

## Tailoring thought leadership

Finding the best ways to engage an executive audience



## Creating distinctive content

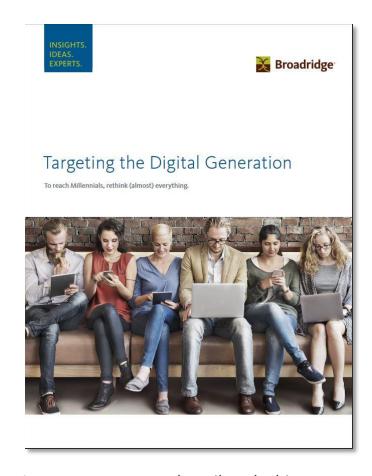
White papers. Think pieces. 5-minute briefings. Blogs. Case studies. Infographics. Charticals. Slide decks. eBooks. Videos. Animated videos. Data visualization tools. Data navigators. Interactive infographics. Benchmarking tools. Decision-support microsites.

## White paper

We can work with you to take a deeper dive into the survey and research data with a **15–20 page white paper** drawn from our survey results and interviews. The paper will cover a topic of your choice that focuses on a particular aspect of the survey results. The report will include the following elements:

- An executive summary highlighting key findings.
- In-depth interviews with 5-6 of your executives and/or clients.
- Case studies from 3-4 of your clients.
- Engaging charts and tables to illustrate the key points of the research.
- Calls to action to help readers plan their future.

We will work closely with you to develop a compelling narrative for the report, including a working hypothesis and detailed outline. The final report will be delivered in Word for your design and branding, or ours.



Last year, we created a tailored white paper for Broadridge by drawing on millennials' responses to our survey.



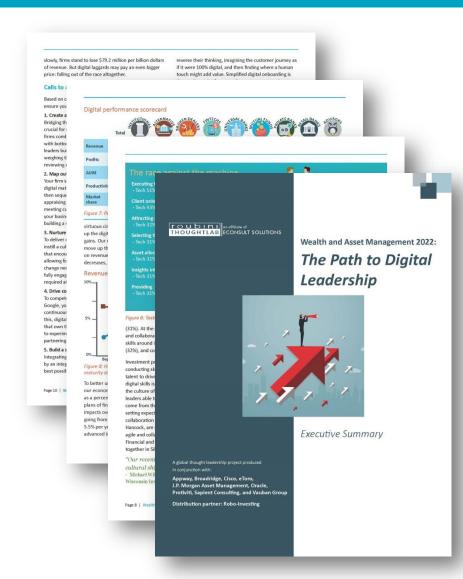
## **Briefing paper or executive summary**

Rather than a white paper, we can produce a briefing paper that focuses on higher-level findings on your preferred topic. This paper will be **7–10 pages in length** and include the following elements:

- In-depth interviews with 3-5 of your executives and clients.
- Case studies of 1-2 of your clients.
- Engaging charts and tables to illustrate the key points of the research
- Calls to action to help readers plan their future strategies.

Alternatively, we can prepare a 5-7 page executive summary based just on the survey results and calls to action, without additional interviews or case studies.

We will work closely with your firm to develop a compelling narrative for either type of report, including a working hypothesis and detailed outline. The final report will be delivered in Word, for your design and branding, or ours.





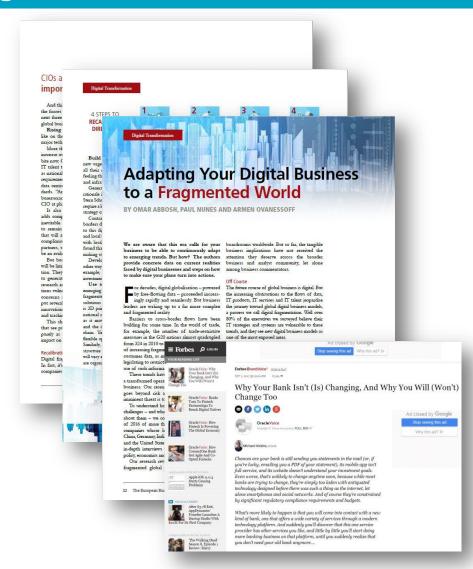
#### Think pieces or 5-minute briefing

For today's busy executive, ThoughtLab can produce a think piece, or series of think pieces, each about 2-3 pages in length. Each of these articles will focus on one key trend emerging from the research, and will include the following elements:

- Quotes from our interviews for the paper
- Corporate vignettes drawn from the case studies
- Engaging charts and tables to illustrate relevant survey findings

We will choose the topics in consultation with you and base them on an agreed-upon storyline.

Alternatively, we can create very short "five-minute" executive briefings, again 2-3 pages in length, which provide a high-level overview of our key findings and critical calls to action.



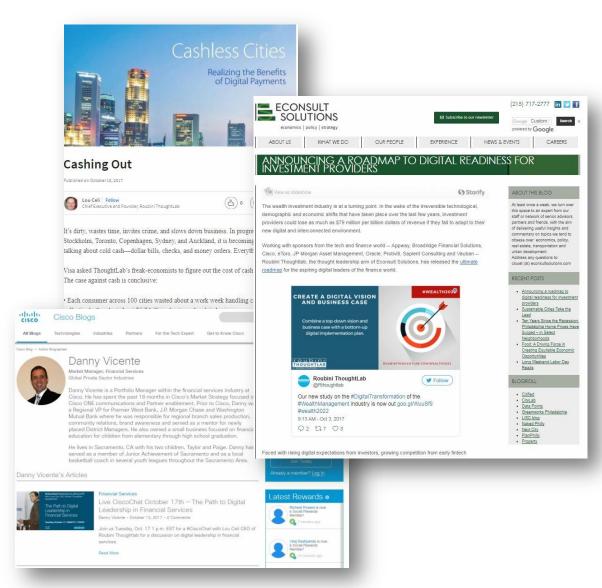


#### **Blogs and social media**

ThoughtLab can produce **300-500-word blogs** based on the research with graphs and illustrations ready to publish on your firm's platform.

In addition, we can prepare social media tiles that provide an attention-grabbing graphic and one-line explanation.

We are also able to push out content through multiple channels, including our company's websites and social media pages.





#### **Case studies**

To showcase best practices and provide realworld examples of how executives are thinking about the future, ThoughtLab can create a series of standalone case studies based upon interviews that we have already conducted—or new ones that we can organize on your behalf.

These case studies will highlight key takeaways from the research and illuminate leading-edge thinking and innovative strategies. We will work closely with your firm to choose the appropriate organizations for these case studies.

ESI ThoughtLab can draw on its respected brand and deep rolodex of executive contacts to conduct these interviews.

With \$165 billion under management, Putnam Investments has practiced an active approach to investment

since its first fund was establic direct their investments, Putn what smart beta or an index f

CEO Bob Reynolds sees many artificial intelligence or machi quickly and less expensively. 1 the hands of an individual wh managers every morning whe

According to Reynolds, adding performance net of fees over by making smart decisions aid

One such tool is Putnam's Fur across the industry and mode impact of adjusting mutual fu

Social media also helps Putna significant changes in our bus social media to reach people valuable in getting our produc

Putnam is seeking fresh ways five years, we want to continu we know we can add value fo says. One such area is ESG (Er Governance) funds.

Revnolds is quick to point out new ideas are not just aimed 89 years old, and she texts, et iPhone. Technology is extren of the population. As you get advice and technology becor

BBVA believes that its wealth management customers should be able to get the best advice management is about the art without needing to walk into a branch. Its "hybrid" model combining high-tech and high-touch uses "remote" managers that sit in back offices in its branches around Spain, interacting with customers via mobile apps, online chats and video conferences, earning it the top spot in the 2017 Forrester Global Mobile Banking Benchmark.

Once onboarded using BBVA's automated twominute process, a customer can use its mobile app to call "a manager, who knows who is talking," says Gonzalo Rodriguez. The bank also has a "secure wall" behind which customers can exchange documents portfolio managers, but it also with the manager and sign on their mobiles. "You convenience of doing everything from your mobile phone, but at the same time, you get the best human advice because you're actually talking to a manager." While most interactions are remote, customers can set up an appointment through the app to meet

> Managers use a combination of automated portfolio management and advisory tools, plus the recommendations from BBVA's human portfolio managers, according to Paloma Piqueras, head of BBVA Asset Management & Global Wealth. BBVA's model does not involve a robo advisor, although it will be launching one that incorporates 10 questions about risk and goals. "We truly believe that when we launch the service, the percentage of customers who will initially do everything completely digitally will be very limited," says Pigueras. "Everyone else will engage on the questions, and see the proposal, but they are going to end up talking to a manager."



Andy Rachleff, CEO of pioneering fintech Wealthfront, believes in-person interaction will be a thing of the nast for the next generation. Some 85% of his firm's customers are under 45 years old. "Our clients tell us, 'We pay you not to talk to us,'" he says. "If you are around my age, 58, you might laugh when I say that. If you are 32, you would nod your head."

He contrasts the behavior of "baby boomers" like himself-the target customers for most incumbent wealth firms-with that of his millennial clients. "My generation likes talking to people. If I have a problem, I'm going to seek out the help of an expert and I literally want to sit down and talk to that person," says Rachleff. "My children, who are 22 and 25, are the exact opposite: They prefer doing everything electronically and actually avoid having to talk to people. Like all of their friends, they have turned the ringers off on their telephones-if I want to talk to my kids, I have to text them to call me."

Wealthfront is the only robo-advisor that is digital only, because "we're the only firm focused solely on people in their 30s and 40s," says Rachleff. "Others are trying to put a foot in both camps. You will find if you actually drill down on the numbers, though, that they're not very successful at getting new clients. particularly those under 45."

Rachleff says most incumbent firms expect today's young investors to "come to their senses" when they get older and richer, and realize that they need to talk to someone. "I think that's equivalent of saving to someone who grows up listening to rock music. when you turn 50, you'll listen to symphony."





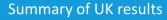
#### Slide decks

ThoughtLab can develop a PowerPoint **slide deck** for use in client presentations or at conferences and meetings.

The deck would cover your preferred deepdive topic, summarizing and illustrating the relevant research results using charts, tables, and infographics. It can also include key quotes from interviews.

We will work closely with your firm to develop the storyline for the deck and ensure it has your firm's branding.







#### Top technologies for providers

- In the UK, the "SMAC Stack" (social, mobile, analytics, and cloud) will continue to be the most commonly used technologies in the future. SMAC technologies are now utility technology assets, which can help organizations manage their business, but offer little in the way of differentiation.
- the way of alimentation.

  In the future, UK providers will be increasing their use of newer, smart technologies. By applying these smarter technologies, providers hope to drive higher value and truly differentiate a customer's experience.

| Date | Name |

Note: Providers: Q31. Which digital technologies is your organization currently applying to your investment management business? Which do you expect to be



#### **Interactive POV and eBooks**

Instead of a white paper, ThoughtLab can present the research findings in the form of an **e-book**, a web-enabled report that provides readers with **easy point-and-click access to key insights.** 

An eBook is a highly graphical format – essentially a white paper as a hyperlinked presentation. The report includes a navigation bar that allows the reader to click directly to the area of interest.

As a web-native document, an eBook can also hyperlink to externally published material to enrich the reader's experience.



**Review Accenture's Interactive POV eBook** 



#### Videos and animated videos

We can work with you to produce **videos highlighting the research** through discussions with your executives or our experts. These videos can focus on one or two key findings or major themes from the research and include graphical elements from the paper showing relevant statistics and analysis from our survey.

**Videos are generally 1–2 minutes in length**. Your firm can choose executives for interviews, approve the script, and choose the appropriate look and feel. We also work with award winning television producers who can produce more elaborate videos with visuals and music. Our team can also create animated videos that tell a story by the use of a stream of pictures and frames.





Click here to see Cognizant's video



Click here to see the Wealth 2022 video



### Infographics and charticles

To accompany the reports, we can produce a series of **infographics or charticles** that provide quick, engaging snapshots of our research and encourage readers to investigate further.

We can produce at-a-glance infographics that tell a story graphically. These infographics can be static or produced in interactive formats that animate data and allow viewers to click on images for further information.

Alternatively, we can create **charticles** that provide succinct narrative around a key statistical finding or series of findings.

Charticles can range from several sentences to 500 words.



Infographics can be used on social media



#### **Data navigators and visualization tools**

Our economists can go beyond infographics, and turn our statistical output into more **sophisticated analytical tools that will enable your users to navigate, segment, and visualize data** from our research.

These tools will allow executives to access data in a visually exciting format that can be geared to their specific needs. For example, we can create databases from the global survey results which can enable users to compare trends and strategies across sector and geography.

Data visualization and interactive infographics provide data access on digital platforms, encouraging engagement by worldwide audiences from any device—computers and tablets to smart phones. They can be launched from websites, gated or ungated, and amplified on social media channels.





Test the Visa data tool from this link

**Link to Cognizant's data navigator** 

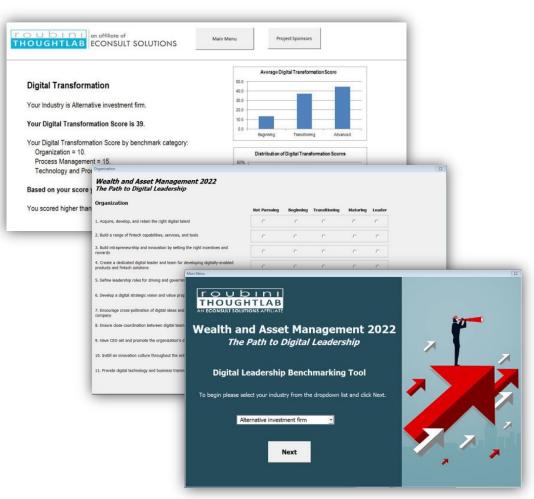


## Benchmarking tools and indexes

To help clients see how their digital approaches stack up against their peers, ThoughtLab can produce an interactive **benchmarking tool** based on the our investment research results.

The tool will present a series of questions for executives to answer on your topic and compare their answers with those of other firms in their sector and region drawn from the global survey.

Executives will be able to compare their strategies and progress with those of their peers. They can also filter the results to see how responses differ by industry, region, company size, and other factors.



Test the Wealth 2022 tool



#### **Thought leadership microsites**

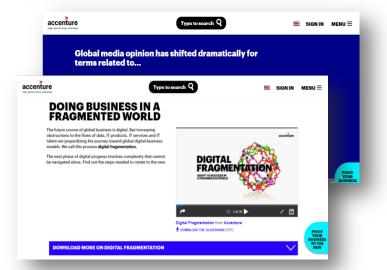
#### **Thought leadership**

microsites are on-ramps to a portfolio of valuable data and decision support drawn. They can serve both a repository of published research findings, as well as an avenue to analytical tools and other resources to engage your online audience.

ThoughtLab can work with you to create a content-rich microsite that make your content assets widely available and search-engine (SEO) friendly.



Click to view Cognizant's microsite



Click to view
Accenture's
microsite



# **Engaging your** audience

- Live events
- Client meetings
- Webinars
- Twitter chats
- Internal sales meetings



## Live events and client meetings

Your firm's live events are a prime opportunity to showcase your thought **leadership**. Our experts are available to as speakers and panelists for your events or one-off meetings with key clients.

We will work with you to customize a presentation that amplifies your message and helps you engage your target audience.





#### **Webinars**

Webinars can be useful for internal team seminars and client meetings. Web collaboration tools such as WebEx, Join.me, and the like enable you to meet your audience face-to-face, and share your screen, using digitally published content to showcase your expertise.

ThoughtLab can work with your firm to produce and conduct webinars exploring your preferred deep-dive topic for outreach to clients and prospects, or to educate an internal audience.

We can participate in discussions and provide content and graphics for use during the webinar, working with you to ensure everything has your firm's look and feel.





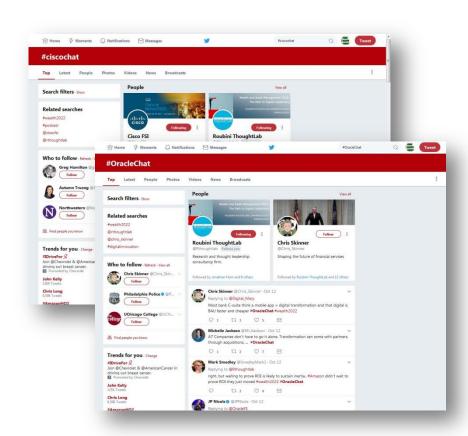


#### **Twitter chats**

ThoughtLab can help your organize **Twitter** "chats" on your preferred topic to get wider exposure for the research.

Twitter chats are the social media platform of choice for wide-reaching live discussion of trending topics. They are staged for extemporaneous exchange, but are scripted with questions and answers to spur organic conversation between your clients and executives about research findings and how to leverage the results.

We will participate in the chat along with your executives, and help you prepare questions and answers with appropriate graphics.



Click to view a Twitter chat



### **Internal sales meetings**

We can make **presentations at internal sales meetings to educate your team** about the results and analysis of your selected deep-dive topic. Like with client meetings, often topics can follow interesting yet unexpected tangents. We would stand ready to answer questions about research findings that may be unanticipated, but that may reinforce your team's enthusiasm. We can also help bring discussions back on track to ensure your training goals are met.







## **ES**ITHOUGHTLAB

# DRIVING BUSINESS THROUGH TAILORED THOUGHT LEADERSHIP ON WEALTH MANAGEMENT

