.0%	0.0%
96	2339	Rochelle from Manayunk to Sumac, Sumac from Manayunk to Freeland	2011	CARUSONE CONSTRUCTION	3,101,686	3,256,800	100%	Gessler Constructuon Us Lumber Inc. Singleton Decision Distribution	WBE WBE MBE MBE	113,940 128,625 104,000 384,919	3.7% 4.1% 3.4% 12.4%	184,325 44,680 131,171 388,000	5.7% 1.4% 4.0% 11.9%	2.0% -2.8% 0.7% -0.5%	-0.6%
97	2385	East Park Gravity District Automatic Control Valve	2012	C&T ASSOCIATES, INC.	991,000	981,000	100%	Minority Contractors Inc. TriState Painting Disposal Corp. of America	MBE MBE MBE	74,370 16,500 1,810	7.5% 1.7% 0.2%	56,219 - 545	5.7% 0.0% 0.1%	-1.8% -1.7% -0.1%	-3.6%
98	2010	Crack Repair at Lardner's Point Pumping Station	2012	J P C GROUP, INC	753,000	677,336	100%	William G. Moore & Son Billyboy Contracting, LLC Atlantic Concrete Cutting Preston Construction LLC Buttonwood Painting	MBE MBE WBE MBE WBE	10,000 10,000 20,000 24,000 13,000	1.3% 1.3% 2.7% 3.2% 1.7%	6,545 - 5,400 17,860 12,560	1.0% 0.0% 0.8% 2.6% 1.9%	-0.4% -1.3% -1.9% -0.6% 0.1%	-4.0%

PHILADELPHIA WATER DEPARTMENT

ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE PROJECTS

PROJECT STATUS: CLOSED

Work No.	Bid #	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date \$	% Complete	M/W/DSBE	Type	Comm \$	Comm \$	Paid to Date \$	Actual %	Variance %	Ranking
99	2513	Wall restoration for High Level Interceptor near Walnut Lane Bridge	2012	J P C GROUP, INC	462,000	457,000	100%	Us Lumber Inc.	WBE	11,600	2.5%	681	0.1%	-2.4%	
								Preston Construction	MBE	24,000	5.2%	340	0.1%	-5.1%	
								Billy Boy Contracting	MBE	23,000	5.0%	-	0.0%	-5.0%	
								Debecca Contracting	MBE	-	0.0%	19,640	4.3%	4.3%	
										58,600	12.7%	20,661	4.5%	-8.2%	-8.2%
TOTAL CLOSED PROJECTS					\$ 13,766,441	\$ 13,785,859				\$ 2,317,424	16.8%	\$ 2,405,457	17.4%		0.6%

Economic Opportunity Plans
City of Philadelphia
Major Non Public Works Contracts

ECONOMIC OPPORTUNITY PLANS FOR NON-PUBLIC WORKS CONTRACTS

AVIATION

Work No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date	% Complete	M/W/DSBEs	Type	Commitment \$	Comm %	Paid to Date	Actual %	Variance %	Ranking
1	Airport Capital Expansion Program - Program Management	2012	Global Program Partners	\$ 25,000,000	\$ 10,753,061	43%	Portfolio Associates, Inc.	MBE	\$ 125,000	0.5%	\$ 262,090	2.4%	1.9%	
							To Be Determined	MBE	\$ 2,250,000	9.0%	\$ -	0.0%	-9.0%	
							Milligan & Company, LLC	MBE	\$ 250,000	1.0%	\$ 184,587	1.7%	0.7%	
							Arora Engineers, Inc	MBE	\$ 1,250,000	5.0%	\$ 1,522,932	14.2%	9.2%	
							CH Planning, Inc	MBE	\$ 1,250,000	5.0%	\$ 173,343	1.6%	-3.4%	
							CMTS	MBE	\$ 2,625,000	10.5%	\$ 698,425	6.5%	-4.0%	
							CSA Central, Inc.	MBE	\$ 250,000	1.0%	\$ -	0.0%	-1.0%	
							Clark Resources, Inc.	MBE	\$ 125,000	0.5%	\$ 147,482	1.4%	0.9%	
							Delon Hampton &	MBE	\$ 2,625,000	10.5%	\$ 406,588	3.8%	-6.7%	
							KB Enviornmental	WBE	\$ 125,000	0.5%	\$ 2,000	0.0%	-0.5%	
							O.R. Colan Associates of	WBE	\$ 500,000	2.0%	\$ 326,435	3.0%	1.0%	
							Trans Solutions	WBE	\$ 250,000	1.0%	\$ 163,360	1.5%	0.5%	
							HUNT ENGINEERING CO	WBE	\$ 250,000	1.0%	\$ 186,661	1.7%	0.7%	
							Billie B. Inc.	WBE	\$ 125,000	0.5%	\$ -	0.0%	-0.5%	
							CGC Geoservices, LLC	WBE	\$ 250,000	1.0%	\$ -	0.0%	-1.0%	
							Patricia Ann Quigley	WBE	\$ 250,000	1.0%	\$ 96,346	0.9%	-0.1%	
									\$ 12,500,000	50.0%	\$ 4,170,249	38.8%	-11.2%	-11.2%

DEPARTMENT OF PUBLIC PROPERTY

Work No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date	% Complete	M/W/DSBEs	Type	Commitment \$	Comm %	Paid to Date	Actual %	Variance %	Ranking
2	Security Guard Service	2013	Scotland Yard	\$ 2,866,186	\$ 2,349,434	82%	Scotland Yard	MBE	\$ 2,866,186	100%	\$ 2,349,434	100.0%	0%	0%

MAYOR'S OFFICE OF SUSTAINABILITY

Work No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date	% Complete	M/W/DSBEs	Type	Commitment \$	Comm %	Paid to Date	Actual %	Variance %	Ranking
3	Quadplex- Guaranteed Energy Savings Project	FY13-15	NORESKO	\$ 12,284,534	\$ 5,593,346	46%	Accord Mechanical and Management Services	MBE	\$ 1,612,770	13%	\$ 361,578	6.5%	-7%	
							MJK Electrical Corp.	MBE	-	0%	\$ 651,517	11.6%	12%	
							the Delta Alliance	MBE	\$ 328,630	3%	\$ 103,298	1.8%	-1%	
							Mid Atlantic Construction	MBE	\$ 83,311	1%	\$ 84,145	1.5%	1%	
							PEAC Consulting, LLC	MBE	\$ 798,719	7%	\$ 618,602	11.1%	5%	

PARKS AND RECREATION DEPARTMENT

Work No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date	% Complete	M/W/DSBEs	Type	Commitment \$	Comm %	Paid to Date	Actual %	Variance %	Ranking
4	Summer Lunch and After School Snack Program	2013	Maramont Corp	\$ 4,778,190	\$ 5,480,789	115%	MillRay Food Co.	MBE	\$ 238,909	5%	\$ 526,948	9.6%	4.6%	4.6%

STREETS DEPARTMENT

Work No.	Project Title/Location	Fiscal Year	Company Name	Bid Amount \$	Paid to Date	% Complete	M/W/DSBEs	Type	Commitment \$	Comm %	Paid to Date	Actual %	Variance %	Ranking
5	Transfer and Disposal	2012	Covanta 4	\$ 14,720,000	\$ 8,991,430	61%	D&S Environmental Cont.	WBE	\$ 2,625,000	18%	\$ -	0.0%	-18%	-18%
6	Transfer and Disposal Services	2012	Waste Management	\$ 16,000,000	\$ 20,044,876	125%	TAC Trucking	MBE	\$ 5,720,000	36%	\$ -	0.0%	-36%	
							WB Services	WBE	\$ 4,576,000	29%	\$ 5,132,832	25.6%	-3%	
									\$ 10,296,000	64%	\$ 5,132,832	25.6%	-39%	-39%
7	Transfer and Disposal Services	2012	Republic/BFI	\$ 10,500,000	\$ 7,265,462	69%	TAC Trucking (filed for bankruptcy) requested information on substitution	MBE	\$ 5,250,000	50%	\$ -	N/A	N/A	N/A
				\$ 86,148,910	\$ 60,478,398				\$ 33,974,525	39%	\$ 13,998,603	23.1%		

Economic Opportunity Plans

City of Philadelphia

**Office of Housing and Community Development
(Philadelphia Redevelopment Authority)**

**OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS**

Project Closed			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
1	Shamrock Developers- 5923 Crystal St.	\$ 0.17	12%	10%	22%	15%	85%	100%	3%	75%	78%
2	Casa Farnese Phase II	0.55	-	-	25%	0%	100%	100%	-	-	75%
3	6603 Tackawana Street	0.16	10%	7%	17%	53%	3%	56%	43%	-4%	39%
4	4403 Marple Street	0.18	18%	7%	25%	61%	0%	61%	43%	-7%	36%
5	My Place Germantown	1.40	-	-	25%	27%	23%	50%	-	-	25%
6	2200 Latona Street	0.23	47%	0%	47%	71%	0%	71%	24%	0%	24%
7	1343 Pennington Road	0.19	20%	7%	27%	40%	6%	46%	20%	-1%	19%
8	7203 Guyer Avenue	0.20	18%	7%	25%	37%	3%	40%	19%	-4%	15%
9	3902 Spring Garden	0.56	-	-	25%	30%	8%	38%	-	-	13%
10	Point Breeze Homeownership	2.90	-	-	25%	34%	2%	36%	-	-	11%
11	Lehigh Park II	1.25	-	-	25%	24%	12%	36%	-	-	11%
12	Hancock Manor	8.40	-	-	25%	28%	7%	35%	-	-	10%
13	7766 Woodbine Avenue	0.18	17.4%	6.9%	24.3%	25%	9%	34%	8%	2%	10%
14	Patriot House	2.40	-	-	25%	28%	6%	34%	-	-	9%
15	3909 Haverford Street	0.87	15%	10%	25%	24%	8%	32%	9%	-2%	7%
16	PEC- 3909 Haverford Ave.	1.10	18%	7%	25%	24%	8%	32%	-	1%	7%
17	1858 North 16th Street	0.30	-	-	25%	27%	5%	32%	-	-	7%
18	St. John The Evangelist	11.58	-	-	25%	20%	12%	32%	-	-	7%
19	Osun Village	3.56	-	-	25%	19%	13%	32%	-	-	7%
20	WPRE III	8.40	-	-	25%	21%	9%	30%	-	-	5%
21	Lawrence Court I	13.26	-	-	25%	26%	4%	30%	-	-	5%
22	5236 West Berks Shamrock Developers	0.14	10%	8%	18%	8%	13%	21%	-2%	5%	3%
23	HELP Philadelphia Homes	11.30	-	-	25%	17%	10%	27%	-	-	2%
24	Ivy Residence II Senior Apartments	8.51	-	-	25%	20%	7%	27%	-	-	2%
25	Diamond Street III	9.30	-	-	25%	25%	2%	27%	-	-	2%
26	2607 South 73rd Street	0.17	18%	7%	25%	19%	8%	27%	1%	1%	2%
27	6906 Cedar Park	0.15	18%	7%	25%	23%	4%	27%	5%	-3%	2%
28	Cecil B. Moore III	8.83	-	-	25%	27%	0%	27%	-	-	2%
29	1543 South 20th St.	0.23	18%	7%	25%	18%	8%	26%	0%	1%	1%
30	814 South 12th St	0.10	-	-	25%	18%	8%	26%	-	-	1%
31	1605 South 19th Street	0.22	18%	7%	25%	17%	9%	26%	-1%	2%	1%
32	7815 Forrest Avenue	0.19	20%	7%	27%	25%	3%	28%	5%	-4%	1%

**OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS**

Project Status: Closed

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
33	Jannie's Place	\$ 6.30	21%	16%	37%	20%	18%	38%	-1%	2%	1%
34	Nicetown Court I	10.32	-	-	25%	24%	1%	25%	-	-	0%
35	4200 Stiles Street II	0.10	62%	0%	62%	62%	0%	62%	0%	0%	0%
36	Cliveden Street Apartments	10.75	14%	6%	20%	14%	6%	20%	0%	0%	0%
37	Roxborough Rehabilitation Project	1.00	18%	7%	25%	17%	8%	25%	-	-	0%
38	Judson Street Parking	0.11	-	-	25%	11%	13%	24%	-	-	-1%
39	Temple International Apts.	13.45	-	-	25%	19%	5%	24%	-	-	-1%
40	1211 Webster St	0.10	-	-	25%	16%	8%	24%	-	-	-1%
41	Forgotten Blocks III	1.00	24%	7%	31%	22%	8%	30%	-2%	1%	-1%
42	WPRE II	5.59	-	-	25%	16%	7%	23%	-	-	-2%
43	1306 Webster St	0.10	-	-	25%	16%	7%	23%	-	-	-2%
44	3101 Girard Avenue	6.00	-	-	25%	12%	11%	23%	-	-	-2%
45	1322 VanKirk Street	0.19	10%	8%	18%	5%	9%	14%	-5%	1%	-4%
46	Diamond Green Student Housing	15.40	-	-	25%	12%	8%	20%	-	-	-5%
47	613 Benner Street	0.11	10%	8%	18%	13%	0%	13%	3%	-8%	-5%
48	Lynch Associates, LLC- 946 Bridge St.	0.16	18%	7%	25%	16%	4%	20%	-2%	-3%	-5%
49	Stawberry Mansion	9.34	-	-	25%	15%	5%	20%	-	-	-5%
50	Evelyn Sanders Phase 2	6.82	-	-	25%	11%	9%	20%	-	-	-5%
51	7165 Glenloch Street	0.19	10%	8%	18%	12%	0%	12%	2%	-8%	-6%
52	Chandler Supported Independent Living	0.76	19%	16%	34%	12%	16%	28%	-6%	0%	-6%
53	Newton Court	10.33	29%	2%	31%	24%	1%	25%	-	-	-6%
54	1911 Penfield Street	0.19	18%	7%	25%	14%	4%	18%	-4%	-3%	-7%
55	North Philadelphia Complete Blocks (Phase I)	0.15	15%	10%	25%	18%	0%	18%	3%	-10%	-7%
56	Sheridan Street Green Affordable Housing	3.40	26%	6%	33%	22%	3%	25%	-4%	-4%	-8%
57	Presser Senior Apartments	8.17	-	-	25%	13%	4%	17%	-	-	-8%
58	Strawberry Mansion Homeownership	2.80	9%	20%	29%	2%	20%	21%	-7%	0%	-8%
59	2110 Wanamaker Street	N/A	18%	7%	25%	15%	1%	16%	-3%	-6%	-9%
60	4008 Haverford Ave	0.23	-	-	25%	9%	7%	16%	-	-	-9%
61	Rites of Passage	2.72	-	-	25%	12%	4%	16%	-	-	-9%
62	Francisville East	9.83	-	-	25%	12%	3%	15%	-	-	-10%
63	Pilgrim Gardens Senior Housing	9.40	9%	17%	26%	8%	8%	16%	-1%	-9%	-10%
64	Shamrock Developers- 1322 VanKirk Street	0.12	-	-	25%	5%	9%	14%	-	-	-11%
65	Club Jaguar	0.12	-	-	25%	0%	13%	13%	-	-	-12%

**OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS**

Project Status: Closed

Work No.	Project Name	Cost (\$M)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
66	Shops at Brewerytown	\$ 8.72	25%	10%	35%	12%	11%	23%	-13%	1%	-12%
67	1833 Ashley Street	0.20	18%	7%	25%	12%	0%	12%	-6%	-7%	-13%
68	AET Enterprises, LLC- 1828 Dallas Rd.	0.19	20%	8%	28%	15%	0%	15%	-5%	-8%	-13%
69	6240 North 18th Street	0.19	17%	7%	24%	2%	7%	9%	-15%	0%	-15%
70	7128 Glenloch Street	0.20	18%	8%	26%	8%	1%	9%	-10%	-7%	-17%
71	Fattah Homes I	1.70	-	-	25%	1%	6%	7%	-	-	-18%
72	Belfield Avenue Townhouses	1.47	18%	7%	25%	5%	0%	5%	-13%	-7%	-20%
73	Raise of Hope, Inc.- Belfield Ave. Homes	0.12	-	-	25%	5%	0%	5%	-	-	-20%
74	Crane Arts	0.08	-	-	25%	0%	2%	2%	-	-	-23%
75	Powerhouse Development, Inc 4403 Marple St.	0.11	-	-	25%	-	-	N/A	-	-	N/A

Note: Some projects valued at less than \$250,000 have EOPs because they are part of a developer's bundled portfolio.

Project Status: Under Construction

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
76	1815-19 Thompson Street Apartments	\$ 1.06			25%	26%	8%	34%	-		9%
77	Mt. Vernon Manor Apartments	N/A	18%	7%	25%	29%	5%	34%	11%	-2%	9%
78	749 N. Uber St	0.25	18%	7%	25%	29%	0%	29%	11%	-7%	4%
79	Gaudenzia Thompson Street Apartments	1.39	20%	10%	30%	26%	8%	34%	6%	-2%	4%
80	Soujourner House	2.20	18-20%	7-10%	25%	28%	0%	28%	-	-	3%
81	Women Against Abuse	N/A	-	-	25%	28%	0%	28%	-	-	3%
82	Liberty 13	2.70	-	-	25%	25%	2%	27%	-	-	2%
83	Paseo Verde- 9th & Berks TOD LIHTC	30.00	-	-	25%	11%	11%	22%	-	-	-3%
84	Villanueva Townhouse Preservation Develop.	14.15	18%	7%	25%	13%	6%	19%	-9%	-2%	-6%
85	7164 Jackson Street	0.12	10%	8%	18%	9%	0%	9%	-1%	-8%	-9%
86	Nicetown Court II- Housing Partners, LP	10.80	18%	7%	25%	15%	1%	16%	-3%	-6%	-9%
87	SW 1200 Arch Street	33.27	-	-	25%	15%	1%	16%	-	-	-9%
88	Home 2 Hilton 12th & Arch	33.30	-	-	25%	15%	1%	16%	-	-	-9%
89	5015-19 Beaumont Avenue	0.51	18%	7%	25%	11%	3%	14%	-7%	-4%	-11%
90	Habitat for Humanity- 1815 N. Gratz St.	0.17	18%	7%	25%	8%	5%	13%	-10%	-2%	-12%
91	7813 Bayard Street	0.25	18%	7%	25%	6%	6%	12%	-12%	-1%	-13%
92	7837 Temple Road	0.12	10%	8%	18%	5%	0%	5%	-5%	-8%	-13%
93	Transit Village- 9th & Berks TOD NMTC	31.50	20-25%	15-20%	35%	11%	11%	22%	-	-	-13%
94	St. Maron's Hall	11.00	18%	7%	25%	12%	0%	12%	-12%	-7%	-13%
95	Anthony Wayne Senior Housing Phase II	12.20	15%	7%	22%	5%	1%	6%	-10%	-6%	-16%

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS

A

Project Status: Under Construction

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
96	Carpenter Square, LP- 17th & Carpenter	\$ 6.38	18%	7%	25%	4%	5%	9%	-14%	-2%	-16%
97	Fairmount Gardens	16.00	18%	7%	25%	1%	7%	8%	-17%	0%	-17%
98	1639 Titan St	0.22	18%	7%	25%	7%	1%	8%	-11%	-6%	-17%
99	1838 Moore Street	0.24	18%	7%	25%	7%	1%	8%	-11%	-6%	-17%
100	Germantown Avenue Mixed Use Projects	0.59	18%	7%	25%	8%	0%	8%	-10%	-7%	-17%
101	1328 E. Sharpnack	0.11	10%	8%	18%	0%	0%	0%	-10%	-8%	-18%
102	Rental Preservation Project	N/A	17%	7%	24%	6%	0%	6%	-11%	-7%	-18%
103	Walnut Street Tower	34.00	-	-	25%	4%	2%	6%	-	-	-19%
104	1922 Mifflin Street	0.24	18%	7%	25%	5%	0%	5%	-13%	-7%	-20%
105	1937 S. Bouvier Street	0.23	18%	7%	25%	5%	0%	5%	-13%	-7%	-20%
106	5935 Kemble Avenue	0.23	20%	5%	25%	5%	0%	5%	-15%	-5%	-20%
107	Nugent Senior Apartment	17.00	18%	7%	25%	1%	3%	4%	-18%	-6%	-21%
108	William Way Senior Residence	19.65	18%	7%	25%	4%	0%	4%	-4%	-3%	-21%
109	Flats at Girard Pointe	0.56	-	-	25%	1%	1%	2%	-	-	-23%
110	OARC- 200-206 E. Penn Street	1.13	17.4%	6.9%	24.3%	0%	0%	0%	Information Not Available		
111	7328 South Hicks Street	0.15	-	-	25%	0%	0%	0%	Information Not Available		
112	Eli Court Apartments	0.57	18%	7%	25%	0%	0%	0%	Information Not Available		
113	Fattah Homes II	1.10	-	-	25%	0%	0%	0%	Information Not Available		
114	Walnut Park Plaza	3.30	15%	10%	25%	0%	0%	0%	Information Not Available		
115	Welch Road HCAP Conversion	0.32	18%	7%	25%	0%	0%	0%	Information Not Available		
116	Woodland Mixed Use Development	0.50	20%	9%	29%	0%	0%	0%	Information Not Available		
117	Solomon Builders- 5935 Kemble Ave.	0.18	65%	7%	72%	5%	0%	5%	Information Not Available		

Note: Projects under construction will be at various stages of compliance.

Project Status: In Planning

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
118	4040 Ogden Street	\$ 0.90	17%	7%	24%	N/A - Information Not Available					
119	Samson Street Development LP Phase I	0.56	-	-	25%	Information Not Available.					
120	1122-30 Hall Street	0.59	-	-	25%	Information Not Available.					
121	70th and Norwitch Drive	0.90	18%	7%	25%	Information Not Available.					
122	427-35 Master St (Umbrella Factory Parking)	0.15	18%	7%	25%	Information Not Available.					
123	729 N. Uber Street	0.18	18%	7%	25%	Information Not Available.					
124	1957 73rd Street	0.20	18%	7%	25%	Information Not Available.					
125	3000 Block of Girard Ave	0.85	18%	7%	25%	Information Not Available.					
126	3000 Block of Stiles & Cabot St	0.90	18%	7%	25%	Information Not Available.					
127	8301 Chelwynde Ave	0.27	15%	10%	25%	Information Not Available.					

**OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS**

Project Status: In Planning			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
128	Liberty Resources-4800 Disston St.	\$ 1.20	18%	7%	25%	N/A - Information Not Available					
129	Habitat for Humanity/NPCB- Gratz/Wilts St.	0.50	18%	7%	25%	Information Not Available.					
130	John Lim Kim Do-1703-05 Cecil B. Moore	0.68	18%	7%	25%	Information Not Available.					
131	Loomstyn Development-530 N. 36th St.	0.18	18%	7%	25%	Information Not Available.					
132	PEC- 4030 Haverford Ave	0.36	18%	7%	25%	Information Not Available.					
133	People's Emergency Center CDC	2.20	18%	7%	25%	Information Not Available.					
134	Powerhouse Development, Inc.	0.13	18%	7%	25%	Information Not Available.					
135	Ryder Truck Rental	0.10	18%	7%	25%	Information Not Available.					
136	S & I Holdings, LLC- 629 S. 49th St.	0.36	18%	7%	25%	Information Not Available.					
137	Sartain School 3017-45 West Oxford Street	0.60	18%	7%	25%	Information Not Available.					
138	Stephen-Sin Development- BrewerytownSites	0.80	18%	7%	25%	Information Not Available.					
139	Temple Nest IV LP 1604 Carlisle St.	0.53	18%	7%	25%	Information Not Available.					
140	Webster Investments, -760 & 764 S.16th St.	0.24	18%	7%	25%	Information Not Available.					
141	Queen and McKean In-fill	0.66	15%	10%	25%	Information Not Available.					
142	Merrick Building-5301 Ridge Avenue	4.00	16%	13%	29%	Information Not Available.					
143	Aquinas 2021 Chestnut St, LP- 2021 Chestnut	32.77	25%	10%	35%	Information Not Available.					
144	WesGold LP-5100-22 Merion Avenue	0.93	25%	5%	30%	Information Not Available.					
145	Mt. Airy USA- 6556 N. Woodstock St.	N/A	18%	7%	25%	Information Not Available.					
146	9th Street Marketplace, LLC	N/A	30%	10%	40%	Information Not Available.					
147	Samson Street Development LP Phase III	N/A	75%	25%	100%	Information Not Available.					
148	439 Belgrad Street	N/A	0%	0%	0%	Information Not Available.					
149	728 S. Hicks Street	N/A	0%	0%	0%	Information Not Available.					
150	1800 block of No. 16th St./ Maze Group	N/A	0%	0%	0%	Information Not Available.					
151	HAS Mixed Use Development	N/A	0%	0%	0%	Information Not Available.					
152	PHA- Mantua West Project	N/A	0%	0%	0%	Information Not Available.					
153	Spruce St. Senior Residence 249-57 S. 13th St.	N/A	0%	0%	0%	Information Not Available.					

**OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT (PHILADELPHIA REDEVELOPMENT AUTHORITY)
ECONOMIC OPPORTUNITY PLAN
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS**

Project Status: Cancelled

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
154	1800 N. 6th Street	\$ 9.14	18%	7%	25%	N/A - Information Not Available					
155	1347-51 North Front Street	0.08	18%	7%	25%	Information Not Available					
156	1415 and 1419 North 4th Street	0.40	18%	7%	25%	Information Not Available					
157	2451-53 Frankford Ave	0.89	18%	7%	25%	Information Not Available					
158	2545 Wharton Street (Rehab)	0.10	18%	7%	25%	Information Not Available					
159	Mantua West - Scattered Site Project	18.20	20%	10%	30%	Information Not Available					
160	PA Ballet Phase I	N/A	15%	8%	23%	Information Not Available					
161	1709-11 Olive Street	N/A	18%	7%	25%	Information Not Available					
162	2150 East Westmoreland (SMIP)	N/A	18%	7%	25%	Information Not Available					
163	332-52 East Tioga St	N/A	18%	7%	25%	Information Not Available					
164	1309-13 & 1319 N. 6th Street	N/A	18%	7%	25%	Information Not Available					
165	Eastwick JV_84th and Linbergh	N/A	-	-	25%	Information Not Available					
166	Epiphany Fellowship	N/A	-	-	25%	Information Not Available					
167	RPG Cathedral 38th and Chestnut	N/A	-	-	25%	Information Not Available					

Economic Opportunity Plans

City of Philadelphia

Philadelphia Industrial Development Corporation (PIDC)

PHILADELPHIA INDUSTRIAL DEVELOPMENT CORPORATION (PIDC)

ECONOMIC OPPORTUNITY PLAN

RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS

Project Status: Complete

Project Status: Complete			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
1	Center for Culinary Enterprises	3.60	20-25%	15-20%	35%	97%	3%	100%	97%	3%	100%

Project Status: Active

Project Status: Active			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
2	New Haddington Health Center - 5201-15 Haverford Ave	\$20.00	25-30%	10-15%	35%	-	-	18%	-	-	-17%

Project Status: In Planning/Awaiting Contract

Project Status: In Planning/Awaiting Contract			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
3	Friends Hospital Stormwater Reduction Project	\$0.53	10-15%	10-15%	20%	Information Not Available			N/A		
4	140 N. Columbus Blvd	3.30	22-25%	12-17%	34%	Information Not Available			N/A		
5	ASPIRA- ACE/Dougherty SMP	0.98	30-35%	10-15%	40%	Information Not Available			N/A		
6	SDP Green Infrastructure Implementation	0.80	10-15%	7-10%	17%	Information Not Available			N/A		
7	Philadelphia Shipyard Bridge Maintenance Repairs	0.63	13%	2%	15%	Information Not Available			N/A		
8	Newman & Company Rainwater Harvesting System	0.50	17%	15%	32%	Information Not Available			N/A		
9	Westinghouse Lighting SMIP (storm water mgmt grant)	0.32	5%	20%	25%	Information Not Available			N/A		
10	6975 Nortwitch Drive	N/A	18%	7%	25%	Information Not Available			N/A		
11	Family Court: 1801 Vine Street - Adaptive Reuse	N/A	25-35%	10-15%	35-40%	Information Not Available			N/A		
12	PIDC/Navy Yard Street Lighting Maintenance	N/A	15-20%	15-20%	30%	Information Not Available			N/A		

N/A Indicates information is not available at the time of this report.

Economic Opportunity Plans
City of Philadelphia
Private and Non-Profit Sectors

PRIVATE/NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN FOR
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS

Project Status: Complete			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
1	Sister Cities	\$ 1.7	15-20%	8-10%	23.0%	26.0%	49.0%	75.0%	11.0%	41.0%	52.0%
2	St. Joseph's University	25.3	25-30%	10-15%	35.0%	13.0%	39.0%	52.0%	-12.0%	29.0%	17.0%
3	Penn Steinberg Hall/Dietrich Hall	10.2	15-25%	10-15%	25-40%	23.6%	18%	41.7%	8.6%	8.2%	16.7%
4	Pennsylvania Lab Renovation	5.1	15-25%	10-15%	25-40%	11.5%	28.2%	39.8%	-3.5%	18.2%	14.8%
5	Penn Mayer Residence Hall	6.3	15-25%	10-15%	25-40%	13%	23%	35.8%	-2.3%	13.1%	10.8%
6	Xfinity Live!	18.5	25-30%	10-15%	35.0%	30.0%	13.0%	43.0%	5.00%	3.0%	8.0%
7	Penn Singh Nanotech Center	22.3	15-25%	10-15%	25-40%	6%	24%	29.9%	-8.7%	13.6%	4.9%
8	Penn Ravdin 3 Stem Cell	7.8	15-25%	10-15%	25-40%	17%	12%	29.2%	2.0%	2.2%	4.2%
9	Penn Shoemaker Green	5.5	15-25%	10-15%	25-40%	23.3%	3.7%	27.0%	8.3%	-6.4%	2.0%
10	Philadelphia Zoo Streetscape	6.5	5.0%	5.0%	10.0%	4.0%	7.0%	11.0%	-1.0%	2.0%	1.0%
11	Barnes Foundation	150.0	20.0%	10.0%	30.0%	23.2%	7.6%	30.8%	3.2%	-2.4%	0.8%
12	Convention Center Parking Facility	18.0	20.0%	8.0%	28.0%	16.8%	8.4%	25.2%	-3.2%	0.4%	-2.8%
13	Penn Smilow Translational Center (TRC)	243.9	15-25%	10-15%	25-40%	17%	3%	20.7%	2.3%	-6.6%	-4.3%
14	Mann Center for the Performing Arts	1.1	32.0%	7.0%	39.0%	32.0%	0.0%	32.0%	0.0%	-7.0%	-7.0%
15	Temple Mixed-Use Parking Garage	17.9	15.8%	10.8%	26.5%	14.7%	4.3%	19.0%	-1.1%	-6.5%	-7.5%
16	Campus Inn (Homewood Suites)	50.0	30.0%	7.0%	37.0%	28.0%	0.2%	28.2%	-2.0%	-6.8%	-8.8%
17	Philadelphia Museum of Art - Art Handling	32.1	25.0%	5.0%	30.0%	15.0%	6.1%	21.1%	-10.0%	1.1%	-8.9%
18	SugarHouse Casino	60.0	25.0%	10.0%	35.0%	17.0%	9.0%	26.0%	-8.0%	-1.0%	-9.0%
19	Penn Silverstein 4 Operating Room	13.0	15-25%	10-15%	25-40%	2.3%	0.0%	2.3%	-12.7%	-10.0%	-22.7%
20	Benjamin Franklin Parkway Improvements	17.0	15-20%	5-10%	0.0%	N/A	N/A	N/A	N/A	N/A	N/A
21	1400 Spring Garden Street	20.0	18.0%	7.0%	25.0%	N/A	N/A	N/A	N/A	N/A	N/A
22	Lenfest Plaza	1.5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
23	Race Street Pier (DRWC)	5.6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
24	Parkwest Town Center	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 739.2									

Project Status: In Planning			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
25	Eagles Stadium Operator, LLC	\$ 60.0	20-25%	8-10%	28.0%	N/A	N/A	N/A	N/A	N/A	N/A
26	Phoenix Rising	0.2	10-15%	7-10%	17%	N/A	N/A	N/A	N/A	N/A	N/A
27	Rodin Square Project	114.0	15- 20%	10-15%	25%	N/A	N/A	N/A	N/A	N/A	N/A
28	The Museum of the American Revolution	65.0	15%	10%	25%	N/A	N/A	N/A	N/A	N/A	N/A
29	Simpson House	35.2	20-25%	8-10%	28%	N/A	N/A	N/A	N/A	N/A	N/A
Sub-Total		\$ 274.4									

PRIVATE/NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN FOR
RANKING OF COMPLETE, ACTIVE AND OTHER PROJECTS

Project Status: Active - Under Construction			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
30	Delaware Valley Intelligence Center	20.0	25.0%	10.0%	35.0%	-	-	38.3%	-	-	38.3%
31	Motorola Incorporated	34.5	Good Faith Efforts			21.0%	0.0%	21.0%	21.0%	0.0%	21.0%
32	Verizon	381.0	Good Faith Efforts			0.0%	0.0%	10.5%	0.0%	0.0%	10.5%
33	Dilworth Plaza	46.1	18-25%	12-15%	30.0%	13.0%	26.0%	39.0%	-5.00%	14.0%	9.0%
34	Penn ARCH Building Renovation	13.4	15-25%	10-15%	25-40%	5.0%	24.6%	29.6%	-10.0%	14.6%	4.6%
35	Philadelphia Zoo Intermodal Transportation	18.9	22.0%	11.0%	33.0%	21.0%	11.0%	32.0%	-1.0%	0.0%	-1.0%
36	Penn Hutchinson Infill Project	13.5	15-25%	10-15%	25-40%	12.7%	10.2%	22.9%	-2.3%	0.2%	-2.1%
37	Penn Medicine South Pavilion Expansion	31.3	15-25%	10-15%	25-40%	18.5%	2.1%	20.6%	3.5%	-7.9%	-4.4%
38	Drexel University Chestnut Street Housing	97.6	20-25%	10-15%	30.0%	14.0%	11.0%	25.0%	-6.00%	1.0%	-5.0%
39	Drexel LeBow Business School	70.3	20-25%	10-15%	30.0%	15.0%	9.0%	24.0%	-5.00%	-1.0%	-6.0%
40	CHOP Ambulatory Care Center	337.8	25-35%	10-15%	35.0%	19.0%	10.0%	29.0%	-6.00%	0.0%	-6.0%
41	Temple University Mitchell and Hilarie Morgan Hall	155.1	28.3%	12.3%	40.6%	23.4%	7.8%	31.2%	-4.9%	-4.5%	-9.4%
42	Penn Medicine Washington Square Project	10.1	15-25%	10-15%	25-40%	5.4%	0.0%	5.4%	-9.6%	-10.0%	-19.6%
43	Temple University Science Building (SERC)	50.3	17.5%	16.4%	33.9%	6.0%	6.3%	12.3%	-11.5%	-10.1%	-21.6%
44	Penn Medicine P.H. Preston	5.8	15-25%	10-15%	25-40%	0	2.9%	2.9%	-15.0%	-7.1%	-22.1%
45	Penn Medicine P.H. West End Service Building	9.3	15-25%	10-15%	25-40%	0.5%	0%	0.5%	-14.5%	-10.0%	-24.5%
46	Schuylkill River Development Corp.	5.1	10-15%	5-10%	15.0%	N/A	N/A	N/A	N/A	N/A	N/A
47	The Granary Project	40.0	25-35%	5-15%	30.0%	N/A	N/A	N/A	N/A	N/A	N/A
48	Cheltenham Plaza Development	10.0	20%	10%	30%	N/A	N/A	N/A	N/A	N/A	N/A
Sub-Total		\$ 1,350.2									

Project Status: Cancelled or On Hold			Goal			Actual			Variance		
Work No.	Project Name	Cost (\$Million)	MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
49	Island Avenue Marriott	\$ 20.0	17-20%	7-10%	24%	On Hold			On Hold		
50	One Franklin Square 401 Race Street	40.0	25%	10%	35%	On Hold			On Hold		
51	Blue Horizon	20.0	15-20%	10-15%	25%	On Hold			On Hold		
52	1200 Chestnut Street	3.0	25%	7%	32%	On Hold			On Hold		
53	Temple University Fox Chase Cancer Center	N/A	25-30%	10-15%	35%	On Hold			On Hold		
54	Temple Univ. Jeanes Hospital Parking Garage	N/A	25-30%	10-15%	35%	On Hold			On Hold		
55	Broad & Washington Streets	N/A	N/A	N/A	N/A	Cancelled			Cancelled		
56	Eastwick Joint Venture I/ Lower Stage IV	N/A	25-30%	15-20%	40%	Information Not Available			Status To Be Determined		
57	Fresenius Medical Center	N/A	25%	10%	35%	Information Not Available			Status To Be Determined		
Sub-Total		\$ 83.0									
Est. Value of Private and Non-Profit EOPs		\$ 2,446.8									

APPENDIX



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 120616

Introduced June 21, 2012

Councilmembers Goode and Reynolds Brown

**Referred to the
Committee on Commerce and Economic Development**

AN ORDINANCE

Amending Chapter 17-1500 of The Philadelphia Code, entitled “Annual Disparity Study and Participation Goals,” by requiring certain additional information to be included in the Finance Director’s required annual report, under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Chapter 17-1500 of The Philadelphia Code is hereby amended to read as follows:

CHAPTER 17-1500. ANNUAL DISPARITY STUDY AND PARTICIPATION GOALS

* * *

§ 17-1503. Other Matters That Must Be Included in Annual Report.

(1) The Finance Director's annual report required by Section 6-109 of the Philadelphia Home Rule Charter shall, in addition to the Annual Disparity Study and the Annual Participation Goals, include the following related matters:

* * *

(d) For the purpose of measuring compliance with Chapter 17-1600, relating to Economic Opportunity Plans, a ranking of all Economic Opportunity Plans, that sets forth for each plan:

(.1) The participation goals;

City of Philadelphia

BILL NO. 120616 continued

(.2) The participation rates; and

(.3) Any differential between participation goals and participation rates.

* * *

Explanation:

Italics indicate new matter added.

**City of Philadelphia
Economic Opportunity Plan
[CITY BID NUMBER]**

I. Introduction, Definitions and Goals

A. Chapter 17-1600 of The Philadelphia Code requires the development and implementation of “Economic Opportunity Plan(s)” for certain classes of contracts and covered projects as defined in Section 17-1601. The Economic Opportunity Plan (“Plan”) memorializes the successful Bidder’s best and good faith efforts to provide meaningful and representative opportunities for Minority Business Enterprises (“MBEs”), Woman Business Enterprises (“WBEs”) and Disabled Business Enterprises (“DSBEs”), Disadvantaged Business Enterprises¹ (“DBEs”) (collectively, “M/W/DSBEs”) and an appropriately diverse building trades workforce in connection with the contract or covered project.

This Invitation and Bid and any resulting contract are subject to the Plan requirements as described in Section 17-1603 (2). Accordingly, by submission of its Bid, a responsive and responsible Bidder makes a legally binding commitment to abide by the provisions of this Plan which include Bidder’s commitment to exercise its best and good faith efforts throughout the contract term to provide meaningful and representative contracting opportunities for M/W/DSBEs and to employ an appropriately diverse workforce in all phases of any contract awarded under this Bid.

Bidder hereby verifies that all information submitted to the City including without limitation, the Plan and all forms and attachments thereto, are true and correct and is notified that the submission of false information by Bidder is subject to the penalties of 18 Pa.C.S. Section 4904 relating to unsworn falsification to authorities. Bidder also acknowledges that if it is awarded a contract resulting from this Invitation and Bid, it is a felony in the third degree under 18 Pa.C.S. Section 4107.2 (a)(4) if, in the course of this contract, it fraudulently obtains public moneys reserved for or allocated or available to minority business enterprises or women's business enterprises.

B. For the purposes of this Plan, MBE, WBE, DBE and DSBE shall refer to certified businesses so recognized by the City of Philadelphia through its Office of Economic Opportunity (“OEO”). Only the work or supply effort of firms that are certified as M/W/DSBEs by an OEO approved certifying agency² at the time of bid opening will be eligible to receive credit as a Best and Good Faith Effort. In order to be counted, certified firms must successfully complete and submit to the OEO an application to be included in the OEO Registry which is a list of registered M/W/DSBEs maintained by the OEO and available online at www.phila.gov/oEO/directory. If bidder or bidder’s subcontractor(s) is certified by an approved certifying agency, a copy of that certification should be furnished with the bid.

¹Disadvantaged Business Enterprises (“DBEs”) are those socially or economically disadvantaged minority and woman owned businesses certified under 49 C.F.R. Part 26. If Bidder makes solicitation(s) and commitment(s) with a DBE, Bidder shall indicate which category, MBE or WBE, is submitted for credit.

²A list of “OEO approved certifying agencies” can be found at www.phila.gov/oEO

C. For this Plan, the term “Best and Good Faith Efforts,” the sufficiency of which shall be in the sole determination of the City, means: a Bidder’s efforts, the scope, intensity and appropriateness of which are designed and performed to foster meaningful and representative opportunities for participation by M/W/DSBEs and an appropriately diverse workforce and to achieve the objectives of Chapter 17-1600.

D. Goals

1. M/W/DSBE Participation

Bidder shall make Best and Good Faith Efforts to provide meaningful and representative opportunities for M/W/DSBEs in the contract in consideration of the size and scope of the contract and the availability of MBEs, WBEs and DSBEs to perform various elements of the contract.

2. Employment Goals

Bidder agrees to make Best and Good Faith Efforts to employ a diverse workforce which includes minority persons, disabled persons, females and local residents.

II. Bidder Responsiveness and Responsibility

A. Bidder shall identify all its M/W/DSBE commitments and evidence its agreement to employ a diverse workforce on the form entitled, “M/W/DSBE Participation and Workforce Commitments.” The Bidder’s identified commitment to use an M/W/DSBE on this form constitutes a representation by Bidder, that the M/W/DSBE is capable of completing the subcontract with its own workforce, and that the Bidder has made a legally binding commitment with the firm. The listing of the M/W/DSBE firm by Bidder further represents that if Bidder is awarded the contract, Bidder will subcontract with the listed firm(s) for the work or supply effort described and the dollar/percentage amount(s) set forth on the form. In calculating the percentage of M/W/DSBE participation, Bidder shall apply the standard mathematical rules in rounding off numbers. In the event of inconsistency between the dollar and percentage amounts listed on the form, the percentage will govern. Bidder is to maintain the M/W/DSBE percentage commitments throughout the term of the contract which shall apply to the total amount of the contract and any additional increases. In the event the Successful Bidder’s contract is increased by change order and/or modification, or amendment, it shall be the responsibility of the Successful Bidder to apply its Best and Good Faith Efforts to the amended amount in order to maintain its commitments on the total dollar amount of the contract at the time of contract completion.

1. Commercially Acceptable Function

A Bidder that enters into a subcontract with an M/W/DSBE shall be considered to have made a Best and Good Faith Effort in that regard only if its M/W/DSBE subcontractor performs a commercially acceptable function (“CAF”). An M/W/DSBE is considered to perform a CAF when it engages in meaningful work or

supply effort that provides for a distinct element of the subcontract (as required by the work to be performed in accordance with Bid specifications), where the distinct element is worthy of the dollar amount of the subcontract and where the M/W/DSBE carries out its responsibilities by actually performing, managing and supervising the work involved; M/W/DSBE subcontractors must perform at least twenty percent (20%) of the cost of the subcontract (not including the cost of materials, equipment or supplies incident to the performance of the subcontract) with their own employees.

The City may evaluate the amount of work subcontracted, industry practices and any other relevant factors in determining whether the M/W/DSBE is performing a CAF and in determining the amount of credit the Bidder receives towards the participation ranges. For example, a Bidder using an M/W/DSBE non-stocking supplier (i.e., a firm that does not manufacture or warehouse the materials or equipment of the general character described by the Bid specifications and required under the contract) to furnish equipment or materials will only receive credit towards the participation ranges for the fees or commissions charged, not the entire value of the equipment or materials furnished.

B. Upon award, letters of intent, quotations, and any other accompanying documents regarding commitments with M/W/DSBEs, including the M/W/DSBE Participation and Workforce Commitments Form, become part of the contract. M/W/DSBE commitments are to be memorialized in a written subcontract agreement and are to be maintained throughout the term of the contract and shall apply to the total contract value (including approved change orders and amendments). Any change in commitment, including but not limited to termination of the subcontract, reduction in the scope of committed work, substitutions for the listed firms, changes or reductions in the listed dollar/percentage amounts, must be pre-approved in writing by OEO. Throughout the term of the contract, Bidder is required to continue its Best and Good Faith Efforts.

C. In the event Bidder does not identify on the M/W/DSBE Participation and Workforce Commitments Form that it has made M/W/DSBE commitments within the participation ranges established for this Bid and/or does not agree to the employment goals described herein, Bidder must complete and submit a *Documentation of Best and Good Faith Efforts Form* ("BGFE Form"), documenting its solicitations and any commitments with M/W/DSBEs, and detailing any efforts made to include M/W/DSBEs in the contract and to employ a diverse workforce. The submission of the BGFE Form is an element of bid responsiveness and failure to include this form may result in the rejection of the Bid. The BGFE Form must include at a minimum, certification and documentary evidence that the following actions were taken:

1. Solicitation directed to both qualified M/W/DSBEs registered with OEO and qualified M/W/DSBEs certified by agencies approved by OEO. Bidder must provide a list of all certification directories used for soliciting participation for this Bid. Bidder must determine with reasonable certainty if the M/W/DSBEs are interested by taking appropriate steps to follow up on initial solicitations; one time contact, without follow up, is not acceptable; and

2. Bidder provided interested M/W/DSBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation; and

3. Bidder negotiated in good faith with interested M/W/DSBEs. A Bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including M/W/DSBE subcontractors, and would take a firm's price and capabilities as well as the objectives of the Plan into consideration; and

4. Documentation of the following:

i. Any commitments to use M/W/DSBEs in its bid for subcontracted services and materials supply even when Bidder would otherwise prefer to self-perform/supply these items; and

ii. Correspondence between the Bidder and any M/W/DSBE(s) related to this Bid; and

iii. Attendance logs and/or records of any scheduled pre-bid meeting; and

5. Certification and evidence that the following actions were taken or documentation of the following, or an explanation why these actions were not taken or why documentation does not exist:

i. Any arms length business assistance provided to interested M/W/DSBEs which may include access/introduction to major manufacturer/suppliers, lines of credit and union halls; and

ii. Solicitation through job fairs, newspapers, periodicals, advertisements and other organizations or media that are owned by M/W/DSBEs and/or focus on M/W/DSBEs; and

iii. Telephone logs of communications related to this Bid; and

iv. Notification of and access to bid documents at the Bidder's office or other office locations for open and timely review; and

v. Bidder sought assistance from the Urban Affairs Coalition, Careerlink Philadelphia, Opportunity Industrial Center and the Philadelphia Workforce Development Corporation to perform employment outreach; and

vi. Bidder published its policy of nondiscrimination in the hiring, retention and promotion of employees; and

vii. Any agreement with an apprenticeship or training program that targets the employment of minority persons, disabled persons and women.

III. Evaluation of Responsiveness and Responsibility

A. Evaluation and Determination

1. The City, acting through its OEO, will evaluate the responsiveness of the Bidder's Plan to these requirements. OEO reserves the right to request further

documentation and/or clarifying information at any time prior to the award of the contract which may result in Bidder's amendment of its M/W/DSBE Participation and Workforce Commitments Form or BGFE Form.

B. Administrative Reconsideration

1. If the OEO determines that the apparent low Bidder has not made sufficient Best and Good Faith Efforts, the Bidder will be notified and may file a written appeal with OEO within forty-eight (48) hours of the date of notification. The decision of OEO may be appealed in writing within forty-eight (48) hours of the date of OEO's decision to Chief Operating Officer of the Commerce Department or his designee whose decision shall be final. If it is determined that the apparent low Bidder did not make sufficient Best and Good Faith Efforts, its Bid will be rejected.

2. Notwithstanding compliance with the requirements set forth herein, the City reserves the right to reject any or all bids as deemed in the best interest of the City.

IV. Compliance and Monitoring of Best and Good Faith Efforts

A. A copy of the Successful Bidder's Plan, as certified below by OEO, will be filed with the Chief Clerk of Council by the Procurement Department on behalf of the Successful Bidder, within fifteen (15) days of the Procurement Department's issuance of the notice of award.

The Successful Bidder agrees to cooperate with OEO in its compliance monitoring efforts, and to submit, within the time limits prescribed by OEO, all documentation which may be requested by OEO relative to the awarded contract, including the items described below. The Successful Bidder must provide as required and maintain the following contract documentation for a period of three (3) years following acceptance of final payment under the contract:

- Copies of signed contracts and purchase orders with M/W/DSBE subcontractors;
- Evidence of payments (cancelled checks, invoices, etc.) to subcontractors and suppliers to verify participation;
- Telephone logs and correspondence relating to M/W/DSBE commitments.

B. The Successful Bidder shall ensure that all its on-site contractors submit, to the extent required by law, certified payrolls to the City's Labor Standards Unit in the format prescribed by that agency which includes hours worked by minority and female apprentices and journeypersons.

C. Prompt Payment of M/W/DSBEs

1. The Successful Bidder shall within five (5) business days after receipt of a payment from the City for work performed under the contract, deliver to its M/W/DSBE subcontractors their proportionate share of such payment for work performed (including the supply of materials). In connection with payment of its M/W/DSBE subcontractors, the Successful Bidder agrees to fully comply with the City's payment reporting process which may include the use of electronic payment verification systems.
2. Each month of the contract term and at the conclusion of the contract, the Successful Bidder shall provide to the OEO documentation reconciling actual dollar amounts paid to M/W/DSBE subcontractors to M/W/DSBE commitments presented in the Plan.

D. Oversight Committee

1. For this project, the City, in its sole discretion, may establish a Project Oversight Committee consisting of representatives from the Bidder's company, representatives of the building trades, the construction manager, and the City which may include the Project site's District Councilperson, OEO, and appropriate community organizations ("Committee"). The Committee will meet regularly to provide advice for the purpose of facilitating compliance with the Plan.
2. If a Project Oversight Committee is established, the City will convene meetings of the Committee no later than one (1) month after issuance of the Notice To Proceed.

V. Remedies and Penalties for Non-Compliance

A. The Successful Bidder agrees that its compliance with the requirements of the Plan is material to the contract. Any failure to comply with these requirements may constitute a substantial breach of the contract. It is further agreed and understood that in the event the City determines that the Successful Bidder hereunder has failed to comply with these requirements the City may, in addition to remedies reserved under Section 17-1605 of The Philadelphia Code, any other rights and remedies the City may have under the contract, or any bond filed in connection therewith or at law or in equity, exercise one or more of the remedies below, which shall be deemed cumulative and concurrent:

- a. Withhold payment(s) or any part thereof until corrective action is taken.
- b. Terminate the contract, in whole or in part.
- c. Suspend/Debar the successful bidder from bidding on and/or participating in any future City contracts for a period of up to three (3) years.

- d. Recover as liquidated damages, one percent of the total dollar amount of the contract for each one percent (or fraction thereof) of the commitment shortfall. (NOTE: The “total dollar amount of the contract” shall include approved change orders, amendments and for requirements contracts shall be based on actual quantities ordered by the City.)

The remedies enumerated above are for the sole benefit of the City and City’s failure to enforce any provision or the City’s indulgence of any non-compliance with any provision hereunder, shall not operate as a waiver of any of the City’s rights in connection with any contract resulting from this Invitation and Bid nor shall it give rise to actions by any third parties including identified M/W/DSBE subcontractors. No privity of contract exists between the City and the M/W/DSBE subcontractor identified in any contract resulting from this Invitation and Bid. The City does not intend to give or confer upon any such M/W/DSBE subcontractor(s) any legal rights or remedies in connection with subcontracted services under any law or Executive Order or by any reason of any contract resulting from the Invitation and Bid except

such rights or remedies that the M/W/DSBE subcontractor may seek as a private cause of action under any legally binding contract to which it may be a party.

SIGNATURE OF BIDDER AND TITLE³

DATE

ANGELA DOWD-BURTON, Executive Director, Office of Economic Opportunity⁴

DATE

[See Forms on following pages; these Forms, as completed by Bidder, must be submitted with the Bid as a matter of Responsiveness and Responsibility]

³Bidder is required to sign and date, but the City reserves the right to obtain the Successful Bidder's signature thereon at any time prior to Plan certification. The Successful Bidder will receive from the City a certified copy of its Plan which will be filed by the Procurement Department with the Chief Clerk of City Council within fifteen (15) days of the Procurement Department's issuance of a notice of award and published by OEO, in a downloadable format, on the OEO website.

⁴ Pursuant to Section 17-1603 (2) of The Philadelphia Code, the representative of the City of Philadelphia's Office of Economic Opportunity, the "certifying agency", certifies that the contents of this Plan are in compliance with Chapter 17-1600.

OEO Official Use Only

M/W/DSBE Commitments

Percent/Dollar Amount

_____ [MBE]

_____ [WBE]

_____ [DSBE]

List of Economic Opportunity Oversight Committees

1. American Campus Community/Drexel: Chestnut Square
2. Baker Square
3. Barnes Foundation
4. CHOP Ambulatory Care Facility
5. Drexel University: LeBow Business College
6. Lincoln Financial Field: Eagles Stadium
7. Marriott: Homewood Suites
8. Philadelphia Prison System:
 - a. Corizon Healthcare
 - b. ARAMARK Food Service
9. Public Property:
 - a. Dilworth Plaza
 - b. Youth Study Center
10. Philadelphia Biosolids Project
11. Philadelphia Museum of Art
12. St. Joseph's University: Campus Apartments
13. SugarHouse Casino
14. Temple University and Hospital – multiple projects
15. Verizon
16. University of Pennsylvania and University of Penn Hospital – multiple projects
17. Water Department:
 - a. CoGeneration Facility
 - b. Venice Island
18. Xfinity Live